LOCAL GOVERNMENT INFORMATION SERIES

A SNAPSHOT OF LOCAL GOVERNMENT IN 2009

MAJOR POINTS EXTRACTED FROM THE FINAL 2009/19 LONG-TERM COUNCIL COMMUNITY PLANS
Note – Information in this document was compiled from final 2009/19 long-term council community plans (LTCCPs) by staff from Strategic Analysis and Information, Local Government and Community Branch, Department of Internal Affairs.

The following points should also be noted with regard to the information contained in this report:

- The metropolitan, provincial and rural sector groupings are based mainly on the sectors used by Local Government New Zealand.
- Annual rates increases given are those indicated by the councils in their documents. For the most part they appear to relate to residential ratepayers and they may not match the figures for increase in rates income extracted from the financial tables. Similarly, rates increases over ten years come primarily from the text or tables in the LTCCP rather than from the financial tables.
- Debt was initially extracted from text in the LTCCPs. Where councils did not make this clear, the values from the balance sheet were used and corrections have been made to reflect this more consistent approach. Figures from net financing cash flow statements have also been used to give debt at the start of the 2009/10 year (rather than the end of that year as appears in some documents).
- Capital expenditure was either as stated by the council as a single figure, calculated from capital works schedules for the councils whole or as an aggregate of individual activities.
- Comments in the issues and challenges sections are drawn mainly from introductions and Mayor/Chair and/or Chief Executive forewords. They are an interpretation that may not necessarily fully represent the intended views of an individual council. Similarly not all projects or plans may have been identified.
- Coloured text indicates links to rugby world cup (green); compliance with standards (blue) or change to debt status (red).

A glossary of abbreviations used in the text is given at the end of this report.

Disclaimer – the information contained within this document was compiled from long-term council community plans (LTCCPs). It contains observations based on summarised reading of the LTCCPs and it represents a qualitative approach to understanding the main issues.

Financial data was primarily extracted from information reported by the councils themselves in text from their plans, or as estimated from financial tables in the plans.

While all care has been taken in presenting a fair view of what is contained in an LTCCP, it is recognised that there may be errors or omissions and this document is not intended to replace an individual LTCCP.
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Summary of major points from 2009/19 LTCCPs
## METROPOLITAN-TYPE COUNCILS

<table>
<thead>
<tr>
<th></th>
<th>Rates increase</th>
<th>Debt</th>
<th>CAPEX</th>
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<tbody>
<tr>
<td></td>
<td>2009/10</td>
<td>10 year</td>
<td>Year 1</td>
</tr>
<tr>
<td>Auckland CC</td>
<td>2%</td>
<td>26.8%</td>
<td>$409M</td>
</tr>
<tr>
<td>Christchurch CC</td>
<td>3.9%</td>
<td>51% (rev)</td>
<td>$303M</td>
</tr>
<tr>
<td>Dunedin CC</td>
<td>7.0%</td>
<td>-</td>
<td>$173M</td>
</tr>
<tr>
<td>Franklin DC</td>
<td>2.8%</td>
<td>31%</td>
<td>$70M</td>
</tr>
<tr>
<td>Hamilton CC</td>
<td>4.38%</td>
<td>45.3%</td>
<td>$241M</td>
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<td>2.9%</td>
<td>34.7%</td>
<td>$75M</td>
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<td>6.5%</td>
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<td>Manukau CC</td>
<td>2.8%</td>
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<td>$200M</td>
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<tr>
<td>North Shore CC</td>
<td>5.2%</td>
<td>55%</td>
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<tr>
<td>Papakura DC</td>
<td>7.8%</td>
<td>60%</td>
<td>$25.8M</td>
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<tr>
<td>Porirua CC</td>
<td>2%</td>
<td>36%</td>
<td>$35M</td>
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<tr>
<td>Rodney DC</td>
<td>4.9%</td>
<td>35.7%</td>
<td>$287M</td>
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<td>Tauranga CC</td>
<td>10.9%</td>
<td>67%</td>
<td>$267M</td>
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<tr>
<td>Upper Hutt CC</td>
<td>3.97%</td>
<td>25.87%</td>
<td>$19.5M</td>
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<tr>
<td>Waitakere CC</td>
<td>2.97%</td>
<td>73.1%</td>
<td>$438M</td>
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<tr>
<td>Wellington CC</td>
<td>3.58%</td>
<td>35%</td>
<td>$329.7M</td>
</tr>
</tbody>
</table>

* as determined from council summaries & worksheets

1 excludes 1% regional facilities rate
2 At year 11
## Auckland City Council's 10-year Plan 2009-2019

### Financials
- Rates will be pegged to Council’s rate of inflation - this may differ from that used for CPI.
- Increasing UAGC by 54% ($88) to reflect use of services by households – this will have a greater impact on lower valued properties (partially offset by reduction in refuse contribution of $17).
- Making OPEX savings of $4.6M (y1) up to $28M (y10) through greater efficiency. Reduced CAPEX from $5.3B to $3.5B.
- Proposed to fund leaky homes through loans (needs a change in policy)
- Proposed $31M on RWC ($11M from 2007/08 operating surplus, $4M from other parties)
- Targeted RWC rate to raise $6.9M = 1.5% rates increase for y3 (approx. $23/SUIP & $2.9M from non-residential), followed by equivalent decrease in y4.

### Rates (2009/10)
- 2%
  - $3,422M (approx $1,900M new assets)
  - $505M in y2 is the largest programme ever

### CAPEX (10 year)
- 2%
  - $3,422M (approx $1,900M new assets)

### Debt (10 year)
- 26.8% (Council’s rate of inflation 26.2%)
  - Average 2.6%/y except y3 (6.1%) & y4 (1.0%) - due to RWC
  - $409M to $1,386M (y8) then $1,353M (y10)
  - 238% increase (to max)
  - Lower than 2006 LTCCP forecast ($1.7B)

### Audit opinion
- Emphasis of matter (Auckland) - unqualified draft

### Issues and Challenges
- In difficult times councils has promised to balance affordable rates with essential progress.
- Focus on giving people value for money.
- Council will continue to provide value-for-money services through transition.
- Council has kept rates below inflation (2.5%) by making no budget provision for staff salary increases
- Governments recommendations on Auckland governance will be reflected in final LTCCP
- Establishing a holding company (& 3 subsidiaries) to govern commercial assets

### Major Projects

<table>
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<tr>
<th>Infrastructure</th>
<th>Other</th>
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<td>AMETI ($381M/10y) – includes $122M for land acquisition</td>
<td>Restore &amp; expand Auckland Art Gallery ($69M y1-2) – plus a further $52M y10+</td>
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<tr>
<td>Continue central connector busway ($22.4M y1)</td>
<td>New Q-Theatre contribution ($8.7M y2)</td>
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<tr>
<td>Improve Dominion Rd ($90.1M y1-5)</td>
<td>Refurbish Town Hall &amp; Aotea Centre ($M); and develop Aotea Square ($61M/10y)</td>
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<tr>
<td>Footpath renewals ($240M/10y)</td>
<td>Queens Wharf development (64M y1-2) – council contribution of $35M</td>
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<td>New stormwater programme ($253M/10y) – to reduce flooding &amp; improve water quality</td>
<td>Library redevelopment ($15M)</td>
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<tr>
<td>Galway recycling facility ($4.5M y1-2)</td>
<td>Wesley Youth Space ($2.6M y1)</td>
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<tr>
<td>Closed landfill remediation ($20M/10y)</td>
<td>Pah Homestead redevelopment ($7.9M y1)</td>
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<td>Te Wao Nui exhibit at Zoo ($15M y1-2)</td>
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<td>Westhaven Marine renewals ($14.1M/10y)</td>
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<td>Develop Glen Innes Pool ($6.1M y7-8)</td>
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<td>Develop new parks (+ land purchase) ($76.9M/10y)</td>
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<td>Redevelop Jordan Rec. Centre ($7.7M y5-6)</td>
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<td>Redevelop Aotea Sq ($21.8M y1-2); city streets ($51.9M y1-5) &amp; St Patrick’s Sq ($3.2M y1)</td>
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<td>Land purchases ($121M/10y)</td>
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<td>Contribute to NZ Innovation Centre ($20M y1-2) - ?land</td>
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<td>Isthmus ($1.7M/y y1-2) &amp; Hauraki Gulf ($0.7M/y y1) District Plans</td>
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### Proposed plans and studies

### Major projects cancelled/deferred
- New Avondale & Otahuhu pools deferred beyond y10, Convention Centre deleted
- Reductions in waterfront spending
- Budget for the redevelopment of Eden Park has been deleted

### Changes from draft
- 428 submissions received. Consultation report given (at back of v1)
- Reviewed base pricing assumptions (due to lower prices for contracts) & reduced forecast spend.
- Additional spending for Art Gallery ($8M).
- Queens Wharf added in
Summary of major points from 2009/19 LTCCPs

CHRISTCHURCH CITY COUNCIL

Title: Christchurch Long term Council Community Plan 2009-2019
- Volume 1 – 256p; Volume 2 – 226p

Byline:

Financials
- 2006 LTCCP predicted annual rates increases of 10%, all annual rates rises now around 4%
- Reducing costs by controlling expenditure. Future DevCon funding an issue.
- Debt used for to fund capital for new assets (not rates as previously)
- Using Capital Endowment Fund for CAPEX & economic development
- Fees & charges increasing in line with inflation
- Establishing a “Civic and Community Trust” to accept donations for infrastructure (CCTOs)

Rates (2009/10) CAPEX (10 year)
- 3.9% $2,517.5M

Rates (10 year) Debt (10 year)
- 51% (revenue)
- Subsequent rates rises <5% per annum $303M to $870M (y10)
- 187% increase (to max)

Audit opinion Other
- Unqualified
- Transferring Town Hall to Vbase (CCTO)

Issues and challenges
- Economic downturn impacts on development & business growth – has meant changes to timing of some large projects
- Looking to make more use of borrowing to spread cost over generations
- Has been challenging to keep rates down while continuing to provide for city growth so council has taken a conservative approach in terms of key assumptions
- Urban growth & central city revitalisation (including important strategic land purchases)
- Looking at projects for cycle, pedestrian & provision for older people
- Ageing population (linked to affordability) is an issue for the future

Major projects
Infrastructure Other
- Improvement to roading networks ($663M/10y), particularly for congestion in north & south. Includes $68M for “active” travel.
- New bus (priority) routes ($14.2M)
- Transport interchange for central city ($106M y1-5) & three suburban interchanges ($12.3M y5+)
- Future stages of Western Interceptor sewer ($51.5M y1-5)
- Biosolid drying ($28.5M y1-2)
- Akaroa WW ($24M y6-8) and water ($34.2M y4-10)
- Lyttelton Harbour WW review ($12.6M y4-10)
- Refurbish Town Hall ($20.2M y1-2) & expand Convention Centre ($44.7M y2-5)
- New city libraries in Aranui ($3.1M y2); Halswell ($8.3M y4-6); Hornby ($9.4M y8-10); Linwood ($9.4M y8-10) & Belfast ($9.7M y9-10)
- New central library ($83M y10)
- New community centres in Halswell ($2.1M y4-6); Hornby ($1.2M y7-8) & Belfast ($4M y8-10)
- Replacement & improvement to social housing ($43.5M/10y)
- New civil defence building ($3.8M y2) - part
- Condon Leisure Centre in Papanui ($9.1M y2); leisure centre in southwest ($21M y7+) & multi-sports complex ($24M y4-7)
- New aquatic centre in east ($26M y8-10)
- Entry pavilion for botanic gardens ($7M y2-3)
- Purchase of land for new neighbourhood parks ($37.8M/10y) & sports parks ($36M/10y)
- Central city revitalisation ($2.8M); extension of tram ($11.5M) first stage in time for RWC; City Mall ($5.8M) & heritage protection ($7.1M)
- Strategic land purchases ($128/10y), also for Northern Arterial ($6M y1-2)

Proposed plans and studies
- Developing water supply strategy
- Setting up Energy Trust funded from sale of carbon credits from Linwood Landfill

Major projects cancelled/deferred
- Phasing in $1.5M reduction to community grants over 2 years (from 28M)

Changes from draft
- 1385 submissions received (on web). Clear summary of changes.
- Government contribution to AMI Stadium ($15M) & NZTA funding for transport interchange mean these funds are able to be allocated to other projects (eg. road intersection projects).
- Little River & Charteris Bay water & WW projects bought forward.
- New aquatic centre for east ($26M y8-10) & multi-sports complex ($24M y4-7)
- Upgrade Belfast Pool ($0.1M y1)
Summary of major points from 2009/19 LTCCPs

DUNEDIN CITY COUNCIL

Title: Dunedin City Council Community Plan 2009/10 – 2018/19
- Volume 1 – 58p; Volume 2 – 329 p
Byline: Working with you for Dunedin’s future

Financials
- In past council has favoured conservative levels of debt, planned activities for next four years will push close to limit. Self-imposed (Liability Policy) limits will be exceeded in some years.
- No room for new capital projects after those already flagged
- Stadium management through CCTO means debt servicing through council-owned companies. Council will make up shortfall in company dividend ($5M/y) through rates. 2009/10 will be last year of dividends received to offset rates (assuming Stadium goes ahead).
- Consent & building fees rising
- Reducing non-residential differential

Rates (2009/10)
- 7.0% overall increase (6.4% general & 7.9% targeted)

Rates (10 year)
- Debt (10 year)
  - increases of 8-10% for next three years

Audit opinion
- Unqualified

Issues and challenges
- Must remain confident despite downturn, steer a path between cautious spending & needs of the city in the future. Focus on maintaining essential services with visionary new projects.
- Balance growing community expectations with demands for lower rates. Residents indicate they don’t want drop in levels of services, therefore cost increases are inevitable.
- Decision-making included careful consideration of affordability and debt across the City
- Council continues to support the Stadium (subject to conditions/commitment) – funding required is approx. $198M total
- Government should contribute to social housing as is done in Auckland & Wellington – therefore no new council units are planned (although 7 being completed this year).

Major projects
Infrastructure
- Mosgiel-Taieri arterial ($3.2M y1-2; $3.9M y10)
- Transport safety improvements ($41M/10y)
- Strategic roading corridors – 4-lane Caversham ($22.7M y1-2) incl. subsidy
- Dunedin-Port Chalmers walk/cycleway ($4.7M y1-5)
- Peninsula transport ($17.8M/10y)
- Taieri Bridge water bypass ($4.4M y3-4)
- Stage 2 (secondary treatment) Tahuna WW ($74.5M y1-3)
- Allanton WW ($2.4M y1-2)
- Green Island landfill gas ($1.6M y1-2)
- Dunedin Centre/Town Hall/Municipal Chambers Redevelopment ($45.3M y1-4)
- Library redevelopment projects [new South Dunedin Library] ($26M y4-8)
- Redevelop Otago Settlers Museum ($32.5M y1-4)
- Logan Park redevelopment ($15.7M y1-4)
- Improve/rationalise Botanic Garden ($5.9M y1-3)
- Regent Theatre redevelopment ($6.75M y1-2) – council contribution of $4.75M
- Harbourside access & amenity ($5.3M y1-2; $4.6M y5)
- Boost Economic Development Industry Project Fund by $0.46M/y (from y1)
- Awatea Stadium ($198.3M total; $98.5M council) – no direct link to RWC

Proposed plans and studies
- Working on implementation of Visitor Strategy, Heritage Strategy & Biodiversity Strategy
- Draft Three Waters Strategy, with $2.1M (y1) for catchment management plans/condition assessment
- Regional Land Transport Programme outlines many council projects, details will be consulted through that document
- Introduce new CCTO (Dunedin City Venues Ltd) to manage Stadium (and possibly other venues). Ownership of CCTO will be with Council, not the Holding Company.

Major projects cancelled/deferred
- Construction of additional social housing units
- Funding for "blockbuster" art exhibitions ($0.3M y1)

Changes from draft
- 812 submissions received. Clear descriptions of changes.
- Lots of small changes to community grants. Additional $0.13M (y1) for new events.
- Regent Theatre redevelopment ($6.75M – with $4.75M council contribution)
- Additional $0.1M for active health programmes
- A range of reports dealing with submission also requested
Summary of major points from 2009/19 LTCCPs

FRANKLIN DISTRICT COUNCIL

Title: Franklin District Council Community Plan 2009-2019

- Volume 1 – 173p; Volume 2 – 118p

Byline: Working together for our future

Financials

- Auckland Regional Amenities rate will impact on local rates
- Introducing a uniform stormwater rate (more equitable) to collect “public-good” portion
- Considering options for using investment fund (from sale of shares in Auckland Airport)
- Increasing waste disposal costs (rates & charges)
- Some forecasts given out to 2029 (ie. transport CAPEX)

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<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
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<td>2.8%</td>
<td>$452.1M</td>
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<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
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<tr>
<td>31% (51% total revenue)</td>
<td>$70M to $149.7M (y9) then $133.7M (y10)</td>
</tr>
<tr>
<td></td>
<td>113% increase (to max)</td>
</tr>
</tbody>
</table>

Audit opinion

- Emphasis of matter (Auckland) - unqualified draft

Issues and challenges

- Taking a conservative approach & looking to keep cost increases to a minimum
- Some projects in the plan may be removed depending on the impact of the Royal Commission (ie. building a new council building)
- Funding for Rugby World Cup included (was removed from draft) providing Franklin is part of the new Auckland City
- Managing growth important with future plans based on District Growth Strategy. Have adjusted plans for reduction in new housing over next 2 years (timing shift)
- Transferring all land drainage activities to Environment Waikato

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pukekohe eastern arterial ($30.5M y-9)</td>
<td>New council administration building ($18M y3-4)</td>
</tr>
<tr>
<td>Rail station park &amp; ride ($0.9M y2-4)</td>
<td>Pokeno community centre/library ($0.5M y7)</td>
</tr>
<tr>
<td>Pukekohe reservoir ($1M y7)</td>
<td>New heated indoor pools for Pukekohe ($7.4M y9) &amp; Waiuku ($7.2M y11)</td>
</tr>
<tr>
<td>Pukekohe ($11.8M y1-2), Clarks Beach ($2.4M y5-6) &amp; Waiuku ($6M y9-10) WW treatment upgrade</td>
<td>Interest free loan ($0.2M) to Sandpit School Pool</td>
</tr>
<tr>
<td>Pukekohe ($12.6M y5-6) &amp; Tuakau ($5M y3) trunk sewers</td>
<td>Franklin recreational hub ($1.6M y1-2)</td>
</tr>
<tr>
<td>Pukekohe South ($9M y1-7) &amp; North ($10M/10y) stormwater - most for growth</td>
<td>Pukekohe West ($2.2M y2), Pokeno ($4M y4) and sportsfield &amp; neighbourhood ($6.4M/10y) reserve acquisition</td>
</tr>
<tr>
<td>Complete Pukekohe ($7.7M y1-6) &amp; Waiuku township ($2.8M y1-2) redevelopments</td>
<td>RWC funding ($0.22M/3y)</td>
</tr>
</tbody>
</table>

Proposed plans and studies

- Major projects cancelled/deferred
  - Delaying redevelopment of Tuakau town centre (now starting y4) – budget also reduced & timeframes altered for Pukekohe CBD redevelopment currently underway

Changes from draft

- 1044 submissions received. Clear indication of changes.
- Council administration building removed from Plan.
- Wastewater funding changed back to 100% user pays
- Reinstate 5-year write-off provision for rates postponement
- Reduced open space purchase for future reserves by $1.4M
- Change to Development Contributions to allow partial deferment of payments
Summary of major points from 2009/19 LTCCPs

HAMILTON CITY COUNCIL
Title: Hamilton City Council’s 2009-2019 Long-term Council Community Plan
• Volume 1 – 306p; Volume 2 – 217p (+ maps & schedule)

Byline:
Financials
• Economic downturn has impacted in DevCon revenue
• Increased DevCon fees (new residential increase by $6.5k (25%) to $31.6k; Commercial rising by near 100%)
• Increasing fees & charges ($1.9M/y) to reduce level of planned rates rise by 2% (was 6.92%)
• New targeted CBD business rate for revitalisation
• Establishing an infrastructure reserve fund ($1.5M in first 3y to $9.4M/y in y10)

Rates (2009/10) CAPEX (10 year)
• 4.38% • $999M
• Reduced from draft due to improved interest rates & changes to costs

Rates (10 year) Debt (10 year)
• 45.3% (up to 5.9% y5 & average 4-5% to y8) • $241M to $613.7M (y10)
• 154% increase (to max) • 54% ($335M) from DevCons

Audit opinion Other
• Unqualified Consider debt to be sustainable.
• Split of DevCon-funded debt for growth-related spending & rates-funded debt for rest.

Issues and challenges
• Economic downturn has meant reduction in council income, this will impact on choices
• Looking to defer some [growth] infrastructure projects & transfer more risk/cost to developers
• Proposed plan reflects a slowdown in programmed works & scaling back of some projects.
• Continuing with maintenance, prioritised as “mend” (early) – “extend” (middle) – “blend (late years of LTCCP)
• As part of long-term planning council has developed a 35 year city growth strategy & is developing a 50 year regional growth strategy with other councils (FutureProof)
• Will need to plan for projected population increase of 25,000 over next 10 years. Adopting a ‘just in time’ approach to respond to growth. Looking to acquire land from Waikato District in 2010
• Put a ceiling on staff numbers & reviewing all positions as staff leave
• Undertaking a [council] service delivery review to look at future savings
• Introducing a CCO to utilise its share from the Waikato Foundation Trust ($7M) to provide funding for ‘flagship’ projects

Major projects
Infrastructure Other
• Contribution for northern growth corridor ($14.3M y3-5)
• City-wide cycleway construction ($10.5M/10y)
• Water treatment upgrade ($6.2M/10y)
• WW treatment upgrade ($19.3M y1-3)
• Infrastructure for Ruakura Growth Cell ($8.8M/10y) & Rotokauri Growth Cell 1 ($144.8M/10y)
• Peacocke Growth Cell WW ($3.2M y1)
• Claudelands Events Centre redevelopment ($22.4M y1-2 council contribution) – total $88M
• Indoor recreation centre ($22.6M y5-8)
• North-east sector library ($14.4M y2-6)
• North-east sector pool ($15.7M y5-6)
• City heart projects – Civic square ($3.8M y1-2) & pedestrian link ($2M y3)
• Event sponsorship fund ($29.3M/10y)
• District Plan Review ($2.5M y1-6)

Proposed plans and studies

Major projects cancelled/deferred
• Planned increased levels of service for playground provision ($0.2M y1), bus stop shelters ($0.15M y1) & library collection ($1.2M y1) have been cut
• Delayed construction of north-east library & pool
• Removed cross-city transport connector, development of Meteor Theatre & Public Art funding
• Comprehensive list of unfunded projects given

Changes from draft
• 384 submissions. Clear description given.
• Will now need to invest in Waikato Regional Airport (previously unplanned).
• Provision for funding development of Waiwhakareke Natural Heritage Park ($0.1M/5y)
• Hydrotherapy Pool at Waterworld ($0.6M y2 in addition to $0.7M already allocated)
• New Performing Arts Fund ($0.1M y2+) & additional public art funding.
• Waikato Stadium Training Grounds ($1.6M y2)
• Accelerate development of Fantasy Gardens ($1.5M y2-8)
### Financials

- Reducing debt by $50M will give flexibility for the future

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.9% (revenue at 3.4%)</td>
<td>$371.2M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>34.7% (revenue)</td>
<td>$75M to $28.6M (y7) then $42M (y10)</td>
</tr>
<tr>
<td></td>
<td>61% decrease (to min)</td>
</tr>
</tbody>
</table>

**Audit opinion**
- Unqualified

### Issues and challenges

- Committed to delivering low levels of rates increases, as rates are a burden on people on low/fixed incomes
- No proposed changes to current levels of service
- Reviewing council role in providing broadband in Wellington region
- Continuing asset sales programme
- Developed 5 key performance indicators to track & report on progress

### Major projects

#### Infrastructure
- Wainuiomata Hill Road shared path ($4M) & bridge ($0.8M y3)
- City east access route ($2.9M)
- Melling Bridge duplication ($12.7M y8)
- Roadng network improvements ($17.9M y7)
- Bridge strengthening ($0.3M y3)
- Cycleway network development
- Bus priority measures ($0.4M/8y)
- Trunk sewer outfall replacement ($14M y9) & pumps ($16M y9-10)
- Black Creek stormwater Stage 3 ($2.4M y2-3)
- Contribution to remediation of Waiwhetu Stream ($3M y1-2)

#### Other
- Strengthen council administration building ($24M y8)
- Korohiwa Bus Barn refurbishment ($2.2M y1)
- New animal services pound ($2.3M)
- McKenzie Pool upgrade ($1.2M y2) & Huia Learn to Swim Pool ($1.1M y4)
- Replace Fraser Park Hockey surface ($0.1M) & Memorial Park synthetic turf ($0.5M y3)
- All weather athletics track ($0.8M)
- Walter Nash Stadium upgrade ($4M y2) – council contribution
- Improvement to Hutt Recreation Ground for RWC ($0.35M y1)
- Increased sportsground building maintenance ($2.9M y7-10)
- Additional event funding ($0.1M/y)
- Implement CBD Masterplan ($1.5M y2-3)

### Proposed plans and studies
- Continuing land review (prioritise & identify possible land for disposal) & asset sales programme

### Major projects cancelled/deferred
- Over 900 submissions. Indication of changes given.
- Rates revenue increase at 3.4% (down from 3.9% in draft) – an average of 2.9% for ratepayers
- Additional $2.3M to upgrade Walter Nash Stadium (total council contribution now $4M)
- Additional $0.1M for Stokes Valley Shopping upgrade.
- Additional $0.2M/y for cycling & $0.8M for Wainuiomata overbridge
- Hutt Park & Synthetic turf and Memorial Park bought forward.
- Additional $0.5M for events & $0.3M for street trees (over 10y)
- $2.15M for environmental initiatives (over 10y)
**Title:** Think of the possibilities - 10-year Long term Council Community Plan 2009-19  
- Volume 1 – 134p; Volume 2 – 136p

**Byline:** Think of the possibilities

### Financials
- Haven’t included contribution to Stage 2 of Pacific Events Centre ($40M) – this would impact on rates.
- Change to Treasury Risk Management Policy to account for increased borrowings.
- DevCon levies increased, but DevComs & FinCons only a small percentage of total revenue (approx 5%).
- Using debt to fund asset development programme.

### Rates (2009/10)

<table>
<thead>
<tr>
<th></th>
<th>CAPEX (10 year)</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>$1,600M</td>
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</table>

### Rates (10 year)

<table>
<thead>
<tr>
<th></th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>38% (3.8% each year</td>
<td>$200M to $491M (y7) then $440M (y10)</td>
</tr>
<tr>
<td>excluding regional amenities rate)</td>
<td>145% increase (to max)</td>
</tr>
</tbody>
</table>

### Audit opinion

- Emphasis of matter (Auckland) - unqualified draft

### Issues and challenges
- Guiding principle is to ensure council remains financially sustainable.
- Have cut costs & deferred projects (out past 10 years) to keep spending down, for example saving $0.28M/y by slightly reducing parks LoS (ie. longer grass).
- Previous 2006 LTCCP recognised revenue would not be able to meet expenses in long-term & rates increases were needed (av. 5.9%/5y) – this plan proposes less (av. 3.8%/10y). A lower rates increase would require more cuts to services.
- No changes planned to the way water & wastewater are charged.
- While Royal Commission will change Auckland, the projects in the plan are still relevant.
- Need to plan for growth (600,000 by 2060). One Plan is a basis for many future projects.
- Recognise events are important showcase (new Pacific festival @ $0.1M)

### Major projects

#### Infrastructure
- Auckland-Manukau Eastern Transport Initiative ($185M/10y)
- Rail-related projects ($4.6M y1-2)
- Manukau City Centre carpark ($24M y1-3)
- Manukau City transport hub ($20M)
- Halfmoon Bay Ferry Terminal upgrade ($4.2M y9)
- Clevedon rural arterial upgrades ($19M/10y) & rural forestry road upgrades ($17M/10y)
- Murphys Road upgrades ($26M y6-9)
- Introducing wheelie bins (additional $3.5M/y from y4)

#### Other
- New Mangare Arts centre ($8.5M y1-2)
- Mangere Gateway Experience ($3.7M y1-3) & route ($2.2M/10y)
- Upgrade Uxbridge Creative Centre ($7.1M y4-6)
- New Flat Bush library ($29M y9+) & aquatic centre ($18.1M y7)
- Renew Norman Kirk (Otara) pool ($8.3M y1-3)
- Light sports turfs - Mountford & Barry Curtis Parks
- Mountford Park ($4.4M y3-5) & Hunters Corner ($3M y) multi-sports facilities
- Upgrade Manurewa netball facilities ($1.1M y)
- Ongoing development of cemetery ($7.1M/10y)
- Town centre redevelopment (land purchases) ($3M/y)
- Regional initiatives, events & hosting RWC (specific $1.4M (general $2.55M) y1-3)

### Proposed plans and studies
- Developing a ‘Towards 2060’ strategic development plan – for future expansion for city
- Strategy & policy programme given in LTCCP

### Major projects cancelled/deferred
- Projects identified

### Changes from draft
- 19800 submissions (18623 regarding Telstra Clear Pacific Events Stadium)
**NORTH SHORE CITY COUNCIL**

**Title:** North Shore City Council City Plan 2009-2024

- 5 modules. Summary M1 – 50p; M2 – 66p; M3 – 212p; M4 – 52p; M5 – 126p

**Byline:**

### Financials

- Financial forecasts given out to 15 years
- No financial provision for transition due to uncertainty.
- Affordability is a key issue (have reduced rates increases compared to same period in 2006 plan)
- Regional Amenities Funding Act impacts on council ratepayers (0.5% then 1%/y)
- Following submissions, have reduced targeted business attraction to $0.2M/y for 3y (from $0.25M)
- General reduction in planned expenditure compared to 2006 LTCCP

### Rates (2009/10) CAPEX (10 year)

<table>
<thead>
<tr>
<th></th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.2% (5.7% including amenities rate)</td>
<td>$1,799M (over 10 years)</td>
</tr>
<tr>
<td></td>
<td>$2,599M over 15 years ($1,690M new &amp; $909M renewal)</td>
</tr>
</tbody>
</table>

### Rates (10 year) Debt (10 year)

<table>
<thead>
<tr>
<th></th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>55% over 10 years (average 5.2% over 15 years, lower from y13)</td>
<td>$326M to $706M (y11) then $356 (y15)</td>
</tr>
<tr>
<td></td>
<td>116% increase (to max)</td>
</tr>
</tbody>
</table>

### Audit opinion Other

- Emphasis of matter (Auckland) - unqualified draft

### Issues and challenges

- Plan being developed at a time of considerable change (recession, Royal Commission, change of government & appreciation of climate change)
- No significant change in direction, rather looking to refine & develop the existing direction. Maintaining progress.
- Time-frame of plan extended to 15 years to deal with long-term issues
- Legal challenge to DevCons Policy means there will be a need for council to refund over-charges (this will impact on expenditure). Have updated the Development Contributions Policy.
- Also need to factor weathertightness claims into Plan ($13.2M).
- Reflecting One Plan & its ambitions in LTCCP (specific programmes identified)

### Major projects

#### Infrastructure

- Total transport new capital ($666M/10y) - Transport Corridor improvements ($103M/10y); Takapuna parking ($35.4M y1-2); Public transport linkages + finish busway ($19.2M y1-2); link roads ($15M y9-10)
- Off road cycle paths ($2.7M)
- New water systems ($62M/10y)
- New WW ($403M/10y) - WW Tunnel & outfall ($114M y1-2)
- Stormwater systems ($261/15y)

#### Other

- Northern community facility ($1.2M y5-6)
- Northern recreational aquatic facility ($12.8M y5-6), followed by Northern area library ($23.5M y10-11)
- Upgrade Victoria Wharf ($5M y5-6)
- New reserve acquisition ($289M/15y)
- Funding for heritage strategy ($12.7M/10y)
- District plan review
- Contribution to RWC festival ($1M/3y)

### Proposed plans and studies

- Third harbour crossing
- Study possible change from LV to CV rating system & use of differentials
- Options for “regional” flat water pool facilities

### Major projects cancelled/deferred

- Reductions in some cycleway & transport some corridor upgrades (by up to $14M/10y)
- Delay of Albany projects (library & regional aquatic facility)

### Changes from draft

- 531 submissions received (with transport a main topic). Clear outline of changes.
- Increased budget for strategic cycleway by $2.5M (for y7-10)
- Increased spending on Victoria Wharf (from $3.5M to 5M)
- Additional spending on tracks ($0.1M/y)
- Torpedo Bay coastal access bought forward (from y14 to y6)
**PAPAKURA DISTRICT COUNCIL**

**Title:** Progress Papakura – Long-Term Council Community Plan 2009-2019
- Volume 1 – 191p; Volume 2 – 136p

**Byline:**

**Financials**
- Council considers using debt is the most equitable way to spread cost of growth
- Increasing some fees & charges
- Introducing a town centre targeted rate
- Regional amenities/MOTAT rate has an impact on local rates
- Modifying DevCons to provide for annual increase in-line with construction cost index
- Gradual increase in % rates from UAGC (from 23% to 26%/10y)
- Using funds from sale of Airport shares to fund strategic land purchase
- **Approved contribution to RWC ($0.3M/3y) - subject to regional funds being available**

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.8% (down from 9.7% in 2006 LTCCP)</td>
<td>$357.2M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>60% cumulative (10% y2 &amp; 8.9% y3)</td>
<td>$25.8M to $113.7M (y6) then $89.3M (y10)</td>
</tr>
<tr>
<td></td>
<td>340% increase (to max)</td>
</tr>
</tbody>
</table>

**Audit opinion**
- Emphasis of matter (Auckland) - unqualified draft

**Issues and challenges**
- This is second version of “progress Pakakura” - builds on first plan released in 2006.
- Due to Auckland reorganisation this plan sets out commitment for next 2 years, and captures aspirations for the future (as part of the Auckland City).
- Conscious of the need to spend wisely & this has impacted on timing. Some growth-related projects are now later than planned.
- Council was not prepared to lower levels of service to community, as this creates extra costs in future. Will be maintaining levels outlined in 2006 LTCCP.
- Main cost drivers are loan servicing costs, depreciation of new assets & increased cost of services to meet a growing population
- Presented as “business as usual” budget (then consulting on additional components)

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roading growth projects ($33.6M/10y)</td>
<td>New Arts &amp; Culture Centre ($3M contribution y4-5)</td>
</tr>
<tr>
<td>Takanini grade separation railway Crossing ($27.1M y1-2)</td>
<td>Hawkins Theatre upgrade ($1.3M y1)</td>
</tr>
<tr>
<td>Walkways &amp; cycleways ($9M/10y)</td>
<td>Youth performing Arts Centre ($1.6M y6)</td>
</tr>
<tr>
<td>Carpark building ($2.5M y6-7)</td>
<td>Library developments ($7.1M y2-5)</td>
</tr>
<tr>
<td>All water &amp; WW spending under UWI franchise agreement – Management costs ($2M/y)</td>
<td>Aquatic centre upgrade (y3)</td>
</tr>
<tr>
<td>Stormwater growth ($5M y1-4)</td>
<td>Massey Park Upgrade ($5.6M y2-3) &amp; grandstand ($35M y7)</td>
</tr>
<tr>
<td></td>
<td>McLennan Park extension ($1.3M y1; $5M y4-7)</td>
</tr>
<tr>
<td></td>
<td>Hingia Sportsfield development ($3M y1; $2.3M y6)</td>
</tr>
<tr>
<td></td>
<td>Cemetery expansion ($0.2M y1)</td>
</tr>
<tr>
<td></td>
<td>Central Park land purchase ($2.7M)</td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

**Major projects cancelled/deferred**
- Timing of arts & cultural centre, youth performing arts centre also delayed
- Community House project delayed to y4
- Tidal gates at Pahurehure ($7M deferred until water quality issues addressed)
- Local Unspecified Grants budget reduced by $40k
- Artillery Drive stormwater ($4.6M) – outside 10 year timeframe

**Changes from draft**

- Clear summary of changes.
- Bringing forward $1.9M contribution to Bruce Pulman Park to ensure this sub-regional facility is available for Papakura
- Not proceeding to resource consent for Pahurehure Inlet tidal gates.
PORIRUA CITY COUNCIL

Title: Long Term Council Community Plan 2009-2019
• Volume 1 – 316p; Supplementary project Information (87p); Community Outcomes Action Plan (35p)
Byline: “talking it over”

Financials
• Start to fund depreciation (5%) for reinvestment in pipe network assets in y1, this will add 0.7% to rates, increasing to 30% by y10. Will build up a reserve over time.
• Will budget for operating (not cash) deficit in the first 7 years of plan
• Debt has traditionally been low which gives room to increase borrowing for this plan
• Undertaking a cost of services review. Fees & charges increasing (more than 3%).
• Some user pays increases (i.e. rubbish bag from $1.30 to $2)

Rates (2009/10) CAPEX (10 year)
• 2% growth adjusted (3.4% total) $246.6M

Rates (10 year) Debt (10 year)
• 36% (51% revenue increase) $35M to $58M (y9) then $55M (y10)
• 66% increase (to max)

Audit opinion Other
• Emphasis of matter – financial strategy (draft & final)
• Some debt used to fund land purchases for Transmission Gully

Issues and challenges
• Has been a challenging budget. Council has worked hard to balance low rates increases with long-term viability of city’s assets.
• Setting a “baseline” budget for 2009/10 with a focus for the first three years on infrastructure & prudent financial management
• Recognise the city has a high dependency on income from rates (68%)
• Strategic focus areas are, investing in infrastructure for the future; protecting landscapes; vibrant city centre; & active/connected communities
• Looking at a major programme to upgrade & renew pipe assets ($93.8M/10y) based on asset plans
• Roading assets have traditionally been OK, will need to factor Transmission Gully approach roads

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Replace Airlie Rd bridge ($1.1M y1-2)</td>
<td>Porirua Performing Arts Theatre ($3M y3-4 council contribution) + ongoing operating of $0.5M/y</td>
</tr>
<tr>
<td>Titahi Bay Rd seawall ($1.4M y3-4)</td>
<td>Pataka Roof ($0.6M y1)</td>
</tr>
<tr>
<td>Link roads for Transmission Gully ($4.8M y8-9)</td>
<td>Playground renewals ($1.9M/10y)</td>
</tr>
<tr>
<td>Walkway &amp; cycleway development ($3.5M/10y)</td>
<td>Waitangirua Park upgrade ($0.6M y1-4); Te Hiko Street landscaping ($0.6M y1-3) &amp; Bothamley Park restoration ($0.8M y1-8)</td>
</tr>
<tr>
<td>Water pipeline renewal ($8.5M/10y)</td>
<td>Strategic land purchases ($18M/10y)</td>
</tr>
<tr>
<td>Elsdon water reservoir ($M y10)</td>
<td>Harbour restoration ($2.6M/10y)</td>
</tr>
<tr>
<td>Additional clarifier ($4M y2) &amp; sludge handling ($5.6M y4-5) at WWTP</td>
<td>City centre revitalisation ($12M y3+)</td>
</tr>
<tr>
<td>Sewer storage tanks to reduce overflow ($2M y2)</td>
<td></td>
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<tr>
<td>WW pipe rehabilitation ($2.6M/10y)</td>
<td></td>
</tr>
<tr>
<td>Addressing local stormwater flooding ($1.7M/10y)</td>
<td></td>
</tr>
<tr>
<td>Landfill cell construction ($7.4M y2 &amp; 7)</td>
<td></td>
</tr>
</tbody>
</table>

Proposed plans and studies

• Full list of unfunded projects

Changes from draft
• 492 submissions received. Clear indication of changes & analysis of submitters.
• Projects added put an extra $0.35M onto proposed budget (absorbed by other savings)
• Additional funding for Gear Homestead ($45k)
• Reinstating initial 30% decrease in minor road safety works.
• Additional $0.1M for public space improvement in East Porirua and $0.1M/y for city marketing & promotion (both excluded from draft)
• Some changes to performance measures
RODNEY DISTRICT COUNCIL

Title: Rodney District Council long term council community plan 2009-2019
- Volume 1 – 253p; Volume 2 – 184p; Volume 3 – 22p

Byline: RDC making a positive difference

### Financials
- Moving from two separate financial divisions (Rural & Hibiscus Coast) to one set of accounts
- Move from pan charge to volumetric charges for wastewater (linked to water meter)
- Significant proportion of this rates increase (2.5%) is to be sent outside district. Council has no control on this (would have only had 2.4% rise otherwise).

#### Rates (2009/10)
- 4.9% (2.5% to regional amenities)
- $1.048M

#### CAPEX (10 year)
- $1,048M

#### Rates (10 year)
- 35.7% (6.1% y2 down to 0% in y10)
- $287M to $371M (y10) the $352M (y10)
- 29% increase (to max)

#### Debt (10 year)
- 35.7% (6.1% y2 down to 0% in y10)
- $287M to $371M (y10) the $352M (y10)
- 29% increase (to max)

### Audit opinion
- Emphasis of matter (Auckland) - unqualified draft
- Council will sell $80M of properties (to fund debt)

### Issues and challenges
- Fundamental changes due to Supercity proposal. Council wants to investigate becoming a unitary authority as the community (which is more rural) is not happy about becoming part of greater Auckland.
- Regardless of outcome, want to make sure special features of the district are protected. Will support the community wish to retain character (e.g. clearly defined urban areas).
- Feel Rodney is more positive as growth is high. Council still taking a prudent & affordable approach
- Looking to sell property ($30M y1 & $50M y2) through new CCO (to reduce debt)
- Focus will be on maintaining existing assets & services. Only developing new infrastructure where there are proven benefits (or compliance).
- Population expected to grow by 24% (extra 22,000) by 2019. Growth brings more ratepayers & demand for services, and this will need to be carefully managed.
- Climate change will be an issue
- Progressing development of Penlink road (looking at public-private partnership)

### Major projects
**Infrastructure**
- Weiti Toll Road - Penlink ($103M y1-3)
- Improve Whangaparaoa Road
- Realign Coatesville-Riverhead Highway ($M) & Warkworth ($4.3M y1-3)
- Replace Richards Road Bridge 2 ($M)
- Develop Orewa West walk/cycleway ($2M y1-3) & complete shared Muriwai walkway/cycleway
- Upgrade Army Bay WW outfall ($1.8M y1-2) & Helensville WWTS ($4M y2-3)
- Additional WW pump/network for Kumeu ($7.5M y1-2) & upgrade Warkworth WW
- Upgrade Orewa CDB & improve Kaipara River stormwater ($0.7M y1); extend Kumeu & complete northern stormwater systems

**Other**
- Leisure Centre extension ($4.6M y2)
- Replacement Wellsford Library ($3.6M y3-4)
- Stillwater Hall upgrade ($0.6M y3)
- Metro Park West earthworks ($0.9M y1)
- Progress Helensville Urban Design Framework
- Complete Stage 1 of Orewa Boulevard
- Northern Ward seawalls & coastal protection ($4M y2-3)

### Proposed plans and studies
- Continued work on regional growth strategy
- Develop parking bylaw ($0.6M y1-2) – only if this seen as best option

### Major projects cancelled/deferred
- No funding for seal extension ($49M/10y) or streetlights in existing urban areas ($3.3M/10y)
- No replacement of Muriwai WWTP ($13M)
- No strategic land purchases ($22M)
- Warkworth showgrounds ($6M) & town centre upgrade ($4.1M)
- Library upgrades ($10M) & new Orewa Library ($14M) & various community centres

### Changes from draft
- 844 submissions received. Clear summary given
- Changes made to development contributions policy & transport rate for island properties
- More funding for footpaths (contestable fund)
- Additional funds for Leisure Centre, Leigh centre upgrade, Wellsford Hockey Turf & Water Treatment
**Summary of major points from 2009/19 LTCCPs**

**Title:** Ten Year Plan Tauranga City Council's Long Term Council Community Plan 2009-2019
- Volume 1 – 442p; Volume 2 – 252p (Development Contributions)

**Byline:** Tauranga Moana Tauranga Tangata – Our Place Our People

### Financials
- Have worked to reduce costs & trim projects, but council still has financial sustainability problems.
- Much of the proposed rates increase needed to fund 3 year shortfall in development contributions income. Expected to rise from 7% of income (y1) to 22% income (y4).
- Council believes “growth should pay for growth”
- Proposing to use a portion of general rate to fund dog control

#### Rates (2009/10)
- **CAPEX (10 year)**
  - 10.9% (8.1% growth factored)
  - was 9.1% in draft
  - $1,174.8M (before vested assets – otherwise $1,331.1M)

#### Rates (10 year)
- **Debt (10 year)**
  - 67% average household rates (31% excluding inflation)
  - 9.9% in y2 & 14.4% in y3
  - $267M to $436.9M (y5) then $307.6M (y10) – external (otherwise $605.1M y7)
  - 63% increase (to max)

#### Audit opinion
- Unqualified
- draft qualified (financial prudence)

### Issues and challenges
- Funding challenges arise due to existing & future growth, also level of debt
- Flood events have had impact ($18M repair) & stormwater projects bought forward
- Recognise has "relatively" low rates & user charges compared to other metros - want to keep it that way. Qualified audit, meant a larger increase in rates revenue was needed in the first three years of the plan.
- Many things being consulted on indicate retention of status quo
- Reduce level of service standard for libraries (m²/1000 people) from 2.64 items/head to 2.35

### Major projects

#### Infrastructure
- Resurface airport runway ($3.5M y10)
- Construct Te Okuroa Drive ($35M y5-7 & y10)
- Roading development ($82.9M/10y)
- City-wide cycle lanes ($6.8M y1-4)
- Waiari Water treatment station ($67.6M y1-8)
- Reservoir construction ($17.6M y1-4)
- Water developments ($50.6M/10y)
- Upgrade Te Maunga WWTP ($54.4M y1-5 & y8-10)
- Southern WW pipeline ($90M y1-5)
- WW development ($75.1M/10y)
- Stormwater development ($55.2M/10y) & recovery programme ($50M/10y)
- Community centres at Pyes Pa ($3.5M y7-8) & Wairakei ($3.5M y10)
- Greerton Library ($8.9M y4-5) & new library ($7.5M y9-10) – site to be decided
- Mt Green Sports Complex (+land) ($10.3M y1-2)
- Indoor sport & recreation centre ($33.8M y1-3)
- Mount Hot Pools upgrade ($9.3M y1-3)
- Improve reception at Otumoetai Pool ($0.5M y1-2)
- Reserve land purchases ($49.1M/10y)
- Strategic reserve land purchases ($25.6M/10y)
- Redevelop Strand & waterfront ($19.9M y4 & y6-8)
- District Plan review [capitalised] ($0.9M y1-3)

#### Other
- Proposed plans and studies
- Full unfunded list given
- Two new car parking buildings ($27M)
- Strand to Memorial Walkway ($10.5M)
- New neighbourhood library ($5.8M)

#### Changes from draft
- 1366 submissions received. Clear list of topics given.
- Feedback tended to support (60%) need to raise rates to keep council “financially prudent”
- Decided only to refurbish Greerton Library ($0.2M y1), reconsider in 2012
- While feedback favoured increased stormwater recovery ($108M/10y) council stuck with least cost
- Increase library fees & charges to cover 25% revenue (community wanted status quo 10%)
Summary of major points from 2009/19 LTCCPs

**UPPER HUTT CITY COUNCIL**

**Title:** Upper Hutt City Long Term Council Community Plan 2009 to 2019
- Volume 1 – 312p

**Byline:**

**Financials**
- Decided not to fund depreciation as this doesn’t reflect annual costs but reduces economic benefits embodied in asset. Budgeting regime ensures adequate revenue is available to fund expenses associated with assets.
- Renaming “fees & charges” as “other”

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.97% (growth adjusted)</td>
<td>$106.5M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>25.87% (4% for y2 &amp; 3)</td>
<td>$19.5 to $36.2M (y10)</td>
</tr>
<tr>
<td></td>
<td>89% increase (gross to max)</td>
</tr>
</tbody>
</table>

**Audit opinion**
- Unqualified

**Issues and challenges**
- Council remains committed to delivering basic services that are core business – this will give Upper Hutt an advantage over other cities
- Pre-consultation indicated enhancement in walking & cycle facilities was important. Also wanted city to be more environmentally conscious
- Pre-consultation identified residents would rather extend current library than construct new facility
- Looking to undertake a major promotional campaign focused on niche markets
- Identifying climate change as a future issue, although no specific finances set aside for impacts

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enhance Gibbons St off SH2 &amp; route into the CBD (y2-)</td>
<td>Renovate current library ($3M y1-2)</td>
</tr>
<tr>
<td>Akatarawa Rd upgrades ($3M y6-8)</td>
<td>Enhance Riverstone Recreation Hall ($0.2M y1)</td>
</tr>
<tr>
<td>Replace Akatarawa Bridges ($3M y1-5)</td>
<td>Akatarawa Cemetery Chapel/crematorium ($1.9M y5)</td>
</tr>
<tr>
<td>Enhance walkway &amp; cycleways ($2.9M y4-7)</td>
<td>H2O Xtreme Pool upgrades ($1.8M y3, 6 &amp; 9)</td>
</tr>
<tr>
<td>Ongoing programme of pipe upgrades ($2.4M/y) – <em>water &amp; waste is the largest component of council expenditure</em></td>
<td>Upgrade netball &amp; tennis courts ($0.3M y2)</td>
</tr>
<tr>
<td>Extend refuse &amp; recycling to rural areas (y1)</td>
<td>CBD revitalisation ($1.8M y4-6)</td>
</tr>
<tr>
<td></td>
<td>Appointing sustainability officer to lead Sustainability Strategy</td>
</tr>
</tbody>
</table>

**Proposed plans and studies**
- Develop and implement an integrated Sustainability Strategy

**Major projects cancelled/deferred**

**Changes from draft**
- 107 submissions received. No clear summary of changes from submissions.
<table>
<thead>
<tr>
<th>WAITAKERE CITY COUNCIL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Title:</strong> Best for the west - Waitakere’s 10 year plan</td>
</tr>
<tr>
<td>• Volume 1 – 231p; Volume 2 – 209p</td>
</tr>
</tbody>
</table>

| Byline: | Best for the west |

<table>
<thead>
<tr>
<th><strong>Financials</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• All costs subject to close scrutiny</td>
</tr>
<tr>
<td>• Liability management policy updated to provide for increased debt</td>
</tr>
<tr>
<td>• All depreciation funded from y9 (up $25M from y1)</td>
</tr>
<tr>
<td>• Debt repayment started from y7 with minimal new loans. Interest up $45M to $76M by y10.</td>
</tr>
<tr>
<td>• Using a levy for Rugby World Cup contributions</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Rates (2009/10)</strong></th>
<th><strong>CAPEX (10 year)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• 2.97% (excluding regional rates)</td>
<td>• $1,499M</td>
</tr>
<tr>
<td></td>
<td>• 15% from DevCon</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Rates (10 year)</strong></th>
<th><strong>Debt (10 year)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• 73.1% [council only] is 7.95%/y, high to reduce reliance on borrowing</td>
<td>• $438 to $1,072M (y7) then $901M (y10) - gross</td>
</tr>
<tr>
<td>• 159% revenue</td>
<td>• 147% increase (to max)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Audit opinion</strong></th>
<th><strong>Other</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Emphasis of matter (Auckland) - unqualified draft</td>
<td>• One of 7 councils in NZ with a Standard &amp; Poor’s Rating (currently A+ long-term)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Issues and challenges</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Balance between investing in future managing costs</td>
</tr>
<tr>
<td>• Identified seven key strategies (cultural well-being; environment; economic well-being; governance; growth management; social transport)</td>
</tr>
<tr>
<td>• Significant future expenditure on roading, water, wastewater &amp; stormwater to cater for growth</td>
</tr>
<tr>
<td>• To provide for employment after 2019, the City needs “hard” social infrastructure over the next 10 years (based on a Growth Management Strategy)</td>
</tr>
<tr>
<td>• Transformation/urban regeneration of New Lynn is important. Working on transport hub &amp; land use.</td>
</tr>
<tr>
<td>• New urban centre to be developed at Hobsonville/Massey North. New town centre with a mix of land use, including marine access. Will take advantage of Western Ring Route ($261M funded by loan &amp; DevCon)</td>
</tr>
<tr>
<td>• Ranui implementation plan provides for library other facilities</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Major projects</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Infrastructure</strong></td>
</tr>
<tr>
<td>• Total roading ($585M/10y) - NorSGA ($119M y1-7); New Lynn TD ($94M/10y) &amp; cycleways ($12.3M.10y)</td>
</tr>
<tr>
<td>• Total water ($75M/10y) - NorSGA ($8.4M y1-7)</td>
</tr>
<tr>
<td>• Total WW ($122M/10y) - NorSGA ($12.1M y1-7)</td>
</tr>
<tr>
<td>• Total stormwater ($132M/10y) - NorSGA ($35.6M y1-7) &amp; Project Twin Streams ($10M y1-3)</td>
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<tr>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Proposed plans and studies</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Major projects cancelled/deferred</strong></td>
</tr>
<tr>
<td><strong>Changes from draft</strong></td>
</tr>
<tr>
<td>• 353 submissions received. Clear presentation of changes.</td>
</tr>
<tr>
<td>• Additional seal extensions ($1M y2-3)</td>
</tr>
</tbody>
</table>
Summary of major points from 2009/19 LTCCPs

WELLINGTON CITY COUNCIL
Title: Wellington City Council Long-term Council Community Plan 2009-19

Byline:

Financials
- User charges increasing in a number of areas to ensure ratepayers are not subsidising users
- Lots of water & WW CAPEX funded by depreciation
- Reducing commercial differential (to 2.8 by y3)
- Some large CAPEX carry forwards = $25M from 2008/09 to y1; $7.2M from 2007/08 to y1-2
- No apparent description given of some large CAPEX items from y4-10 (indicated in financials)

Rates (2009/10) | CAPEX (10 year)
--- | ---
3.58% or 2.38% (growth adjusted) | $1,456M (renewals approx 55%)

Rates (10 year) | Debt (10 year)
--- | ---
35% or 22.1% (growth adjusted) | $329.7M to $369.6M (y10)
Average 3.5% over 10 years (3.22% growth adjusted) – 5.8% in y2 | 12% increase (to max)

Audit opinion
- Unqualified

Issues and challenges
- LTCCP set against a backdrop of challenge – what matters is balance. Not wise to make major cuts in council spending but will focus on cost cutting.
- Council continues to pay for past investments & faces rising costs
- Councils role has changed from provider of ‘core’ services to a broader role of helping residents achieve their aspirations for the City (i.e. supporting events). Need to be agile.
- Early engagement has been important in the process. Residents indicate they are not willing to cut services for rates.
- Many council services provided free or subsidised by ratepayers
- Council will have a focus on, celebrating diversity; healthy lifestyles; connecting people; sustainability; safety; vibrancy & competitiveness
- Enhancing on-line access to council services
- Looking to implement a management plan for hosting RWC teams

Major projects
| Infrastructure | Other
--- | ---
Major roading project ($50M+ y10) | Increase funding to Wellington Museums Trust (by$1.2M/y)
Relatively consistent water ($12M/y) & WW ($14M/y) capital spending | Complete extension of City Gallery ($3.3M y1-3) – including earthquake strengthening
Waste reduction project ($25M y9-10) | Extending funding for Te Papa (increase annual grant by $250k to $2.25M/y)
Upgrade Khaddallah Town Hall ($0.9M y2) | Upgrade council housing ($219M/10y) – mainly funded by grants
Waste reduction project ($25M y9-10) | Inner city park land purchase ($3.7M y5) & Greening Taranaki St ($3.5M y2)
Indoor Community Sports Centre ($30M y1-2) | Mt Cook synthetic turf ($M y2) & 5 more across city
Mt Cook synthetic turf ($M y2) & 5 more across city | Advocate for broadband ($0.2M/y y1-2) & to attract Asia long-haul ($0.2M/y)
Economic development loan ($2.9M y1) | Economic development loan ($2.9M y1)
Earthquake risk mitigation ($38.4M y6-10) | Earthquake risk mitigation ($38.4M y6-10)
District Plan review ($1.7M y1 & $1.7M y6) | District Plan review ($1.7M y1 & $1.7M y6)

Proposed plans and studies
- Monitor stormwater impact on harbour
- Review mix of library & community services across city

Major projects cancelled/deferred
- Reducing support for Move to Wellington website (by $115k to $50k)
- Keeping archives at current levels rather than meeting growing obligations under Public Records Act
- Reducing funds for public art (saving $0.6M/3y); reducing some library expenditure ($0.3M/3y)
- Limiting sports development fund ($0.5M/10y), deferring spending on tracks & some grounds.
- Reduce heritage grants ($0.2M/y)

Changes from draft
- 503 submissions received. Summary of changes due to consultation.
- Increasing funding for strategic walking & cycle networks
- Additional $0.2M/y for NZ Festival of arts (3y only). Additional tourism promotion ($2.5M/3y)
- Support for Marine Education Trust feasibility study ($0.45 y1)
**PROVINCIAL-TYPE COUNCILS**

<table>
<thead>
<tr>
<th>Council</th>
<th>Rates increase</th>
<th>10 year</th>
<th>Year 1</th>
<th>Max</th>
<th>% inc (max)</th>
<th>CAPEX</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ashburton DC</td>
<td>5.3%</td>
<td>42%</td>
<td>$26.5M</td>
<td>$69.7</td>
<td>163%</td>
<td>$199M</td>
</tr>
<tr>
<td>Far North DC</td>
<td>3.92%</td>
<td>30.8%</td>
<td>$89.9M</td>
<td>$128.4M</td>
<td>42%</td>
<td>$453.2M</td>
</tr>
<tr>
<td>Gisborne DC</td>
<td>3.3%</td>
<td>42.6%</td>
<td>$22M</td>
<td>$53M</td>
<td>140%</td>
<td>$299M</td>
</tr>
<tr>
<td>Hastings DC</td>
<td>2.54%</td>
<td>-</td>
<td>$68.7M</td>
<td>$113.9M</td>
<td>65%</td>
<td>$493M</td>
</tr>
<tr>
<td>Horowhenua DC</td>
<td>3.57%</td>
<td>57%</td>
<td>$19.5M</td>
<td>$71M</td>
<td>264%</td>
<td>$172M</td>
</tr>
<tr>
<td>Invercargill CC</td>
<td>7.82%</td>
<td>39.4%</td>
<td>$44.5M</td>
<td>$74.5M</td>
<td>67%</td>
<td>$210.4M</td>
</tr>
<tr>
<td>Kapiti Coast DC</td>
<td>6.5%</td>
<td>67%</td>
<td>$77M</td>
<td>$191M</td>
<td>148%</td>
<td>$291M</td>
</tr>
<tr>
<td>Manawatu DC</td>
<td>4.3% (rev)</td>
<td>-</td>
<td>$10.1M</td>
<td>$35.8M</td>
<td>254%</td>
<td>$198.6M</td>
</tr>
<tr>
<td>Marlborough DC</td>
<td>4.8%</td>
<td>67% (tot)</td>
<td>$21M</td>
<td>$124.9M</td>
<td>494%</td>
<td>$491.1M</td>
</tr>
<tr>
<td>Masterton DC</td>
<td>5.3%</td>
<td>39%</td>
<td>$14.2M</td>
<td>$46.7M</td>
<td>228%</td>
<td>$138.1M</td>
</tr>
<tr>
<td>Matamata-Piako DC</td>
<td>4%</td>
<td>49% (rev)</td>
<td>$29M</td>
<td>$51.9M</td>
<td>79%</td>
<td>$159.6M</td>
</tr>
<tr>
<td>Napier CC</td>
<td>2.85%</td>
<td>32.7%</td>
<td>$12.5M</td>
<td>$23.2M</td>
<td>85% (-45%)</td>
<td>$332.5M</td>
</tr>
<tr>
<td>Nelson CC</td>
<td>3.17%</td>
<td>-</td>
<td>$56.6M</td>
<td>$170M</td>
<td>200%</td>
<td>$427.5M</td>
</tr>
<tr>
<td>New Plymouth DC</td>
<td>9.6% (rev)</td>
<td>88% (rev)</td>
<td>$131.4M</td>
<td>$172.9M</td>
<td>31%</td>
<td>$425.1M</td>
</tr>
<tr>
<td>Palmerston North CC</td>
<td>6.5%</td>
<td>44.7%</td>
<td>$150.8M</td>
<td>$261.4M</td>
<td>73%</td>
<td>$419M</td>
</tr>
<tr>
<td>Queenstown Lakes DC</td>
<td>6.3%</td>
<td>58% [gwh]</td>
<td>$79.7M</td>
<td>$393M</td>
<td>393%</td>
<td>$832M</td>
</tr>
<tr>
<td>Rotorua DC</td>
<td>2%</td>
<td>-</td>
<td>$97.6M</td>
<td>$175M</td>
<td>79%</td>
<td>$488M</td>
</tr>
<tr>
<td>Selwyn DC</td>
<td>3% (gen)</td>
<td>63.4%</td>
<td>$0M</td>
<td>$98.9M</td>
<td>-</td>
<td>$409.1M</td>
</tr>
<tr>
<td>Southland DC</td>
<td>8.47%</td>
<td>70.6%</td>
<td>$14.5M</td>
<td>$39.8M</td>
<td>174%</td>
<td>$290M</td>
</tr>
<tr>
<td>South Taranaki DC</td>
<td>9.5% (gen)</td>
<td>52% (gen)</td>
<td>$80M</td>
<td>$164M</td>
<td>105%</td>
<td>$205M</td>
</tr>
<tr>
<td>Taupo DC</td>
<td>10.9% (rev)</td>
<td>45.9% (rev)</td>
<td>$108.4M</td>
<td>$269.5M</td>
<td>148%</td>
<td>$410M</td>
</tr>
<tr>
<td>Thames-Coromandel DC</td>
<td>5.4%</td>
<td>33.9-44.5%</td>
<td>$122.9M</td>
<td>$206.6M</td>
<td>68%</td>
<td>$381.5M</td>
</tr>
<tr>
<td>Timaru DC</td>
<td>4.16%</td>
<td>44.2%</td>
<td>$50.4M</td>
<td>$118.1M</td>
<td>134%</td>
<td>$367M</td>
</tr>
<tr>
<td>Waikato DC</td>
<td>2.88%</td>
<td>23%</td>
<td>$43.8M</td>
<td>$143.6M</td>
<td>227%</td>
<td>$271M</td>
</tr>
<tr>
<td>Waimakariri DC</td>
<td>4.99%</td>
<td>34.1%</td>
<td>$10.8M</td>
<td>$48.6M</td>
<td>350%</td>
<td>$435.6M</td>
</tr>
<tr>
<td>Waipa DC</td>
<td>4.14% (gwh)</td>
<td>49%</td>
<td>$18M</td>
<td>$72M</td>
<td>300%</td>
<td>$285M</td>
</tr>
<tr>
<td>Wanganui DC</td>
<td>5.6%</td>
<td>56%</td>
<td>$25M</td>
<td>$89.9M</td>
<td>259%</td>
<td>$348M</td>
</tr>
<tr>
<td>Western Bay of Plenty DC</td>
<td>3.2%</td>
<td>49% (rev)</td>
<td>$73.6M</td>
<td>$89.7M</td>
<td>22%</td>
<td>$203.9M</td>
</tr>
<tr>
<td>Whakatane DC</td>
<td>7.3% (rev)</td>
<td>92% (rev)</td>
<td>$20.1M</td>
<td>$44.1M</td>
<td>119%</td>
<td>$317.9M</td>
</tr>
<tr>
<td>Whangarei DC</td>
<td>3%</td>
<td>31%</td>
<td>$126.9M</td>
<td>$129.5M</td>
<td>2%</td>
<td>$487M</td>
</tr>
</tbody>
</table>

* all figures as determined from council summaries & worksheets
ASHBURTON DISTRICT COUNCIL

Title: Ashburton District Council Community Plan 2009-19
- Volume 1 – 232p; Volume 2 – 163p

Byline:

Financials
- Looking at asset sales to provide more revenue
- Changing funding of small water schemes to be more affordable (pooling funding rather than strictly targeted). Some rural schemes may have a reduction of up to $573 while urban costs rise by only $12.
- DevCon charges rising by up to 300%, mainly through addition of $2,624 charge for community infrastructure
- Increasing term debt limits in Treasury Policy
- Running operating deficit in some years (related to large capital expenditure)

Rates (2009/10) CAPEX (10 year)
- 5.3% $199M

Rates (10 year) Debt (10 year)
- 42% (average urban) $26.5M to $69.7M (y10)
- 163% increase (to max)

Audit opinion Other
- Unqualified

Issues and challenges
- District has had good growth over last 5 years (feel the district is in a good position to for economic downturn). Challenge is to continue to build for the future.
- Council has taken a prudent financial approach to maintain levels of service, while developing infrastructure for the future (at a slower pace). Some major projects have been deferred.
- LTCCP is based on longer-term plans & life of infrastructure (AMPs)
- Proposing to invest in Barhill Chertsey Irrigation Scheme to bring jobs to district. Will buy $7M shares (using loan funding) & divest in 2020 to receive capital + interest.
- Continuing to develop the Ashburton Business Estate (will also bring revenue flows)
- Much water & wastewater investment over the last 6 years, now in a period of consolidation
- Need to consider the needs of ageing population & impact of climate change
- Will work with Hall & Reserve Boards to look at future development options

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roading main area of expenditure ($11M/y)</td>
<td></td>
</tr>
<tr>
<td>Ashburton Bridge ($29M y8-10) – $12.4M council contribution</td>
<td></td>
</tr>
<tr>
<td>Extend Ashburton water supply ($3.6M y4)</td>
<td></td>
</tr>
<tr>
<td>Domain water bore ($1.1M y1-2)</td>
<td></td>
</tr>
<tr>
<td>Methven water upgrade ($0.7M y2)</td>
<td></td>
</tr>
<tr>
<td>New Ashburton sewer main ($6M y4)</td>
<td></td>
</tr>
<tr>
<td>Civic Building extension ($5.4M y6) – will need temporary accommodation in mean time</td>
<td></td>
</tr>
<tr>
<td>New Art Gallery/Museum ($3.5M y2) – offset by $2M sale of old site</td>
<td></td>
</tr>
<tr>
<td>Aquatic Centre &amp; Indoor Stadium ($16.8M y7) – council contribution $25M</td>
<td></td>
</tr>
<tr>
<td>Ashburton Business Estate infrastructure funding ($18.8M y1-3) – funded by land sales</td>
<td></td>
</tr>
<tr>
<td>Investment in Chertsey Barhill Irrigation Ltd ($7M/5y)</td>
<td></td>
</tr>
<tr>
<td>Contribution to Methven Grain &amp; Snow Heritage Centre ($0.7M y1-2)</td>
<td></td>
</tr>
<tr>
<td>Ashburton Dog exercise area ($M y)</td>
<td></td>
</tr>
<tr>
<td>District Plan Review ($0.7M y1)</td>
<td></td>
</tr>
</tbody>
</table>

Proposed plans and studies
- Ashburton Stormwater Strategy ($0.7M y1) – future expenditure not budgeted in this plan
- Review of camp grounds

Major projects cancelled/deferred
- Construction of Art Gallery/Museum by 2 years & Civic Building extension by 4 years
- Some savings over y1 & 2 with reduction in minor roading works (kerb & channel)

Changes from draft
- Record 2125 submissions received (most on Aquatic Centre & Stadium)
- Defer Art Gallery (1y) & extension to Civic Building (2y)
- Aquatic Centre/Stadium bought forward (to y4-6), however council contribution decreased from $32M to $25M (community to raise $5M to access council share). Funded entirely from UAGC.
### Financials
- 33% projected growth in operational expenditure compares favourably with 41% national average (as expressed by the Minister of Local Government).
- Average general rate higher than council would like. Trying to keep rates increases in line with inflation.
- To lower level of borrowing (as this impacts on rates), have reduced CAPEX by $80M (=40M debt)
- Water and wastewater rates increasing significantly
- Budgets have above inflation cost pressures, looking at asset sales to offset.
- Renewal reserves low due to previous councils keeping rates low
- Council may have to borrow to cover shortfall in DevCons (up to $20M from y1-4)
- May provide rates relief for those providing coastal access through their land.
- Encouraging growth through targeted changes to DevCons & rates for new subdivisions

### Rates (2009/10)
- 3.92% in average residential rate (12% for those receiving water & WW)
- 30.81% (max 4.26 in y3)
- 139% increase in water line changes & 65% increase in wastewater charges

### CAPEX (10 year)
- $453.2 ($394M new)
- $89.9M to $128.4M (y5) then $115.2M (y10)

### Debt (10 year)
- 42% increase (to max)
- Additional $112M provision for DevCons

### Audit opinion
- Unqualified
- Storm damage has impacted on budgets

### Issues and challenges
- Economic outlook will impact on council – looking to balance affordability with spending in key areas
- Improving quality and standard of services provided by the council (more customer focused)
- District will continue to grow. Councils vision is for this to occur across the district and not just on the East Coast.
- Progressive economic development programme identified
- Will advocate to new government on infrastructure, cost of regulation, cost of audit etc.
- Looking at options for having a unitary council for the Far North
- Adopting a “back to basics” approach to council investment in infrastructure
- Recruitment freeze in place & all salaries/numbers under review
- Options for transferring community assets back to community will be examined (to reduce rates)
- FNDC bidding to host a WRC Team

### Major projects
- Resurface Bay of Islands runway
- Emergency storm damage to roads
- Rural seal extensions
- Rawene ($1.3M y1-2); Kerikeri ($3.8M y1-3) & Kaitaia ($3.3M y5-7) water treatment upgrade
- Kerikeri ($2.9M y3-5) & Rawene ($0.8M y3) water reservoirs
- Upgrade WW treatment in 11 of 17 locations (Kerikeri $21M y3-7; Kaikohe $5.6M y1-2) - reliant on subsidy
- Stormwater upgrades ($2.5M y1-2)
- The Centre (Kerikeri) ($0.6M y1) – to assist final construction
- Te Ahu Centre (Kaitaia) ($9.5M y1-2)
- Kerikeri sports complex ($2.7M y1-2)
- Develop regional hub facilities for sports
- New and upgraded public toilets
- Continue mainstreet development in Kaitaia ($0.4M y1) and new development for Paihia

### Proposed plans and studies
- Progressing Stormwater Catchment Management Plans
- Solid waste disposal (including regional facility)
- Examine options for divesting some community assets to community trusts (ie. Halls)

### Major projects cancelled/deferred
- 1879 submissions received.
- Two main issues were change to capital value rating (mainly opposed) & Te Ahu Project (supported)
- Significant reduction in CAPEX (from $475M to $394M) & borrowing (from $150M to $115M)
### Summary of major points from 2009/19 LTCCPs

**GISBORNE DISTRICT COUNCIL**

**Title:** Gisborne District Council - Our 2009-2019 Ten Year Plan

- Volume 1 – 208p; Volume 2 – 38p

**Byline:** Financials

- Majority of rates increase due to decision to fund depreciation (+ some interest & inflation)
- Looking at alternative sources of funding for some areas – many current community facilities programmes appear to rely on external funding/grants/fund raising
- Priority given to projects that attract external funding as this makes rates go further
- Increasing rents for council housing (currently 35% below market rate) to make them self-funding as per Revenue & Financing Policy
- Depreciation is a driver of rates as revaluation of assets increased this expense by $1.6M. In 2000 council instituted deficit funding to smooth this impact (planning to repay $5M from y4-10).

#### Rates (2009/10) CAPEX (10 year)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.3% (cut from 7% in draft)</td>
<td>$299M</td>
</tr>
</tbody>
</table>

- 42.6% (6.3% y2, 8% y3 then 3-4%)
- $22M to $53M(y2) then $30.7M (y10)
- 140% increase (to max)
- Additional $20M provision for DevCon

#### Debt (10 year)

- Additional $20M provision for DevCon

- Unqualified

- Many fees and charges rising by 3%

**Audit opinion**

**Issues and challenges**

- Council has taken heed of current economic crisis. Is cutting operational costs ($1M in y1) while trying to maintain current levels of service.
- Priority for projects around essential services & economic development. Some community facilities projects have been pushed beyond 2012.
- Looking to benchmark performance against similar councils
- Regional Treaty settlements will be positive for the district
- Keeping an eye on climate change
- Recognise district has high energy costs so promoting efficient use through Energy Strategy

**Major projects**

**Infrastructure**

- Extend walk/cycleways ($3.2M/10y)
- Water metering ($4.2M y8-10)
- New city WW treatment ($40.3M y1-2)
- Connect Makaraka to city WW system ($4.8M y3-4)
- Stormwater upgrades across district ($3.8M/10y)
- Waipaoa flood protection ($6M y3-8)
- Ruatoria flood protection ($2.3M y1-5)
- Waiapu Landfill Stage 3 ($0.4M y5)

**Other**

- War Memorial Theatre upgrade ($3.5M y2) – council contribution $0.9M
- Library extension ($5.4M y5) – only current funding from $1.2M bequest. Council contribution in next LTCCP.
- Learn to Swim pool ($0.4M y1)
- Multi-purpose Aquatic Centre on Olympic pool site ($23.6M y6) – council contribution $5.9M and Multi-purpose Indoor Sports Stadium ($37.6M y7-10) – council contribution $3.8M
- Develop “Civic Space” in town centre ($1M y5)
- Inner harbour development ($1.3M y5-8)
- Replacement fire engine ($0.2M y5)

**Proposed plans and studies**

- Preparing Township Development Plans to identify priorities for small communities

**Major projects cancelled/deferred**

- Many community projects (library, pool etc) pushed back as priority goes in wastewater plant

**Other comments**

- 409 submissions received. Summary of changes & clear list of changes since draft.
- Reinstituted Waipaoa River Flood protection (replacing $0.4M y1 with $6M y3-8)
- Removed domestic water metering ($5.1M y9-10). Will look at other methods.
- Removed Makaraka WW ($4.8M) & mobile library ($0.4M)
Summary of major points from 2009/19 LTCCPs

HASTINGS DISTRICT COUNCIL

Title: Ten year plan 2009-2019
- Volume 1 – 132p; Volume 2 – 153p; Volume 3 – 120p (Development Contributions)

Byline: The First Step

Financials
- Regional economic funding now collected entirely by HB Regional Council (rather than from rated contribution from individual councils)

Rates (2009/10) CAPEX (10 year)
- 2.54% $493M

Rates (10 year) Debt (10 year)
- $68.7M to $113.9 (y4) then $98.6M (y10)
- 65% increase (to max)
- Increase of $3M debt from draft

Audit opinion Other
- Unqualified
- Much new debt due to growth (DevCon funded)

Issues and challenges
- Have worked hard to keep rates increases well below inflation by careful planning & cost review
- This LTCCP is seen as “creating the space to plan for change”
- Planning for growth is a key consideration & major driver of debt profile. Council is developing a “Vision 2020” for the District.
- Immediate priority is to manage Plains resources & urban development appropriately
- Future best faced by taking a sustainable development approach. Taking a longer term (50-100 year) view for some assets.
- Continuing to develop regional approach to issues (i.e. economic development with HBRC)
- Developing decision-support tools for council (i.e. ability to pay)
- Future expenditure on waste disposal ($18.2M landfill) could be reduced by waste minimisation
- Identified certain areas of service that need particular attention (playgrounds, toilets & footpaths)
- Recognise need to start planning for impact of climate change on coastal communities

Major projects

Infrastructure Other
- Northern Arterial ($17.6M y1-4)
- Havelock North ($1M y2), Eastbourne St ($1M y3) & Hastings CBD ($1.1M y7) carparks
- Walkway & cycleway development ($5.1M/10y)
- Footpath renewal ($3M y1-3)
- Irongate ($6.9M y2-3); Omahu ($6.6M y4) & Whakatu ($2.2M y4) Industrial developments
- Renewal of No.3 Trunk Sewer ($8.5M)
- Refit Henderson Road Transfer Station ($0.3M)
- Replace Brick Arch Sewers ($2.8M y2-3)
- Landfill development ($18.2M)
- Civic Square redevelopment ($1.5M)
- Splash Planet investment ($2.2M)
- Contribution to Hawke’s Bay Museum ($1M y3)
- Cultural Centre ($1.5M y2-3)
- Customer service centre & technology ($4.7M y1-2)
- Final contributions to regional sports park ($10.9M y1-2) - dependent on other funds
- CBD greenspace development ($3M y1-3)
- Review of District Plan ($3M y1-3)

Proposed plans and studies
- Complete Heretaunga Plains Urban Development Strategy
- Complete District Transportation Strategy – include parking study
- Develop Cultural Tourism Strategy (partner with Maori)
- Develop Aquatics Strategy to guide long-term investment
- Look at options for energy use (including solar)

Major projects cancelled/deferred
- Implementing play strategy ($3.7M/10y)
- Waimarama WW ($3.2M)

68% Changes from draft
- 148 submissions & 474 responses to questionnaire. 600 people attended the Expo. Clear section on responses to submissions.
- Rates higher than in draft (1.68%) as accelerating $3M footpath renewal programme (this will save on future loan servicing costs)
- Community feedback on closure of Blackbridge Transfer Station different to 77% of wider community that did not want to pay more to keep it open. Now looking at solutions.
- Removed first 3 years of capital funding for Splash Planet ($0.7M)
- Additional $0.27M (y1-2) for development of an “extreme” park
- Reintroduced funding for Tsunami warning system ($0.16M y2-3)
- Additional funding for Art Gallery ($47k/y)
**HOROWHENUA DISTRICT COUNCIL**

**Title:** Long Term Council Community Plan 2009-2019  
- Part 1 & Part 2 (community outcomes) – 325p

**Byline:** Leading the way

### Financials
- Financial strategy is to make maximum use of fees & charges
- Looking to remove differentials (over 5 years) & UAGC. Using more targeted rates (than general rates) to enhance transparency.
- Introducing new targeted rates (most set as fixed sums) for, roading & stormwater; library services; representation & governance; pools; solid waste; water supply; water races; wastewater disposal.
- Looking to equalise water & WW rates across all users so as to enhance affordability
- To reduce rates impact council will not initially fully fund depreciation, this will increase to full funding
- New CAPEX appears to be funded from debt – replacements funded mainly from depreciation

### Rates (2009/10)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.57% (range -31% to 66%)</td>
<td>$172M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>57% (approx.)</td>
<td>$19.5M to $71M (y7) then $64M (y10)</td>
</tr>
<tr>
<td>15% for y2 (subject to rating review)</td>
<td><strong>264% increase</strong> (to max) $73M of new loans</td>
</tr>
</tbody>
</table>

**Audit opinion**  
- Unqualified
- Further review of rating policy in coming year
- Revised DevCon Policy (12 districts)

### Issues and challenges
- Affordability important consideration – however delaying expenditure will impact on future generations
- Taking a sustainable development approach (considering future generations)
- Growth can put a strain on existing infrastructure – assumptions presented
- ‘Horowhenua Development Plan’ guides LTCCP, District Plan & other strategies
- Only y1-3 details of CAPEX projects given (some large projects not able to be identified)

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foxton-Waitarere Road ($0.5M y3)</td>
<td>Develop Playford Park &amp; Donnelly Park</td>
</tr>
<tr>
<td>Upgrade Levin ($10.4M y1-2); Shannon ($2.3M y1-2) &amp; Tokomaru ($0.9M y1-2) water treatment</td>
<td>New Foxton Library ($2M y1)</td>
</tr>
<tr>
<td>Levin water bore &amp; mains ($2M y2-3) &amp; Shannon trunk main ($0.45M y2)</td>
<td>Continue to expand Levin Library ($1.5M y1 council contribution) – <em>external funding of $3M required</em></td>
</tr>
<tr>
<td>Levin WW ($6.5M y1-2 – land purchase &amp; $4.6M y2-3 – rising main)</td>
<td>Modernise pensioner flats ($1.4M y1)</td>
</tr>
<tr>
<td>Waitarere Beach ($0.8M y2); Foxton Beach WW treatment &amp; capacity</td>
<td>Te Maire Park public toilets ($0.1M y2)</td>
</tr>
<tr>
<td>Easton Way stormwater ($0.25M y2-3)</td>
<td>Extend Pinewood Camp area ($0.28M y1)</td>
</tr>
<tr>
<td>Landfill energy recovery ($0.5M y1-2) &amp; cell extension ($1.1M y2-3)</td>
<td></td>
</tr>
</tbody>
</table>

### Proposed plans and studies
- State of the Environment Report (5 yearly)
- Investigate water supply subsidies for upgrades to 4 schemes
- Review properties for sale
- Rating review

### Major projects cancelled/deferred
- Defer footpath capital ($29k) & seal extension ($106k) for y1

### Changes from draft
- 456 submissions.
- Will extend transition period for rating differentials from 5 to ten years (will also conduct a rating review in y1)
- Changes to Development Contributions Policy accepted with minimal change
**INVERCARGILL CITY COUNCIL**

**Title:** Towards 2019 Long Term Council Community Plan (LTCCP) 2009-2019

- Volume 1 – 248p

**Byline:** Your City * Your Council Towards 2019

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### Financials

- Removing Vibrant City rate on businesses
- Review of alternative rating methods to promote intergenerational equity in 2009/10 (from submissions)
- Council uses loans to fund major capital projects including new works & significant renewals

#### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$210.4M</td>
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</tbody>
</table>

#### Rates (10 year)

<table>
<thead>
<tr>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>39.48%</td>
</tr>
</tbody>
</table>

- 9% increase for 2010/11 (solid waste)
- $44.5M to $74.5M (y4) then $62.1M (y10)
- 67% increase (to max)

**Audit opinion**

- Unqualified

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### Issues and challenges

- Not expecting any significant change to council services or activities
- No-one would argue with need to plan, however difficult for one year impossible for 10. Would rather spend money on improving the community. Will be holding talks with colleagues & Minister about true costs & benefits of LTCCP.
- **Contribution to RWC of $108k/3y (paid by business ratepayers)**
- Looking to promote economic growth in the district (Awarua Industrial Development). Council has purchased 600Ha ($9.5M loan) for industrial development & looking at options for development.
- Changes to social housing – sale of some units (10%) to fund upgrade of others
- Looking to implement regional refuse/recycling collection (increase charges by $99)
- Bluff Community Board leading consultation on ongoing $0.18M for pool (current pool at end of life).
- If community solution not reached, the pool will close in 2010.
- Proposing to increase council funding to Indoor Leisure Centre ($0.5M/y) for maintenance
- Museum & Art Gallery seeking regional funding for redevelopment – council is not proposing to contribute
- Council considers development of the Awarua industrial park is a good initiative (has provoked strong opposition from some submitters)
- Looking to maintain bus patronage

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### Major projects

#### Infrastructure

- Tiwai Bridge deck replacement ($4M y1)
- Upgrade Invercargill & Bluff street lighting ($3.4M y1-4)
- New cycle lanes & walkways
- Branxholme-Invercargill water pipe replacement ($20M y3-6)
- Bluff water supply [pressure] project ($3.5M y1-3)
- Ongoing WW ($0.9M/y) & stormwater ($0.9M/y) pipe upgrades
- Increase contribution to Indoor Leisure Centre ($0.5M/y)
- Add gym to Splash Palace facility ($0.4M y3)
- Southland Museum & Art Gallery ($3.3M y3) - council contribution
- North Dee St public toilet ($0.1M y3) - deferred

#### Proposed plans and studies

- Delayed Dee St public toilet (to y3)
- Delayed refurbishment & changes to Splash Palace & refurbishment of Bluff Camping Ground

---

### Changes from draft

- 356 Submissions received
- Council considers it does have a role in Awarua industrial development
- Council will contribute to Southland Museum & Art Gallery upgrade ($3.3M y3) – was not going to do so in the draft
Summary of major points from 2009/19 LTCCPs

KAPITI COAST DISTRICT COUNCIL

25 June 2009

Title: Kapiti Coast Long Term Council Community Plan 2009
- Part 1 – 134p; Part 2 – 344p

Byline:

Financials
- Some variation in rates across district reflects changes due to revaluations
- Moving to district-wide funding for water, wastewater & stormwater (this means a 9% rates increase for Otaki now, with benefits in y4-5)
- Analysis of affordability included
- Clear indication of impact of major projects on % rates rises into future (up to 3.5% for water supply)
- Earlier consultation favoured continued use of land value rates
- Introducing a Rural Village Differential (to cover emergency services & economic development etc.)
- Continuing to reduce funding for depreciation while undertaking major capital works - increasing depreciation funding toward end of plan

Rates (2009/10) CAPEX (10 year)
- 6.5% (3.8 to 9.7% residential) $291M

Rates (10 year) Debt (10 year)
- 67% (6.7% average) $77M to $191M (y10)
- high increases (9%) in y1-5 due to CAPEX
- 148% increase (to max)
- Close to policy limit from y4

Audit opinion
- Unqualified

Issues and challenges
- LGA requires councils to produce a plan
- Water supply remains a major issue. A number of options are up for discussion with costs from $13M to $23M (council taking higher end cost for now). Water metering provided as an option but not preferred.
- Transport is another major issue, particularly access links
- Council is committed to using savings from energy efficiency to fund council & community energy projects
- Advocating for Kapiti Coast Health Services Hub

Major projects

Infrastructure Other
- Western Link [Stage 1] ($3.4M y1)
- Completion of Matatua bridge ($1M y1)
- Otaki water reservoir ($4.7M y3)
- Raumati CBD ($3.7M y1-3), Waikanae ($2.3M y4) & Otaki ($1.6M) stormwater
- Council building upgrade ($4.5M y2-4)
- Upgrade Waikanae Library ($2.1M y5; $2.7M y8)
- Paraparaumu Aquatic Centre ($10M y1-3 council contribution) – trust raising remaining $13M
- Youth Hub ($1M y9)
- $1M/10y for strategic parks land purchase
- Otaki centre upgrade ($1.7M y1-2) & Paraparaumu Beach town centre improvement ($1M y1)

Proposed plans and studies
- Options for Arts & Performance Centre

Major projects cancelled/deferred
- Council administration building in Paraparaumu (y10+)

Changes from draft
- Nearly 500 submissions received.
### MANAWATU DISTRICT COUNCIL

**Title:** Our Plan 2009-19 Long Term Council Community Plan  
- Volume 1 – 329p [+ appendix]

**Byline:** Our Plan

### Financials

- Looking to reduce number of rating differentials from 10 to 7. Will be fairer & more equitable.
- Some very large % increases due to increases in village utilities rates (up to 100%)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.3% (rates take)</td>
<td>$198.6M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>lower rates of increase (6%)</td>
<td>$10.1M to $35.8M (y10)</td>
</tr>
<tr>
<td>254% increase (to max)</td>
<td>most new debt y1-3</td>
</tr>
</tbody>
</table>

### Audit opinion

- Unqualified

### Issues and challenges

- LGA puts responsibility on councils to plan ahead. Affordability is a key driver.
- District is in a fortunate position to weather economic downturn
- Focused initial decision-making on balancing affordable services with need to provide for the future
- All levels of service have been reviewed. Proposing to keep these consistent over the next 10 years
- Shared services with other councils (LASS) are an opportunity to maximise resources
- For new community facilities, will have to consider ongoing operation/maintenance in addition to capital
- Consultation identified three areas for ‘improvement’ (footpaths, roading animal control & public toilets). Funding increased for footpaths ($60k/y) by reducing other “roading” programmes
- Reviewing impact of climate change over time.
- Looking at impact of ageing (including affordability) as part of planning process
- Council wants to act as an advocate for community (public transport, telecomm & medical facilities)
- Looking to develop “Leisureville” concept of integrated sports centre in one place
- Some funding for district promotion leading up to RWC ($45k/y)

### Major projects

#### Infrastructure

- Bunnythorpe Roading ($1.2M y2-3)
- Strategic roading upgrades ($6.7 y1-3)
- Improve Fielding water quality [UV] ($1.5M y4)
- Seeking government assistance for Rongotea water supply ($2.9M)
- Waituna West water intake ($0.45M y1)
- Continued upgrade of Fielding WW treatment plant ($4.8M y1-4) & WW sludge processing ($3M y2-3)
- Fielding main trunk sewer ($1.1M y1)
- Kimbolton WW upgrade ($0.3M y1) - to meet consent standards
- New Himatangi WW scheme ($5.5M y2)

#### Other

- New Bunnythorpe Community Centre ($0.32M y1 - council contribution)
- Refurbish library ($0.5M y4) – subject to review
- New learner & lap pools ($2.3M y3) & Leisureville water playground ($0.2M y3)
- Johnston Park drainage ($0.1M y3)
- Makino Park playground & stream upgrade ($0.6M y3)
- Manfeild Park Entrance (carry forward) ($0.3M y1)
- CBD redevelopment projects ($1.8M y1-8)
- District Plan Review (0.2M y2-3)
- Promotion of district related to RWC ($45k y1-3)

### Proposed plans and studies

- Developing a Customer Service Strategy
- Developing strategic roading network with Palmerston North & also active transport links (pathways)

### Major projects cancelled/deferred

- New Bunnythorpe Community Centre ($0.16M to $0.32M)
- Leisureville hydroslide ($0.9M) & Kowhai Park Aviary ($50k) removed

### Changes from draft

- 366 submissions received (record). List of changes given.
- Many projects confirmations of proposals in draft, mainly around CBD development
- Additional funding for NZ Rugby Museum
- Increased funding for Bunnythorpe Community Centre (from $0.16M to $0.32M)
## MARLBOROUGH DISTRICT COUNCIL

**Title:** Long Term Council Community Plan 2009-2019  
• Volume 1 – 56p; Volume 2 – 226p

**Byline:**

### Financials

- Implementing a new DevCon Policy (to collect an additional $8M)
- New kerbside recycling will be funded from a targeted charge ($64)
- Move to combined single district sewerage funding rate (rather than 7 schemes as at present) to be more affordable for smaller communities

### Rates (2009/10)

- 4.8% total (3.1% general rate)

### CAPEX (10 year)

- $491.1M

### Rates (10 year)

- 67% total rates income (range 1.9 to 7.9%)
- $21.0M to $124.9M (y7) then $110.3M (y10)
- 494% increase (to max)

### Debt (10 year)

- 67% total rates income (range 1.9 to 7.9%)

### Audit opinion

- Unqualified

### Issues and challenges

- Council plays a leadership role in the community. In troubled economic times seeking to keep rates low while maintaining & improving where possible.
- Aware of need to fully invest in infrastructure to meet needs of growing community
- Population growth will continue beyond life of 10 year plan. Council needs to be prepared to meet future challenges.
- Some water upgrades needed to treat excess nitrates (Renwick $10M) – may need outside funding assistance
- Proposing to introduce kerbside recycling in Blenheim, Picton & Waikawa
- Key challenges are environmental sustainability & climate change, population change (ageing & more diverse), & pressure on infrastructure
- Looking to offer suspensory loan to Rainbow Skifield (if Nelson councils also contribute) as this provides economic benefits to district

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete Alfred St carpark ($5.2M y1-2)</td>
<td>Marlborough Civic Theatre – depending on additional funds from Trust</td>
</tr>
<tr>
<td>Blenheim CBD roading ($1.6M y4)</td>
<td>Marlborough Aquatic Centre improvement ($10.1M y1-2)</td>
</tr>
<tr>
<td>Renwick ($10.4M y2); Seddon ($6.3M y2-4); Havelock ($1.3M) &amp; Picton ($4.9M)</td>
<td>New Picton Aquatic Centre ($4.3M y4)</td>
</tr>
<tr>
<td>water treatment upgrades</td>
<td>Picton Cemetery development ($0.5M y3)</td>
</tr>
<tr>
<td>Blenheim water treatment ($17M/10y)</td>
<td>Blenheim CBD upgrade</td>
</tr>
<tr>
<td>Blenheim WW pond upgrade ($17.6M y1-5 &amp; $4M y9)</td>
<td>London Quay (Picton) development</td>
</tr>
<tr>
<td>Picton WW pumps ($12.3M y2-6)</td>
<td></td>
</tr>
<tr>
<td>Grovetown/Spring Creek WW Scheme ($2M y1)</td>
<td></td>
</tr>
<tr>
<td>Seddon WWTP upgrade ($0.8M y5) &amp; Tuama WW ($2M y6)</td>
<td></td>
</tr>
<tr>
<td>Additional Blenheim stormwater ($5.6M y2-7)</td>
<td></td>
</tr>
<tr>
<td>Waitohi river control ($6.2M y2-4)</td>
<td></td>
</tr>
<tr>
<td>Stage 7 of regional landfill ($6.6M y4 &amp; 7)</td>
<td></td>
</tr>
</tbody>
</table>

### Proposed plans and studies

- Urban Development Strategy or Blenheim CBD & wider Blenheim Development Strategy

### Major projects cancelled/deferred

- 

### Changes from draft

- 

Financials
- Urban wastewater project will dominate spending & increase urban rates
- Will be drawing down reserve funds in first few years of plan to fund WW projects
- Looking at increased cash surpluses to generate income & hold rates at modest levels (y7-10)
- Depreciation on all assets not fully funded (to hold rates down) – % will increase over time
- Reducing uniform & service charges for urban ratepayers by 5% (to 31.5%)
- Setting new borrowing limits with standard measures
- Cost savings apparent through reduced cost of contracts

Rates (2009/10) CAPEX (10 year)
- 5.3%
- $138.1M

Rates (10 year) Debt (10 year)
- 39%
- 10% rises for y2-3 then <4% (0.3% in y8)
- $14.2M to $46.7M (y4) then $37M (y10)
- 228% increase (to max)

Audit opinion Other
- Unqualified
- 

Issues and challenges
- Need to balance projects for the good of Masterton with what people can afford to pay
- Planning to maintain current levels of service. No significant cuts proposed.
- Asset management (particularly water, wastewater & stormwater) is a priority
- Council is looking to contribute to the local economy in a positive way (i.e. support businesses) with ongoing funding for economic development ($1.7M/10y)
- Assuming relatively low population growth (1%) for next 10 years
- Looking to enhance recycling/resource recovery facilities & contract running of these. While market for recyclables is low, reducing waste to landfill ($1.1M increase/10y) is still the right thing to do.
- Rugby World Cup offers additional opportunities to attract & entertain visitors ($50k y3)
- Impact of government legislation (i.e. Emissions Trading Scheme) is uncertain
- Increasing costs for building control to meet Building Act requirements
- Working more closely with neighbouring councils. Recognise that events in Auckland may impact elsewhere.

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aerodrome expansion &amp; improvements ($0.6M y2-8)</td>
<td>Town Hall &amp; Council building improvements ($0.9M/10y)</td>
</tr>
<tr>
<td>Bridge renewals ($1.2M/10y)</td>
<td>Library extension ($0.95M y2-3) – hoping to raise external funds</td>
</tr>
<tr>
<td>Water filter replacement ($1M y1-2)</td>
<td>Mawley Park upgrade ($0.6M y1-2)</td>
</tr>
<tr>
<td>Water main renewals ($5M/10y)</td>
<td>Ongoing rejuvenation of Queen Elizabeth Park ($1.2M/10y)</td>
</tr>
<tr>
<td>Homebush (Masterton) WW treatment upgrade ($21M y1-4)</td>
<td>New Riversdale toilet ($0.15M y3)</td>
</tr>
<tr>
<td>Riversdale sewerage project ($8.2M y1-3) – part funded by subsidy</td>
<td>Recreational trail development ($0.45M/10y)</td>
</tr>
<tr>
<td>WW reticulation upgrade ($15.6M/10y) – to reduce infiltration</td>
<td>Castlepoint seawall &amp; streetscape ($0.5M y1-4)</td>
</tr>
<tr>
<td>Refurbish Nursery Rd recycling &amp; transfer station ($1.3M y1) &amp; resource recovery facility ($0.7M y1)</td>
<td></td>
</tr>
</tbody>
</table>

Proposed plans and studies
- Investigate options for Eastern Bypass to keep logging trucks out of town ($0.4M y1-3)

Major projects cancelled/deferred
- 

Changes from draft
- 101 submissions received. Summary of submission topics.
Summary of major points from 2009/19 LTCCPs

MATAMATA-PIAKO DISTRICT COUNCIL

Title: Matamata-Piako District Council’s Long-Term Council Community Plan (LTCCP) 2009/19
- Volume 1 – 176p; Volume 2 – 100p
Byline: Our Community Our Future

Financials
- Placing greater reliance on rates to fund future services (from 64% to 68% total revenue)
- Capital projects are the main drivers of rates increases, in areas already committed or needed for compliance (roading, water & wastewater)
- Offsetting rates increases by running short-term deficits (paid off in future years) & using growth portion of development contribution levies ($1.9M)
- Programmed increase in water, sewer & waste (UAC) of $82
- Council has $13M overseas investment (Power New Zealand Fund). This will be returned to NZ to finance council CAPEX in future (rather than through banks), however council will delay until time is right.
- Introducing roading contribution to DevCons policy
- Looking to recover more realistic levels of fees & charges

Rates (2009/10) CAPEX (10 year)
- approx. 4% (general rate 2%) • $159.6M

Rates (10 year) Debt (10 year)
- 49% (revenue) • $29M to $51.9M (y8) then $50.3M (y10)
- Larger increases in first 5 years (5-6%) • 79% increase (to max)

Audit opinion
- Unqualified

Issues and challenges
- LGA requires council to make an LTCCP. This is first review of 2006 Plan.
- Council is well aware of economic conditions & need to keep rate increases to bare minimum
- Clear indication of how decisions in LTCCP reflect results of prior council consultation (on LoS)
- Focus for next three years is on essential services & simply maintaining current levels of service in other areas
- Growth needs to be managed. Looking to concentrate on existing urban areas to limit cost of infrastructure & protect farmland.
- Roading currently maintained to a high standard. Feedback indicates people want continued high levels of service.
- Ageing population will be important. Council will address issues around services for the elderly as they arise - not a priority in current economic times.

Major projects
Infrastructure Other
- Matamata bypass ($7.2M y5-6) – designation expires in 2014
- New Morrinsville water reservoir ($M y)
- Sludge dewatering facility for district WW schemes ($4M y1)
- Upgrade Matamata WW ($0.9 M y1)
- New Waharoa WW reticulation ($1.2M y1-2) & connect Waihou to Te Aroha WW system ($0.5M y6+)
- Stormwater ($7M/10y)
- Upgrade transfer station ($0.4M y3)
- Rebuild/renovate Matamata Library ($1.5M y7)
- Refurbish Morrinsville ($0.9M y4) & Matamata ($2M y5) pools
- Review District Plan ($1.4M y4)

Proposed plans and studies
- Looking to investigate water conservation measures

Major projects cancelled/deferred
- Brief summary of changes.
- Funding provided for Morrinsville skatepark ($75k) and velodrome ($50k) – no impact on rates
NAPIER CITY COUNCIL

30 June 2009

Title: Napier City Council Ten Year Plan 2009/10 to 2018/19

- Volume 1 – 52p; Appendix A – 105p; Appendix B – 194p.

Byline:

Financials

- Solid waste fees increasing (by $16/tonne) partly due to government levy ($0.5M/y). Looking to charge 100% user fees for Transfer Station.
- Some revision of investment & borrowing policies to reflect current economic climate & risk aversion
- Council will use ($50M) internal loans to fund debt (including from endowment land account)
- Looking to build up significant funds from investments
- Some borrowing & investment limits revised
- Lots of internal debt utilised (up to $78M y10). Rate funded portion of debt below policy limit (however if add growth & non-rate funded debt the % revenue to service debt appears to be over policy limit in y4).
- Parklands Development enabling the council to fund amenity projects.

Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.85%</td>
<td>32.7% (with inflation)</td>
</tr>
</tbody>
</table>

- Rates increases without inflation only 9% (only 1 year more than 2% & many <1%)
- Gross public debt up to $27M (y3)

Audit opinion

- Unqualified

Issues and challenges

- Council has been talking to the community over the last three years. Results are reflected in this plan
- Maintaining/retaining lifestyle is important
- Council believes in taking a proactive approach to assisting business development
- Sustainability & climate change are important issues for the future
- Solid waste is an issue for the future as costs of landfill & recycling are increasing
- Looking to support community patrols to help keep streets safe
- Regional issues & shared services are important (list given)
- Construction of new museum includes substantial component of deferred maintenance. If project does not proceed, major maintenance will be required for the existing building.

Major projects

Infrastructure

- $39M/10y roading CAPEX (including Awatoto Expressway $4.3M y4-5 – council share)
- Expand CBD parking (building) ($6.6M)
- New Taradale Reservoir ($1.1M y2)
- Advanced biological trickling filter WWTP ($10M y2)
- Stormwater upgrades ($1.1M/y) & pump station ($5.6M y10)
- Oamaranui Regional Landfill development ($8.6M/10y – council share)

Other

- CBD/Marine Parade initiatives ($1M)
- Hawke’s Bay Museum & Art Gallery ($5M council contribution) - $10M from community
- Napier Pool enclosure ($0.8M y5-6)
- Extension of Bond Field ($2.9M y1-2) & further sportsfield development ($2.2M y4-5)
- Inner Harbour renewals ($2M)
- Whakarie Breakwater ($1.3M) & Westshore beach profiling ($2.4M)
- Contribution to new hockey turf ($0.5< y3)
- CBD/Marine Parade work ($1M)
- Upgrade Taradale Town Centre ($2.5M ) – mostly loan funded by introduction of paid parking (ring-fenced for this project)
- Improve Kennedy Park Camp ($1.7M y1-2)
- Seed funding to develop Business Park ($1M)

Proposed plans and studies

- Urban growth study (with other councils)

Major projects cancelled/deferred

- List of roading projects not funded given (major CBD improvements, cycle strategy projects & pavement renewal)

Changes from draft

- Changes listed.
- Upgrade of Taradale at maximum option ($3.5M)
- Retain recycling (additional $7 on UAGC)
### Financials

- Reducing loan repayments over next 5 years (no repayments in y1 & 2 then increasing by 25%) to maintain levels of service & keep rates down (reduced potential rates increase by 6%)
- Debt servicing considered manageable & in line with similar sized councils
- Have amended policies to provide for increasing debt
- Decrease in water charges (-6%)
- Reduced loan interest rates associated with economic recession ($0.6M/y) reflected in final.

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.17% (6.58% excluding water)</td>
<td>$427.5M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>8-9%, then dropping to 1-5% (council will need to reconsider these increases)</td>
<td>$56.6M to $170M (y5) then $117M (y10)</td>
</tr>
<tr>
<td>200% increase (to max)</td>
<td></td>
</tr>
</tbody>
</table>

### Issues and challenges

- Must maintain essential infrastructure regardless of economic downturn
- Recognise only have a limited budget so difficult decisions are needed. Taking a prudent approach.
- Cutting costs too greatly in a recession impacts on community as council puts money into the local economy
- No cuts to levels of service for most activities. Some improvement in water & decrease in recycling (now glass only)
- Building on partnerships & collaboration (Tasman a partner in $8.2M Saxton Field redevelopment)
- Sustainability is a pervasive theme (linked to identity, future-proofed infrastructure & economic development)
- Solar City concept to increase uptake of solar water heating/power. Council to provide loans of up to $9M (paid back through rates).
- Looking to make council more responsive to councillors & community (a business improvement)
- Expecting growth of around 3000 residents by 2019
- Continuing to build relationship with Maori (based on MoU)
- Reviewing role & cost of social housing – holding rents at current levels (after submissions)

### Major projects

- No major roading projects (approx.$4M/y)
- Duplicate Maitai water supply pipeline ($13.4M y3-5)
- Stoke Reservoir ($1.3M y1-2)
- Atawhai trunk water main ($3.9M y6) & reservoir ($1.5M y6)
- Bells Island WW pipeline [with Tasman] ($10M y2+)
- Stormwater capital ($30M/10y)
- Performing Arts & Conference Centre ($32.2M y1-3 council contribution (then $1.1M y4+ for operation & depreciation)
- Trafalgar Centre expansion ($6.1M y4) & roof renewal ($3.5M y10)
- Elma Turner Library expansion ($4.7M y7)
- Founders Heritage Park ($0.4M y1)
- Trafalgar Park Upgrade for RWC ($5.9M y1)
- Saxton Field redevelopment ($8.2M/10y)
- Tahuna Beach erosion control ($3.1M y2) & reserve development ($1.3M y1-4)
- Brook Sanctuary Fence ($1M contribution y1-2)
- Wakefield Quay ($1.1M y2-3)
- Heart of Nelson Strategy ($11.5M/10y)

### Proposed plans and studies

- Central City Strategy (Heart of Nelson) & implement Heritage Events, Arts & Sustainability Strategies
- Study for improved bus service between Nelson-Richmond
- Develop Nelson Arts Policy (public art & gateways)

### Major projects cancelled/deferred

- Delayed upgrade of Trafalgar Centre to y5
- Delayed public transport between Nelson-Richmond to y4 (from y2)
- Work on Stoke water trunk main postponed to y2

### Changes from draft

- Almost 1300 submissions received. Summary of changes given.
- Increased funding for buildings at Saxton Field (to $0.9M)
- Additional $0.47M for improvements to Trafalgar Centre
- $90k suspensory loan to Rainbow Skifield (if matched by Tasman & Marlborough)
### Financials
- New targeted roading rate to spread fairness ($112.5/rating unit)
- Increased fixed charges for water & WW
- Loan principal repayments deferred by 3 years to provide relief for ratepayers
- Many “renewal-type” CAPEX projects trimmed from 2009/10, recommencing y2 [e.g. stormwater pipeline renewal ($0.7M/y2+); seal extensions ($0.2M/y2+); roading improvements ($2.1M/y2+)]
- Depreciation not fully funded – utilising some depreciation reserve ($2M) to repay loans (y1-2)
- Funding through DevCons has not been included in budget (included as needed)
- Major increase in investment income from $11M to $21M/y (from y1 on)

#### Rates (2009/10)
- 9.6% (revenue)
- $425.1M

#### CAPEX (10 year)
- 9.6% (revenue)
- $131.4M to $172.9 (y8) then $168M (y10)
- 31% increase (to max)

### Audit opinion
- Unqualified
- Detailed projects only apparent for y1-3

### Issues and challenges
- Taken a responsible fiscal attitude to ensure residents get value from their council
- Given current economic conditions, emphasis on being prudent while maintaining levels of service
- Cost reductions include closure of South Wing of Puke Ariki library service on public holidays ($30k) & reduced Festival of Lights budget ($50k).
- Contingency ($1.75M) recognised for hosting RWC (upgrade to Yarrow Stadium & events) - not included in Plan

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiwhakaiho bridge &amp; coastal walkway ($2.2M y1)</td>
<td>New district Cemetery ($1.3M y1-3)</td>
</tr>
<tr>
<td>Brougham St footpath upgrades ($1M)</td>
<td>Contribution to Community Services Centre ($0.25M y4)</td>
</tr>
<tr>
<td>Bell Block bypass ($1.4M y1-3)</td>
<td>Contribution to Hickford Park Velodrome ($0.2M y2&amp;3)</td>
</tr>
<tr>
<td>Implement cycle strategy ($1.3M/10y y2+)</td>
<td>Campground improvements ($2.1M/y2-10)</td>
</tr>
<tr>
<td>Upgrade New Plymouth WWTP ($15M y2-5)</td>
<td>Pukekura Park Master Plan ($1.2M y4+)</td>
</tr>
<tr>
<td>Growth-related water projects ($0.6M/10y) – only 15% total SW</td>
<td>Dog pound development ($0.8M y2-10)</td>
</tr>
</tbody>
</table>

### Proposed plans and studies
- Review of council camping grounds

### Major projects cancelled/deferred
- Deferred Waitara/New Plymouth sewer pipeline to y6.
- Urenui & Onaero WW schemes removed

### Changes from draft
- 565 submissions received. Description of changes given.
- All levels of service will be reviewed in 2009/10
- After submissions have trimmed a further $50M & limited new projects going forward
- Deferred Urenui/Onaero WW for 3 years (to y4) & Waitara to New Plymouth sewer pipeline
- Reinstated $60k of $100k from parks budget & $50k for Art in Public Places Trust removed in draft LTCCP

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Summary of major points from 2009/19 LTCCPs
### Summary of major points from 2009/19 LTCCPs

**Title:** 10 Year Plan 2009/19  
• Part One – 234p; Part Two – 202p  

Byline: Planning our future 2009/10

### Financials
- Paying back debt is a big part of this plan as previous borrowing has only paid back interest ($23M for repayments)
- Revised terms for describing prudential borrowing (Policy) & more consolidated debt management.
- Contribution to bridge may breach self-imposed debt limits (from y6)
- Looking to collect a higher proportion of resource consent costs from users
- Developed a Financial Strategy to formulate 10 year budgets for the City
- Winding down the investment fund to repay debt ($37M y1-5)

### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$419M ($243M new)</td>
<td>$150.8M to $261.4 (y8) then $215.9M (y10)</td>
</tr>
</tbody>
</table>

### Audit opinion
- Unqualified

### Issues and challenges
- Sum up the plan in one word “sustainability”. Looking after all the well-beings (including financial sustainability).
- Setting rates is a balance between keeping rates down & funding the services people want
- Looking to [at least] maintain levels of service & not “run down” assets
- Plan based on five draft goals to help achieve the vision (vibrant, caring, creative & sustainable city)
- Council is committed to helping businesses
- More emphasis on making services easier for people to use
- Continuing to develop relationships with University & NZDF. Strengthening links with Manawatu DC.
- Working on a strategic roadng programme with Manawatu DC. Rural ring road will need new bridge over the Manawatu River at Te Matai if traffic volumes remain high (by y4) ($61M funding from NZTA, DevCon & borrowing $15M against future DevCon)
- Climate change will need to be addressed in the future but no specific provision in the Plan
- Seeking transfer of Arena Manawatu to council to give more integrated management

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Road bridge at Te Matai $61M ($27M council contribution – rates &amp; DC’s)</td>
<td>Community centre upgrades ($1.4M y2-5)</td>
</tr>
<tr>
<td>Bus terminal upgrade ($10M y2-3)</td>
<td>Council housing renewal ($5.3M/10y) &amp; “eco” replacement units ($5.2M/10y)</td>
</tr>
<tr>
<td>Upgrade Turitea water TP ($2.9M y7) - to 2014 DWS</td>
<td>Relocation of NZ Rugby Museum to Te Manawatu [in CBD] ($2.6M y1)</td>
</tr>
<tr>
<td>New Ashhurst-PN water trunk ($2.8M y3)</td>
<td>Library radio frequency ID ($1M y6)</td>
</tr>
<tr>
<td>Totara Rd WWTP sludge disposal ($6.6M y4-5) &amp; Ashhurst WW pond improvement ($2.1M y3)</td>
<td>Victoria Esplanade projects = Manawaroa St depot ($1.6M y3); new aviary ($0.8M y4) &amp; playground extension ($0.8M y6); replace conservatory ($0.4M y4)</td>
</tr>
<tr>
<td>Fergusson St stormwater renewal ($1.8M y1-3)</td>
<td>Arena Manawatu projects: “Sports House” for Arena Manawatu ($2.1M y1); indoor stadium ($10M y6)</td>
</tr>
<tr>
<td>Implement wheelie-bin recycling ($6M y1-2) &amp; organic service ($3M y1)</td>
<td>Rugby World Cup hosting costs ($72k y3)</td>
</tr>
</tbody>
</table>

### Proposed plans and studies
- Rating review in 2009

### Major projects cancelled/deferred
- Not proceeding with Aokautere Lake (as no development partners)
- Major redevelopment of Victoria Esplanade
- Comprehensive list of excluded items (city marketing; library archive; 25m covered pool; intersection improvements)

### Changes from draft
- 544 submissions. Clear summary of changes (also did e-mail survey of 230 people).
- Rates increase for y1 larger than in draft due to need to budget $0.8M for leaky buildings.
- Replace Victoria Esplanade conservatory ($0.4M) rather than demolish
- Increased bus terminal funding from $3M to $10M
- Included funding for diverting waste from landfill (had been cut from draft)
Summary of major points from 2009/19 LTCCPs

QUEENSTOWN-LAKES DISTRICT COUNCIL

Title: Council Community Plan 2009/2019
• Volume 1 – 58p; Volume 2 – 163p; Volume 3 – 146p; Volume 4 – 29p (growth forecasts)
Byline: Choice – have your say

Financials
• Current funding sources are not adequate to fund the programme in the plan. From y4 debt becomes unaffordable & will exceed parameters this work may not be done unless additional sources of funding are secured (e.g. Central Government, PPP).
• Council has rejected the idea of major increases in rates, user charges or property sales to offset planned debt
• Council intends to resolve affordability issues in next 3 years (debt an issue only after y4)

Rates (2009/10)
• 6.3%

CAPEX (10 year)
• $832M (41% more than 2006 plan)

Rates (10 year)
• 58% [growth adjusted] - from average 2.7%/y general & 3.1% targeted rates

Debt (10 year)
• $79.7M to $393M (y10)
• 393% increase (to max)

Audit opinion
• Qualified draft & final – not financially prudent & unaffordable debt (agrees with council’s opinion)

Issues and challenges
• Council needs to find solutions that will enable growth to be funded in a way that does not compromise the community of today. Projects built today need to account for future growth.
• Understanding growth essential for planning (including modelling day vs resident population)
• Previous growth will slow over short-term & community expectations need to adapt as enhancements to facilities will not occur as fast as like (or at all). Will defer projects as required.
• Reasons for unaffordable finances include, better modelling; impact of ‘government’ standards (air, water & sewerage); growth; investment in facilities.
• Looking to address debt by. deferring projects; accessing government funding (advocate to new administration); reducing impact of standards; & continually scrutinising the capital programme
• Introducing green waste collection (diverting from landfill) funded by council levy ($36/tonne) – tiered waste collection to encourage waste reduction
• Forward roading programme will prioritise renewals & rehabilitation (y1-3), defer seal extension & require developers to pay full costs of roading
• Bringing engineering services into council will save $0.4M to 1.6M/y.

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wanaka Airport ($11M/10y)</td>
<td>Glendhu Bay Motor Camp ($4M y1-2) – planning for new camp</td>
</tr>
<tr>
<td>Roading &amp; parking projects ($249M/10y)</td>
<td>Recreational assets ($142M/10y) – includes Wanaka indoor sports ($10M y3-5); extend Queenstown Events Centre ($29.1M y5-7)</td>
</tr>
<tr>
<td>CBD bypass ($19.4M y9-10)</td>
<td></td>
</tr>
<tr>
<td>Water supply projects ($131M/10y) – Queenstown water supply ($48.2M); 3 plants to comply with DWS ($24.5M). Options from UV ($5.4M) to filtration ($19.1M)</td>
<td></td>
</tr>
<tr>
<td>WW upgrades ($152M/10y) – Project Shotover ($37M y1-4); Wanaka pumps ($13.1M)</td>
<td></td>
</tr>
<tr>
<td>Organic waste composting ($3.9M y3)</td>
<td></td>
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<tr>
<td>Stormwater projects ($5M)</td>
<td></td>
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</tbody>
</table>

Proposed plans and studies

<table>
<thead>
<tr>
<th>Major projects cancelled/deferred</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unfunded list given</td>
</tr>
<tr>
<td>Limited playground improvements; reduced travel demand management &amp; Xmas decorations</td>
</tr>
<tr>
<td>All but essential roading spend diverted in y1-3 (ie. reduced seal extension, planting)</td>
</tr>
<tr>
<td>No provision for Wakatipu Arts Centre (debated since 2005)</td>
</tr>
</tbody>
</table>

Changes from draft

| 1143 submissions received. Clear indication of changes made |
| Defer Wanaka Aquatic Centre ($11.5M) & council offices ($30.6M) |
| Savings made by reducing frequency of plan & policy reviews |
| Looking to cement relationship with local Maori through MOU |
### Summary of major points from 2009/19 LTCCPs

**Rotorua District Council Ten Year Plan 2009-2019**

**Volume 1 – 289p; Volume 2 – 170p**

**Byline:** Shaping Rotorua

#### Financials
- Proposing to hold annual rates increases to within inflation over next 10 years
- New Business & Economic Development Rate on business to fund marketing (in conjunction with Trans-Tasman direct flights)
- Increasing UAGC to close legal maximum ($550) & smaller general rate
- After resistance to a move to capital value rating, council has developed a hybrid scheme
- Depreciation not fully funded (doesn’t want cash reserves)
- DevCons increasing by 7% for residential lots

#### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2% (general rates)</td>
<td>$488M (35% renewals)</td>
</tr>
<tr>
<td>$97.6M to $175M (y5) then $113M (y10)</td>
<td>79% increase (to max)</td>
</tr>
</tbody>
</table>

#### Audit opinion
- Unqualified
- Identifying new user charges where possible to shift burden from rates (increases of 3% per annum)

#### Issues and challenges
- Delicate balance between keeping costs down & making sure the district continues to progress
- Taking a “steady as she goes” approach – aware it is expected that current service levels will be maintained & major commitments undertaken (ie. theatre/museum)
- Community clear it wants councils to take more proactive role in economic development – established a Grow Rotorua Development Fund ($3.5M/y for y1-2)
- Making sure basic community needs are met (infrastructure)
- Lakes water quality is a long-term issue. Council needs to replace septic tanks with schemes.
- Looking at public-private partnerships to fund CBD redevelopment (unlike Lakefront)
- Council moving to protect forests for recreational use by purchasing strategic areas (funded from eventual sale of timber)
- Examining opportunities for direct Trans-Tasman flights to Rotorua
- Working with Scion (CRI) to develop sludge to energy plant - $0.5M already committed for research & trial plant proposed ($7M y3)
- To help cut costs, community facility renewal schedules have been pushed out as far as possible
- Government standards (DWS) have raised expenditure levels on water supply
- No capital planned for RWC (sand bed upgrade completed in 2008/09)

#### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete airport redevelopment ($4.4M y1) – funded by users</td>
<td>Complete Stage 2 &amp; 3 of Museum development ($16.3M y1-2)</td>
</tr>
<tr>
<td>Growth in transport network ($67M/10y)</td>
<td>Civic Theatre Stagehouse ($5.7M) – remaining</td>
</tr>
<tr>
<td>Rural seal extension ($11.1M/10y)</td>
<td>$1.9M external + renewals ($2.9M/10y)</td>
</tr>
<tr>
<td>Eastern area water improvements ($4M y1-2)</td>
<td>Upgrade Energy Events Centre ($6.3M y4-10)</td>
</tr>
<tr>
<td>Eight new WW schemes to protect lake water quality (approx. $90M/10y)</td>
<td>Community house replacements ($0.8M y4-10)</td>
</tr>
<tr>
<td>Establish recycling facilities ($1.8M y2)</td>
<td>Upgrade pool ($3.6M y3-5)</td>
</tr>
<tr>
<td>Waste to Gold project ($7M y3)</td>
<td>Lakefront development ($8M y5 &amp; $1M y8)</td>
</tr>
<tr>
<td>Purchase Whakarewarewa forest for recreation ($5.1M y2)</td>
<td>Purchase Whakarewarewa forest for recreation ($5.1M y2)</td>
</tr>
<tr>
<td>Grow Rotorua Development Fund ($3.5M y1 &amp; y2)</td>
<td>Strategic property purchase ($6.7M/10y)</td>
</tr>
</tbody>
</table>

#### Proposed plans and studies
- Looking at options for increased use of geothermal energy for council facilities (electricity generation)

#### Major projects cancelled/deferred
- Delays to introduction of lake-side community sewerage schemes – discussing with Government

#### Changes from draft
- 355 submissions received. Clear table of changes given in Appendix.
- Respondents indicated areas they wanted more action (recycling, community & road safety, events, district road) & fewer resources allocated (parking enforcement, arts, tourism marketing, community support)
SELWYN DISTRICT COUNCIL

Title: Selwyn Community Plan 2009/19
• Volume 1 – 175p; Volume 2 – 122p.

Byline:

Financials
• Council has traditionally taken prudent approach to CAPEX & not raised debt. Looking to raise debt in future so has amended the Liability Management Policy.
• Using targeted rates extensively to fund new pools, community centres (i.e. Lincoln Community Centre = $220) & library upgrades (from $110 to $150 by y3)
• Looking to establish a charitable trust to receive “donations” from CCTO (Holding Company) - awaiting ruling from IRD
• 5 Waters traditionally provided on self-funding basis per scheme. Looking at options for district stormwater rate (for those connected) to fund part of this service.
• $12.5M CAPEX and $2.2M OPEX carried forward from 2008/09

Rates (2009/10) CAPEX (10 year)
• 3% (general rate) $409.1M
• Some targeted rates increasing by 14%

Rates (10 year) Debt (10 year)
• 63.4% (general rate inc. of 8% from y3-8) no debt to $98.9M (y3) then $68.8M (y10)
• Variable increase in water/WW rates (down to <1% by y8)

Audit opinion Other
• Unqualified Targeted rates increasing significantly

Issues and challenges
• Plan is about making sure the district retains quality of life & opportunities
• Changing from a rural district to one with a clear urban heart – this has impacted on expectations for services provided & capacity of infrastructure
• Population growth is a very important factor in future (9,000 more people by 2019 & 30,000 by 2041) – have a joint strategy with other councils to manage growth & preserve lifestyle
• Expecting rate of growth to slow over next “year or two” then pickup
• Taking a leadership role on sustainable development in district (has adopted principles)
• Looking to encourage more people to work in the district (rather than commute to Christchurch) – developing Izone Southern Business Hub (funded from land sales) to bring 500 extra jobs
• Working with other agencies to promote education, social & health services
• Improving customer service around RMA

Major projects
Infrastructure Other
• Implement Regional Transport works (CRETS) ($21M)
• New water wells for growth ($1.3M)
• Malvern & Ellesmere water races ($1.5M y3)
• Eastern Selwyn Sewer Scheme to expand land-based Pines WWTP ($84M) – funded by DevCons
• Lincoln stormwater development ($17M/10y)
• Additional HotRot composter ($0.3M y1)
• Expanded library services across district ($5.5M y1-2)
• Provide medical centre ($1.5M y1)
• New Lincoln pool (partnership with University) Rolleston pool ($9M y2-3)
• New Lincoln Community Centre ($10M)
• Preparing township plans ($1M/y)
• Izone Southern Business Hub ($29.1M y1-8) – funded from land sales

Proposed plans and studies
• Preparing urban design plans for townships

Major projects cancelled/deferred

Changes from draft
• Over 500 submissions received (more than ever).
• Council will continue with district pool in Rolleston, but cancelling Lincoln pool (may upgrade the Darfield Pool)
• Some reductions in targeted rates for small water schemes
• Council will develop overall sports strategy before making commitments to support a particular sport
**Financials**

- Operate in overdraft for first 5 years to smooth increased spending & reduce burden on ratepayers
- Aim to gradually increase levels of rates (previous levels of spend less than optimal)
- Road rating model based on the sector impact on roads
- Proposed shift from targeted rates for individual water & WW schemes to district-wide rating for all connected (more affordable) delayed by a year
- Amend Liability Management Policy to allow for other sources of borrowing (previously used internal reserves). Reserves decreasing as debt increases over middle part of plan.
- Looking at impact of collecting more revenue through UAGC (impact on lower value properties)
- Development contributions listed as liability (up to $8.8M in y4)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>8.47% (6.89% District + 13.87% Local)</td>
<td>Approx. $290M (approx. 70% on renewals)</td>
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<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>70.66% (up to 9.5% in y2)</td>
<td>$14.5M to $39.8M (y10) 174% increase (to max)</td>
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</tbody>
</table>

**Audit opinion**

- Unqualified

**Issues and challenges**

- Mindful of the need to balance costs & affordability – also aware of level of service expected so working to maintain current services.
- Don’t want to create problems for future communities by cutting spending now
- Council faces ongoing legislative & consent requirements (for water & wastewater)
- Increasing speed means many roads need to be rebuilt (increasing by 1km/y up to 35km/y). No new seal extensions planned.
- Without subsidies many small communities will not be able to afford water & WW upgrades (even if they want) – plans for new schemes are on hold pending access to Government subsidies
- Introduction of kerbside recycling will add $142 to existing refuse rate
- Lots of small township spending (from Community Rate)
- Council faces ongoing legislative & consent requirements (for water & wastewater)
- Introduction of kerbside recycling will add $142 to existing refuse rate
- Lots of small township spending (from Community Rate)

**Proposed plans and studies**

- Major projects cancelled/deferred
- Changes from draft

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
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<tbody>
<tr>
<td>Stage 2 airport ($0.4M y1)</td>
<td>Seismic testing of Otautau Hall ($0.27M y1)</td>
</tr>
<tr>
<td>Approx. $15-20M/y on roading renewals &amp; $2-3M on levels of service</td>
<td>Upgrade Te Anau town square ($0.1M y2)</td>
</tr>
<tr>
<td>Ohai/Wario ($4.5M y8-10) &amp; Winton ($5M/10y) water reticulation renewal</td>
<td>New Te Anau Playground ($0.1M y6)</td>
</tr>
<tr>
<td>Lumsden ($1M y1); Ohai ($0.8M y1); Riverton ($1.1M y2) water treatment upgrade</td>
<td>New Te Anau toilet ($0.5M y1) &amp; Gartson toilet upgrade ($0.3M y2)</td>
</tr>
<tr>
<td>New Riversdale water ($1.2M y3)</td>
<td>$50k/y grant to Stadium Southland – as a regional facility</td>
</tr>
<tr>
<td>Te Anau water capacity ($2.4M y9-10)</td>
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<tr>
<td>Browns ($0.5M y1); Winton ($2.1 y1); Riverton (1M y10) &amp; Stewart Island $1.5M y10) WW upgrades</td>
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</tr>
<tr>
<td>Ohai ($2.3M y8) &amp; Tokanui ($0.3M y10) WW renewal</td>
<td></td>
</tr>
<tr>
<td>Te Anau/Manapouri WW disposal ($16.7M y5-6)</td>
<td></td>
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<tr>
<td>Te Anau stormwater ($2M y3-6)</td>
<td></td>
</tr>
<tr>
<td>Introduction of kerbside recycling (y2)</td>
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</table>

**Proposed plans and studies**

- Major projects cancelled/deferred
- Changes from draft

- 202 submissions received. Clear changes from draft.
- Council will delay introduction of district-wide water & WW rates (to understand impact of changes to standards & subsidies)
- $0.2M removed from roading to account for updated price information from recent tenders. Reviewing levels of service over next year.
- Still not decided on kerbside recycling
- Public Health Rate moved to UAGC
Summary of major points from 2009/19 LTCCPs

SOUTH TARANAKI DISTRICT COUNCIL

Title: South Taranaki District Council Ten Year Plan 2009-2019

Byline: Financials

- Smoothing projected rates increases over next 4 years by running a small general rate deficit ($0.5M)
- General/roading rate (7.5% y1) increase due to reduced returns from investment fund
- Changes to management of Long Term Investment Fund (currently $7.7M/y up to $9.7M/y by y10)
- Proposing to fix UAGC to CPI (2.2%) to reduce impact on low income (value) properties
- General rate differentials removed
- Increased cemetery fees (some < 200% y2) & hall fees, dog registration etc.
- Moving to WW charges based on number of pans (fairer) & increased water meter rates & charges (new minimum charge of $200)
- Planning to fund full depreciation for strategic assets & part depreciation for community assets
- Liability management policy updated to reflect market standards & professional advice

Rates (2009/10)

CAPEX (10 year)
- 9.5% (general rate)
- 0-4% urban & 9-11% rural increase
- $205M

Rates (10 year)

Debt (10 year)
- 52% (general rate), 66% (revenue)
- Targeted water rates up by 45%
- $80M to $164M (y6) then $156.8M (y10)
- 105% increase (to max)

Audit opinion

Other
- Unqualified
- Qualified draft (performance management framework)
- Infrastructure for urban growth funded by financial contributions (none included in plan)

Issues and challenges

- Proposed plan is about striking the right balance between keeping rates as low as practicable & continuing to invest in core infrastructure & plan for future growth
- Investing in water infrastructure continues to be number one priority
- Water meter trial for urban customers (Normanby)
- Council deferring construction of some new water schemes (will not now comply with DWS timeframe) so as not to exceed acceptable debt limits
- Recycling has reduced the amount of waste sent to New Plymouth – reducing kerbside rate (by $32 to $178)
- Uncertain about impact of Emissions Trading Scheme (tax)
- Appointing a new iwi liaison offer role (y1)

Major projects

Infrastructure

- Cold Creek ($5.1M y4-5); Inaha ($0.6M y2-3 & $5.2M y6-7), Eltham ($6.3M y2-6); Kapuni ($9.2M y1-2); Opunake ($3.7M y2-4); Patea ($0.6M y1); Rahotu ($0.6M y3); Waverley Beach ($0.4M y7); & Waimate West ($15.2M y2-5) water treatment
- New Patea ($0.8M y2), Inaha ($1.1M y2) & Cold Creek ($2M y3) & Waimate West ($0.7M y2) water reservoirs
- Complete Eltham-Hawera WW pipeline ($M y)
- Upgrade Hawera Motorcamp ($1.5M y4)
- Hawera WW infiltration ($0.75M y1-3)
- Central landfill cells 1 & 2 ($10.5M y4-10)

Other
- Contribution to South Taranaki District Museum [Patea] upgrade ($M y)
- Complete new Dallison Park Community Centre ($M y)
- New Normanby Community Facility ($M y)
- Improve The Hub & Aquatic Centre council contribution ($5.8M y1) - $3.9M external funding for Stage 4&5
- Upgrades to Waverley ($0.4M y2); Patea ($0.6M y1); Kaponga ($0.5M y3), Eltham & Rawhitiroa pools
- Pensioner housing works ($1M y1-6)
- Restore Patea Sea Moles ($0.4M y2 & 4)
- Upgrade Hawera Motorcamp ($1.5M y4)

Proposed plans and studies

- Reviewing all seven LibraryPlus centres (y2)
- Develop a District Marketing Plan & Trade Waste Bylaw (y1)

Major projects cancelled/deferred

- List of delayed projects (?outside y10) given, coastal walkway ($0.9); expansions to water/WW reticulation ($35M/10y); playground replacement ($0.6M); Hawera/Normanby water & WW ($10M)
- Delaying planned maintenance for halls, depots & administration building ($172k y1); minor road safety ($100k y1) for y1
- Delaying Hawera Motorcamp upgrade (to y3); pool upgrades ($0.8M to y2 & 3) & water projects

Changes from draft

- 330 submissions received. Changes from submissions given.
- Major concern over level of rates, council will conduct a review of spending over next two years
### TASMAN DISTRICT COUNCIL

**Summary of major points from 2009/19 LTCCPs**

**Title:** Ten Year Plan 2009-2019  
- Volume 1 – 392p; Volume 2 – 94p (+ maps & schedule).

**Byline:** "a community will be more sustainable when all the threads pull together"

#### Financials
- Looking to reduce reliance on general rate & increase use of targeted rates (from 47% to 55% of total rates take). UAGC remains same.
- Five new targeted rates to be introduced in y1, 8 discontinued. New tourism targeted rate (subject to Nelson City commitment).
- Some capital costings given to Year 20
- Selling a number of properties

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>10.9% (revenue), 3.97% general rate</td>
<td>$410M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>45.9% (revenue)</td>
<td>$108.4M to $269.5M (y10)</td>
</tr>
<tr>
<td>Max. 5.7% y3 (av. 4.19% general rate)</td>
<td>148% increase (to max)</td>
</tr>
</tbody>
</table>

#### Audit opinion
- Unqualified
- $ amounts in summary not inflation adjusted

#### Issues and challenges
- Mindful of current economic challenges. Aware council is a major employer & can stimulate downstream economic activity, therefore taking a ‘cautious, steady as she goes’ strategic approach.
- Plan needs to recognise there are 17 different settlements across the District
- Cost of upgrading water schemes (to meet DWS) approx. $14.9M (with % for DWS given)
- Propose to establish a joint Holding Company (Council Organisation) with Nelson City
- Moving to assess DevCons across the whole district (removing catchments)
- Details given of a range of shared services with Nelson City

#### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Approx. $10M/y on roading</td>
<td>Golden Bay community facility ($3.4M y4)</td>
</tr>
<tr>
<td>Bridge replacements ($4M y4+)</td>
<td>Upgrade/replace Mapua Community Hall ($0.8M y2)</td>
</tr>
<tr>
<td>Introduce public transport ($0.1M/y)</td>
<td>Possible Richmond community facility ($1.5M)</td>
</tr>
<tr>
<td>Water treatment upgrade (only for DWS) for 8 small schemes ($4.2M y4-10) &amp; Richmond ($6M y4)</td>
<td>Shared Motueka pool facility ($3.5M y3)</td>
</tr>
<tr>
<td>Other water upgrades ($2.8M y4-10) + component of DWS</td>
<td>Continued development of Saxton Field ($4.9M/10y)</td>
</tr>
<tr>
<td>Takaka fire fighting water ($1.1M y1)</td>
<td>District motorsport facility ($0.6M y1)</td>
</tr>
<tr>
<td>Major upgrade to Motueka &amp; Takaka WW</td>
<td>Increased support for Motueka Recreation Centre upgrade ($0.4M y1 – total $1.2M)</td>
</tr>
<tr>
<td>Upgrade/expansion of Bells Island regional WW ($20.1M )</td>
<td>Town centre amenity for 5 areas ($8.6M/10y)</td>
</tr>
<tr>
<td>Flood protection in lower Motueka Plains ($11.8M/10y)</td>
<td>Increased Civil Defence spending</td>
</tr>
<tr>
<td>Possible introduction of multi-bin kerb-side collection would lead to increase of $271/property (from y4)</td>
<td>$0.1M for Rugby World Cup (hosting &amp; other)</td>
</tr>
</tbody>
</table>

#### Proposed plans and studies
- Water storage options (Lee Valley)
- Public transport options (with Nelson City)
- Options for a Richmond community facility

#### Major projects cancelled/deferred
- Record 4636 submissions received
- Some seal extension projects bought forward
- Reduced spending on public transport (Nelson-Richmond)
- Removed funding for Rabbit Island sports facility
- $90k loan to Rainbow Skifield
<table>
<thead>
<tr>
<th>TAUPO DISTRICT COUNCIL</th>
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</thead>
</table>
| **Title:** Towards 2019: Taupo district ten year plan  
Volume 1 – 286p; Volume 2– 238p (policies). |
| **Byline:** "our neighbourhood, our future" |

### Financials
- **Assuming market flat for next three years so holding off asset sales (for loan repayment) until later part of LTCCP**

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.4% rates rise district wide</td>
<td>$381.5M</td>
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<tr>
<td>5.2% (Taupo); 6.9% (Turangi)</td>
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<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
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</thead>
<tbody>
<tr>
<td>33.9% (Taupo); 44.5% (Turangi) – including inflation</td>
<td>$122.9M to $206.6M (y9) then $194.5M (y10)</td>
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- **68% increase** (to max)

### Audit opinion
- **Unqualified**
- **qualified draft on “except for” basis - (performance measures & targets to community outcomes)**

### Issues and challenges
- **Recognise need to be prudent in current financial crisis**
- **Future emphasis on social, economic & environmental portfolios – partnerships important**
- **Consider that by going to consultation early they are giving more people an opportunity to contribute**
- **Looking to revitalise the heart of the CBD (civic heart). Neighbourhood pride is important.**
- **Focused on communities & neighbourhoods with joint work on Healthy Homes & affordable housing**
- **Looking to be accredited as WHO Safe Community**
- **Developing future leaders (youth)**
- **Looking at opportunities associated with development of Rotorua Airport**
- **Reducing reserve requirements & levels of service (for new developments)**

### Major projects

#### Infrastructure
- **Finish East Taupo Arterial & enhancements ($63M y1-2)**
- **Expanded seal extension (total $20M/10y)**
- **Pedestrian/cycle bridge ($1.4M y1-2)**
- **Upgrade Taupo water ($38M y1-6)**
- **Upgrade Kinloch ($5.6M y6-7), Mangakino ($3M y5-7), Turangi ($3.8M y5-6), Omori ($4.6M y7-8) & Motuopa ($3.2M y6-8) water**
- **Upgrade Taupo WW ($18.8M y1-6) & biosolid disposal ($1.7M y1-2)**
- **Sewer extensions ($21M y4+)**
- **Broadlands landfill upgrade ($1.2M y3 & $1M y7) & landfill gas flare ($0.7M y4)**
- **Refurbish AC Baths ($3.6M y4-5)**
- **Revitalise Taupo town centre (new civic administration building & arts centre)**
- **Upgrade Owen Delaney Park for Rugby World Cup (approx. $0.7M y1-3)**

#### Other
- **Consulting on rating options (Land Value to Capital Value) in next Annual Plan**
- **Taupo urban commercial structure plan**
- **Water supply strategy & Stormwater strategy**
- **Wastewater disposal into Lake from small settlements**
- **Erosion & flood control**

### Proposed plans and studies
- **Consulting on rating options (Land Value to Capital Value) in next Annual Plan**
- **Taupo urban commercial structure plan**
- **Water supply strategy & Stormwater strategy**
- **Wastewater disposal into Lake from small settlements**
- **Erosion & flood control**

### Major projects cancelled/deferred
- **Second river crossing**
- **Atiamuri reticulation**

### Changes from draft
- **297 submissions received. No clear summary given.**
### Summary of major points from 2009/19 LTCCPs

#### THAMES-COROMANDEL DISTRICT COUNCIL

**Title:** 2009-19 ten year plan  
• Volume 1 – 457p; Volume 2– 285p (policies).

**Byline:** Financials

- Change from Land Value to Capital Value for general rate
- Results of financial sustainability review – retain current borrowing limits (despite these being “conservative”); higher % user fees for building consents;
- Move to recover some interest council pays on infrastructure from subsequent DevCons
- Level of funding for depreciation of new wastewater plants (full or part)

**Rates (2009/10) CAPEX (10 year)**

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<thead>
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<tbody>
<tr>
<td></td>
<td>4.16%</td>
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<td>Rates (10 year)</td>
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<td>44.2%</td>
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<td>CAPEX (10 year)</td>
<td>$367M (reduced from $452M for 2006)</td>
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<tr>
<td>Debt (10 year)</td>
<td>$50.4M to $118.1M (y10)</td>
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<td></td>
<td>134% increase (to max)</td>
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<td>max $184M including internal borrowing</td>
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**Issues and challenges**

- Prioritisation has seen some projects delayed
- Looking to get a better understanding of climate change
- Increased focus on planning for future of Peninsula – Coromandel Blueprint has 50 year timeframe
- Developing local area plans
- Need to balance community expectations vs possible duplication of service
- Much of the recent CAPEX has been around rectifying an infrastructural deficit
- Reduce reserve requirement (from new developments)
- Looking to improve relationships with Maori (Statement included in LTCCP)
- Funding large sports facilities will be on a district-wide, rather than community level as present
- Working with others through community outcomes

**Major projects**

**Infrastructure**  
- Kopu Bridge roundabout ($0.7M)
- Upgrade Thames ($2.3M y6), Thames Valley ($8.8M y8-9), Tairua ($1.3M y5), Pauanui ($6.6M y2-3) water
- New Matatoki water supply ($3.1M y6-7)
- Whangamata water meters ($2.7M y5-6)
- Complete Eastern Seaboard WW ($4.1M)
- Upgrade Coromandel ($1.6M) & Tairua/Pauanui ($6.3M y10) WW
- Whitianga WW plant upgrade ($6M y10)
- Upgrade Whitianga stormwater ($2.4M y6-7)
- Mercury Bay solid waste projects ($2.6M)

**Other**  
- Upgrade Whitianga main street ($4.7M y7-9)
- Develop Mercury Bay Sports Centre ($8.5M)
- Beach reserve enhancements ($2.4M)
- Boat ramp developments ($2.2M y7-8)
- Mercury Bay ($0.6M) & Coromandel Town ($0.2M) cemeteries
- Whitianga Civic Centre ($5.7M y10)
- New peninsula playgrounds ($0.6M)
- New involvement in natural & cultural heritage
- Records back-scanning ($1.4M)

**Proposed plans and studies**

- Progress Coromandel Blueprint – Local Area Plans developed
- Implement 2006 financial sustainability review
- Study on rationalising involvement in community halls

**Major projects cancelled/deferred**

- Reduced level of community grants

**Changes from draft**

- Approximately 1500 submissions received. Clear outlines of changes.
- People not prepared to pay more for council services
- Strong feedback to reduce rates due to recession from 6.98% in draft to 4.16% in y1
TIMARU DISTRICT COUNCIL

Title: Long Term Council Community Plan 2009-19
• Volume 1 – 336p.

Byline: Your District, Your Future, Your Say

Financials

- As for 2006 LTCCP, council has decided not to include full effects of inflation in plan (given in additional sheets)
- Adjusting differentials to allow for property value increases, while keeping % similar
- Introducing new targeted rate for aquatic centre (increasing from $30 in y2 to $102 in y4)
- New rates remission policy for SUIP used for private purposes (i.e. granny flats)
- Fee increases proposed to offset further rate increases

Rates (2009/10) CAPEX (10 year)

- 2.88% • $271M (in 2009/10 dollars)

Rates (10 year) Debt (10 year)

- Approx. 23% • $43.8M to $143.6M (y7) then $135.1M (y10)
- high initial 5.9% (y2) & 8.7% (y3) then negative from y7 • 227% increase (to max) - adjusted

Audit opinion Other

- Qualified (draft & final) – no allowance for inflation & incomplete supplementary information • Same audit qualification as for 2006

Issues and challenges

- Focus of this plan is ‘business as usual’ while building for the future. Need to ensure council is meeting current needs as well as planning for the future
- Council will work to ensure affordability of rates is maintained
- Wastewater a major issue dealt with through Timaru WW Strategy – final CAPEX depends on ocean outfall consent (y2). Separated into domestic & industrial streams.
- Many district roading & pipe network assets will need replacing ($107M/10y)
- Government standards have impacted on district ($8M to meet DWS)
- Ageing population an issue – looking at facilities, transport & social housing
- Aware of impact of climate change
- Alternative options to pipe size increases being developed for stormwater

Major projects

Infrastructure Other

- Roading asset replacement ($61M/10y)
- Factory Rd upgrade ($4.5M y1-5) – linked to Clandeboye Dairy Factory
- Southern Port access ($4.6M y5-7)
- Extend Sophia St carpark building ($4.3M y1-3)
- Water ($24M/10y) & WW ($22M/10y) asset replacement
- Timaru UV ($0.6M y1); Peel Forest UV ($0.1M y2); Winchester UV ($0.2M y2-3); Te Moana upgrade ($2.5M y3-5) & Downlands treatment ($4.6M y3-5) - projects to meet DWS
- Domestic ($14.7M y1-3) & industrial ($33.5M y3-7) WW plant upgrades
- New Arowhenua WW scheme ($0.6M y1)
- Ongoing development of Redruth Landfill ($6.2M/10y) – includes $0.9M for methane under National Air Standards
- Aigantighe Art Gallery lighting ($0.1M y1)
- Theatre Royal upgrade (including seating) ($1M y6-8)
- Timaru Aquatic Leisure Centre ($23.5M y1-2) – $15M Council contribution with $8-9M external funding required
- Resurface Caledonian Park cycletrack ($0.1M y4) & Pleasant Point courts ($0.2M y6)
- Replace Timaru Cemetery ($0.5M y5)
- CBD improvements ($1M y4-8)

Proposed plans and studies

- •

Major projects cancelled/deferred

- Unfunded list in LTCCP
- Reducing levels of service for parks due to economic downturn (no allowance for increased costs, from 2008/09 = $0.27M/y)

Changes from draft

- 149 submissions received (no major changes made)
Summary of major points from 2009/19 LTCCPs

WAIKATO DISTRICT COUNCIL

Title: Long term Council Community Plan 2009-2019
- Volume 1 – 229p; Volume 2– 110p. (+Dev Con); Draft Future Proof Strategy.

Byline: Building our future

Financials
- Asset revaluation will impact on budgets by increasing funding required for depreciation
  - Rates (2009/10) | CAPEX (10 year)
  - 4.99% | $435.6M

- Rates (10 year) | Debt (10 year)
  - 34.1% | $10.8M to $48.6M (y7) then $32.1m (y10)
  - cumulative increases that 52.1% for draft 350% increase (to max)

- Audit opinion
  - Emphasis of matter (Auckland) - unqualified draft

Issues and challenges
- Global economic crisis has impacted on council income & has put pressure on budgets
- A key strategy of council is to continue to maintain assets rather than cutting back to reduce rates. For example significant funds set aside for renewal of existing sealed roads ($6M)
- Reduction of growth has seen reduction in income from building (-26%) & resource consents (-37%)
- Population expected to double over next 50 years. Looking to manage growth in collaborative manner by working with surrounding councils (Hamilton, Waipa & Env. Waikato) on sub-regional growth strategy (Future Proof).
- Recognise “Business as usual” is not sustainable (Scenario 1 in Future Proof). Manage growth but still retain identity. Complemented by District Growth Strategy.
- Transferring two portions of District to Hamilton City by 2010 (by next elections in 2010) for industrial & commercial use
- Council forming a trust to disburse its share of Waikato Foundation Trust

Major projects

Infrastructure
- Road safety & traffic calming
- Upgrade Te Kauwhata water ($2.9M y1 & y5-7) & new water reservoir ($4M y3-6)
- New Te Kowhai/Horotui water treatment plant & reservoirs ($7.7M y3-10)
- Southern districts water reservoir ($2.9M y1-3) & supply extensions ($6.1/10y)
- Huntly water main renewals ($2.9M/10y)
- Ngaurawhia WW upgrade ($2.4M y2-5)
- Whale Bay WW ($4.2M y2-5)
- Glen Massey WW ($0.9M)
- Various Raglan WW works ($2M y1-3)
- Upgrading stormwater ($2.7M/10y)
- New Te Kauwhata library ($0.9M y5)
- Extend Huntly library ($0.28M y3)
- Taupiri netball pavilion ($0.2M y2-3)
- New Waerenga & Waitetuna sportsfields ($0.37M y5)
- Wainui Reserve developments ($0.45M y2)
- Raglan Wharf renewal ($2M y7) & building replacement ($1.3M y6)
- Raglan walkways ($0.7M/10y) & new footbridge ($2M y1)
- Huntly Cemetery expansion ($0.4M y2 & y5)
- Structure plan works for Lorenzen Bay ($2.8M y6-8); Tamahere ($6M y2 & y4) & Horotui ($0.6M y1-4)
- Te Kauwhata heritage land purchase ($0.25M y5)

Proposed plans and studies
- Looking at options for residential water metering across the District (already have commercial)
- Complete Reserves & Recreation Strategy – also reserve management plans

Major projects cancelled/deferred

Changes from draft
- Description of results of feedback
- Now not proposing to use general rate to assist water account to remain in credit
WAIMAKARIRI DISTRICT COUNCIL

Title: Ten Year Plan 2009-2019  (2009-2019 Long Term Council Community Plan)
- Volume 1 – 46p; Volume 2 – 43p; Volume 3 – 184p; Volume 4 – 211p (policies)

Byline: Financials
- Downward adjustment on projected population increase (for calculating development contributions)
- Reserves being applied to reduce rates
- More separate activity charges (greater transparency)

Rates (2009/10) CAPEX (10 year)
- 4.14% (growth adjusted average rate increase)
- UAGC reduced from $60 to $20
- $285M
- 21% funded from DevCons

Rates (10 year) Debt (10 year)
- 49% (32% growth adjusted)
- Most (24%) rates increase in first 5 years (due to pipe & roading projects)
- $18M to $72M (y7) then $M (Y1)
- 300% increase (to max)

Audit opinion Other
- Unqualified
- Most long-term rates increase comes from increases in price level

Issues and challenges
- Economic downturn means council is assuming low growth for next 2-3 years
- Council indicates it is planning now for the expected upturn in growth in following years
- Council committed to significant capital works, particularly around water - compliance with DWS
- Vesting and provision of [future] facilities for Pegasus Town may be an issue. Many new (operating) costs from these facilities will be levied directly on Pegasus ratepayers.

Major projects

Infrastructure Other
- Waimakariri ($1.2M y2) & Ashley Bridge ($0.8M y3) Bridge ‘clip-ons’ for cycle & pedestrians – subject to RLTP
- Park & Ride ($0.5M y4-5)
- Water upgrades for Rangiora ($15M y3) & Oxford ($2.6M y2)
- Smaller water upgrades (Cust, Woodend & Summerhill) dependent on Strategy
- Southbrook Industrial stormwater ($1.9M y1)
- Resource recovery park ($1.1M y2) & wheeile bins for recycling
- Canterbury Museum redevelopment [Levy] ($1.1M y3-5)
- New Dudley Park Aquatic Centre (remainder $5M y1) – opening 2010
- Scope performing arts facility ($50k y1) – then future provision ($5M y5) + $1M community
- Up to 22 new sports fields to cater for growth
- New library for Pegasus ($5.5M y7 - 65% from Developer) – will have to increase in District library rate to cover operating
- Extend Rangiora Library ($0.8M y6)
- Explore economic development initiatives ($1M y4) – e.g. purchase of land around airfield

Proposed plans and studies
- Implementing Greater Christchurch Urban Development Strategy (development within limits)
- Investigate provision of indoor sports facilities (including performing arts)
- Undertaking a district water supply strategy (consulting early 2009)
- Prepare economic development strategy

Major projects cancelled/deferred
- Town Hall upgrade deferred (link performing arts facility study)
- Regional biodiversity plans & some management plans
- Upgraded “District” playgrounds

Changes from draft
- 292 submissions received (covering 597 points)
- Included contribution to Canterbury Museum redevelopment [Levy] ($1.1M y3-5)
- Funds for mobile crime camera & rapid response graffiti prevention (0.1M y1+)
- Additional funds for Youth Services Strategy ($20k)
- Approved approach to economic development (including preparing a strategy)
- Bought forward $0.2M roading link from y7 to y1
- Included ($0.1M y1) for flood risk mapping around urban areas
### WAIPA DISTRICT COUNCIL

#### Title: 10-year plan 2009-2019
- Volume 1 – 380p

#### Byline: Waipa – Home of Champions

### Financials
- Some costs rising more than inflation
- Increases in some DevCons to cover inflation & service enhancements. Forecast increase in DevCons by up to 150% (North Cambridge). Others around 25% increase.
- New targeted rates will fund some pool redevelopment

#### Rates (2009/10)
- 5.6%  
- $348M

#### Rates (10 year)
- 56% (Cambridge example) – 6.8% in y2  
- $25M to $89.9M (y8)  
- 259% increase (to max)

#### Audit opinion
- Unqualified

### Issues and challenges
- District well-placed to weather economic challenges, nevertheless council has made significant changes to planned CAPEX to reduce rating requirements
- Residents have high expectations, which council must balance against affordability
- Looking to maintain Levels of Service, projects which increase these levels may be deferred
- Primary focus on key infrastructure needed to support core services. Minor revision of some "unachievable" levels of service.
- Managing growth in the future will be an issue (keeping rural lifestyle) – have been undertaking "Future Proof" & "Waipa 2050" exercises to develop a growth strategy

### Major projects

#### Infrastructure
- Contribution for additional bus services ($0.11M/y)
- Enhanced road sealing (additional $3M/10y)
- Water supply upgrades ($2.5M y1-2) – includes $1.4M to meet DWS
- Karapiro water upgrade ($3.9M y2-3)
- Hautapu water storage upgrade ($4.6M y4 & $3.5M y8-9)
- Upgrade Cambridge WW ($13.2M y4-5) to meet growth & consents + Cambridge pipe bridge ($1.4M y2-3)
- Hautapu Structure Plan ($5.4M y4)

#### Other
- Redevelop Karapiro Domain ($8.7M y1-3) – linked to 2010 World Rowing Championships
- Gecks (Reserve) ($1.8M y2)
- New Cambridge Community Pool [year round use] ($15.1M y4-5) – community funding for a third with 75% raised before council will fund
- New Te Awamutu cultural centre ($14M y5-7)
- Expand Te Awamutu Library ($0.8M y7)
- Cambridge Community Sports Hall (in partnership with High School)
- Contribution to Maungatautari ($0.3M/y)

### Proposed plans and studies
- Waipa/Cambridge integrated transport strategy
- Kihikihi Domain Management Plan – for hosting equine events

### Major projects cancelled/deferred
- No road sealing in 2009/10 with enhanced programme after
- Water metering
- Heart of Te Awamutu projects (upgrades) deferred
- New Cambridge Museum
- Water projects

### Changes from draft
- More than 630 submissions received. Clear description given + Appendix.
- Delayed start of Cambridge Pool by one year
- Retain cultural centre & library upgrade with review for 2012 LTCCP
- Confirmed revised Levels of Service
WANGANUI DISTRICT COUNCIL

Title: Wanganui District Council 10-Year Plan 2009-2019

• Volume 1 – 196p; Volume 2 – 258p

Byline:

Financials

• Average rates among lowest in country for last 5 years (less than inflation)
• Expenditure review has reduced council costs of $0.78M in 2009/10 (mostly in interest $0.4M)
• Much of current debt due to $120M wastewater upgrade (since 2002)
• Changing funding of Cooks Gardens (premier outdoor venue) to higher % from business so as to reflect economic benefit
• One borrowing limit in liability management policy changed

Rates (2009/10) CAPEX (10 year)

• 3.2%
• Level depended on Referendum '09
• $203.9M

Rates (10 year) Debt (10 year)

• 49% (total revenue)
• 73.6$M to 89.7$M (y4) then $46.3M (y10)
• 22% increase (to max)

Audit opinion Other

• Unqualified

Issues and challenges

• While these are challenging times, council is determined to reverse population decline & to resource a “family-friendly” strategy
• Need to establish priorities & make tough decisions. Major focus is on infrastructure.
• Council recognises collaborative partnerships very effective to maximise resources
• Proposing to sell Energy Direct (CCTO – retail arm) but retain ownership of gas network
• Looking to transfer ownership of community halls ($0.5M/10y for development of Trusts)
• Examining options for unitary authority (with Ruapehu DC) in relation to current Horizons RC input
• Proposing a “premier parks” policy with parks not on list to have reduced levels of service (or sale)
• Reviewing council contract & tendering systems to look for savings also considering a review of council staffing, administration & interest costs

Major projects

Infrastructure Other

• Airport runway ($2.5M y10)
• Replace Wylies Bridge ($1.6M y3-4)
• River Road seal extension ($2M y1-3)
• Fitzherbert Ave extension ($1.9M y6-7)
• Urban water reservoir ($4.3M y4-5)
• Castlecliff water main ($3.3M y5-6)
• Water softening programme ($0.6M y1)
• Stormwater separation ($9.9M y1-3)

• Opera House seating ($0.4M y3-5)
• New community library ($0.3M y6)
• Relocate Visitors Centre ($1M y2)
• Replace Cooks Garden Athletics Track ($0.3M y4) & Velodrome ($2.2M y10)
• Botanic Garden ($0.6M y2-4) & Springvale Park ($0.6M y4-6) drainage
• Enhance southern entranceway ($0.1M y1) – further spending (land purchase likely)
• CBD landscaping ($1.9M y7-10)

Proposed plans and studies

• Developing a Water Strategy to build resilience & “soften” water

Major projects cancelled/deferred

• Deferral depends on rates options chosen (low options means decreased replacements) – some infrastructural spending already deferred (full list given)
• Reducing spending on footpaths & emergency road repairs
• Excluded sportsground upgrades & some amenity projects

Changes from draft

• Referendum '09 results. Supported = current spelling of Wanganui, moving Visitor Centre; against = sale of Energy Direct, transfer ownership of pensioner flats, district promotion rate.
• Also indicated rates increase in 3% range (lowest of those identified)
## Financials

- Managing debt a major challenge as council has invested in projects that will be repaid by development (DevCon). Proposing to increase some treasury limits & ratios to accommodate this.
- Change from land value to capital value rating for some rates (hybrid system). Continue to use rating unit (not SUIP)
- Change Community Board rate to UAC (rather than value base) – also adding economic development component to UAGC (all district thought to benefits)
- Some targeted rates (eg. stormwater) may go up 170% from 2008/09 to 2010/11

### Rates (2009/10)

- **CAPEX (10 year)**
  - 4.1% (growth adjusted)
  - $332M (reduced $3M after submissions)

- **Debt (10 year)**
  - 36.9% (18% growth adjusted; range 0.8 to 3.9%)
  - $121.3M to $196.1M (y7) then $146.1M (y10)
  - 61% increase (to max)
  - no current portion of debt in year of highest borrowing

### Audit opinion

- Unqualified
- DevCons approx. 10% income – decline in growth not likely to impact on current levels of service

### Issues and challenges

- Recession will slow population growth - likely to pick up from 2012 (consistent with 50 year SmartGrowth plan)
- Challenge to ensure district is positioned to respond to rapid growth when conditions improve – therefore not deferring projects that may cost future residents
- Comprehensive (settlement) development plans will help communities help themselves
- Implementing reserve management plans for each ward & develop sub-regional parks
- Council will retain pensioner housing if rental income can cover costs (over 10 years)
- Increasing some expenditure thresholds in Significance Policy
- Looking at ways for organisation to be more sustainable & take leadership role in community
- Using structure plans for new development (funded by DevCon) – roading is the main driver as pipes installed at same time
- Moving to sub-regional funding of library network (with Tauranga CC)

### Major projects

#### Infrastructure

- Contribution to Tauranga eastern motorway ($2M y3-7)
- Significant amounts for each structure plan area (combined roading & pipe)
- District-wide water metering ($6.1M y4-9)
- Stage 2 Omokoroa WW ($4.4M y1-3)
- New WW scheme for Maketu/Little Waihi ($15.8M y2-3) – council contribution $3.2M
- Upgrade stormwater to meet new rainfall assumptions ($7.1M/10y)
- Develop recycling facility in east ($0.3M y1-3) & expand Katikati recycling centre ($0.4M y3)

#### Other

- Omokoroa seawall ($1.5M y1-5)
- Northern harbour ($1.5M y4-5) & Omokoroa ($3.2M y10) boat ramps
- Te Puke sportsground land purchase ($6M y5)
- TECT All Terrain Park ($8.8M/10y) - $4.4M council contribution, other 50% from Tauranga
- Huharua Park ($1.1M)
- Wilson Park upgrade (Waihi) ($0.3M y1-4)
- Omokoroa hard courts ($0.3M/10y)
- Maketu sportsground development ($0.9M y8)
- Increase funding to economic development agency by $44k/y

### Proposed plans and studies

- Review of water supply strategy (including phasing in metering) – focus from quality to conservation
- Review of Stormwater Strategy (including treatment options)

### Major projects cancelled/deferred

- Reducing roading budget by $50M & a number of roading projects (seal extensions from 10km to 5km after y3 – some widening work also reduced)
- No provision for alternate route through Te Puke
- Library upgrading postponed to y5

### Changes from draft

- WW only for Maketu & Little Waihi (saving $14.2M by excluding Pukehina Beach)
- Roading rate left as land value & Community Board rate as UAC
- Some rate increases for stormwater reduced to “affordable” level for small communities (longer time)
WHAKATANE DISTRICT COUNCIL

Title: Long Term Council Community Plan 2009-2019


Byline: Planning for our future

Financials

- Made savings of $3.5M/y for y1-3 by cutting services/deferring projects ($21.2M CAPEX for 3y). Reducing operational expenditure will impact on levels of service.
- Moving from general rate funding to more UAC for activities (reflects use of services). Strong focus on user pays.
- Using variable cost metering for water (higher prices in summer) to reduce need for major works
- Water charging does not reflect true cost – changing from 6 monthly to 3 monthly meter reading also metering more schemes
- Four properties for sale (could release up to ($0.95M). Up to 21 reserves being investigated for sale.

Rates (2009/10) CAPEX (10 year)

- 7.3% (revenue)
- Some low value residential & rural properties over 20% increase

Rates (10 year) Debt (10 year)

- 92% (revenue)
- $20.3M to $44.1M (y8) then $40.1M (y10)
- 119% increase (to max)

Audit opinion

- Unqualified

Issues and challenges

- Important focus of last 3 years has been developing a better understanding of infrastructure. Council needs a big “catch up” programme as low rates over last 20 years have been at expense of infrastructure – challenge will be doing this while keeping level of increases down.
- Service review means council will exit some services pensioner housing & community halls, & reduce community development funding to focus on core
- Proposing to cut size of council & community boards (Representation Review Process) – community input will be through ratepayer associates etc.
- Pending closure of Burma Road landfill means options for solid waste need to be explored - truck out of district in short-term & look to build regional landfill ($7.8M y5). 4.2% of y1 rates increase due to solid waste.
- Implementing Town Vision Strategy (from 2008)
- Addressing affordability & asset management has impacted on ability to meet statutory timeframes for adopting LTCCP (will adopt in July)
- Divestment of pensioner housing to take place over 3 years – sale may be delayed depending on market prices

Major projects

Infrastructure

- Route security ($6.7M y4-10) – 2nd bridge investigated (may be $25M+)
- Widen Gorge Rd & cycle way ($1.1M y2)
- Alternate water abstraction ($1.5M y1)
- New Matata WWTP ($8.9M y1-2) - seeking top-up to $3.7M SWSS subsidy (deferred due to debris flow)
- New Te Teko WWTP ($7.3M y4-9) – seeking subsidy before proceeding
- Te Tahi St transfer station ($0.3M)
- Construct new landfill ($7.8M y5)
- Disaster mitigation projects (flood works)

Other

- New library, museum & exhibition facilities ($3.25 M y1)
- Aquatic Centre repair project ($3.9M y1) – seeking cost recovery through arbitration
- Multi sports events centre ($6.5M y5-7)
- Review district plan ($1.87M/3y)
- Improving council IT – some related to Public Records Act
- Alternate Emergency Operations Centre ($0.3 y4)

Proposed plans and studies

- Halls Strategy – framework for managing these assets

Major projects cancelled/deferred

- Deferring $10M stormwater 3 years; $3.2M roading to later years or excluded (much deferred in y1); $8M large water upgrade projects (as WW is priority)

Changes from draft

- Over 1160 submissions most of which opposed decisions in draft LTCCP (including 4000 signature petition against sale of pensioner housing). Summary of changes given.
- Council will continue with plan to sell pensioner housing & properties not required for service delivery
- Will not close Murupara Service Centre
- Will not use Harbour Endowment Fund for disaster mitigation & will not review use in y1
- Development of integrated tourism & cultural centre deferred to y4-6 (next LTCCP)
## Financials
- Concerned about debt level – debt capped at $130M. This makes prioritisation important.
- Changes to CPI rates (BERL) in March 2009 have resulted in revised forecasts & increase of $8.4M debt.
- Will hold level of general rates to CPI over the short-term
- Proceeds of property sale ($19M y1) applied to debt
- Most increases in expenditure due to inflation
- Some DevCon charges capped or removed due to economic conditions
- Introducing some targeted rates to get road sealing done more quickly (50:50 council-owner split)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3%</td>
<td>$487M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>31% (from FIS)</td>
<td>$126.9M to $129.5M (y10) (to $113.3M in y6)</td>
</tr>
<tr>
<td></td>
<td>2% increase (to max)</td>
</tr>
<tr>
<td></td>
<td>Debt capped at $130M</td>
</tr>
</tbody>
</table>

## Audit opinion
- Unqualified

## Issues and challenges
- Council aware times are tough. Intend to keep general rates increases at same/less than CPI (around 3%)/y.
- Consider District is in excellent shape going forward & LTCCP provides measured responses
- Major flooding events in CBD. Working with Northland RC on a range of options (no specific funding)
- ‘Taking a ‘hold & maintain’ approach to roading (still the major area of expenditure)
- ‘Sewage spills into harbour (due to infiltration) need to be addressed. While number of spills less than other cities, the projected level of service is expected by the public.
- Keen to progress Hundertwasser Centre – using external funds (& council building)
- Regional Stadium (Okara Park) funded mainly by regional council with WDC responsible for operating losses
- Have been trucking waste outside district (seen as unacceptable). Will establish a CCTO to take over redeveloped district landfill in partnership with private firm (to reduce cost by 50%).
- Examples of collaborative projects with other agencies (through community outcomes) given

## Major projects
### Infrastructure
- New harbour crossing at Pohe Island ($33.7M y2-4) & other projects to address congestion in Whangarei ($29.8M/10y)
- Development projects around Marsden Point ($16M/10y)
- Ongoing rural road sealing ($2M/y)
- New water source ($10.9M y9-10) & water trunk mains ($3.6M y3 & 6)
- Second Okara pipeline (to stop infiltration) ($4M y1) & other work to stop sewage ‘spills’ ($9.9M y2-6)
- Waipu Cove WW main ($5.5M y5)
- Ruakaka WW system ($33.9M y6-9) & reticulation in Ruakaka South ($11.6M y2-3)
- Contribution to solid waste joint venture ($1.5M/y)

### Other
- Ruakaka community library ($0.3M y2)
- Athletics upgrade ($0.8M y2)
- Kensington Gymnasium ($1M y1) & parking ($1.9M y2-3)

## Proposed plans and studies
- Formulating a sub-regional growth strategy (for sustainable development) & structure plans

## Major projects cancelled/deferred
- Water (mainly trunk main) CAPEX projects & reductions in some operational activities (leak detection, weed control & preventive maintenance). Some systems may now not comply with DWS.
- Reduction in library funding mean it will take longer to reach NZ average
- Some reduction in satisfaction with parks is expected due to spending cuts. No planned land purchases (for growth) in 10 year period.

## Changes from draft
- 1332 submissions received. Clear indication of changes made.
- Top issue was footpaths & cycleways
- Funding for sewerage upgrades to stop ‘spills’ to harbour increased by $9.9M to $13.9M
- Increased funding for Art Museum, Arts trusts & Citizens Advice Bureau
## RURAL-TYPE COUNCILS

<table>
<thead>
<tr>
<th>Council</th>
<th>Rates increase</th>
<th>Debt</th>
<th>CAPEX</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2009/10</td>
<td>10 year</td>
<td>Year 1</td>
</tr>
<tr>
<td>Buller DC</td>
<td>4.43% (gen)</td>
<td>29.8% (gen)</td>
<td>$17.4M</td>
</tr>
<tr>
<td>Carterton DC</td>
<td>9.4%</td>
<td>-</td>
<td>$0.9M</td>
</tr>
<tr>
<td>Central Hawke's Bay DC</td>
<td>5.1%</td>
<td>47.5%</td>
<td>$11M</td>
</tr>
<tr>
<td>Central Otago DC</td>
<td>9.6%</td>
<td>-</td>
<td>$0M</td>
</tr>
<tr>
<td>Chatham Islands DC</td>
<td>5.8%</td>
<td>43.2%</td>
<td>$0.30M</td>
</tr>
<tr>
<td>Clutha DC</td>
<td>6.94%</td>
<td>44.14%</td>
<td>$0M</td>
</tr>
<tr>
<td>Gore DC</td>
<td>5.3% (gen)</td>
<td>26.7% (gen)</td>
<td>$10.8M</td>
</tr>
<tr>
<td>Grey DC</td>
<td>5.1% (rev)</td>
<td>46% (rev)</td>
<td>$10.2M</td>
</tr>
<tr>
<td>Hauraki DC</td>
<td>3.2%</td>
<td>-</td>
<td>$9.9M</td>
</tr>
<tr>
<td>Hurunui DC</td>
<td>4.2%</td>
<td>28.75%</td>
<td>$0M</td>
</tr>
<tr>
<td>Kaikoura DC</td>
<td>1.5 - 4.4%</td>
<td>-</td>
<td>$5.1M</td>
</tr>
<tr>
<td>Kaipara DC</td>
<td>4%</td>
<td>34% (gen)</td>
<td>$22.6M</td>
</tr>
<tr>
<td>Kawerau DC</td>
<td>6.1%</td>
<td>33.7%</td>
<td>$0M</td>
</tr>
<tr>
<td>Mackenzie DC</td>
<td>7.6% (rev)</td>
<td>24.1 (rev)</td>
<td>$0M</td>
</tr>
<tr>
<td>Opotiki DC</td>
<td>3.66% (rev)</td>
<td>38% (rev)</td>
<td>$3.1M</td>
</tr>
<tr>
<td>Otorohanga DC</td>
<td>4.2%</td>
<td>25.6%</td>
<td>$13.6M</td>
</tr>
<tr>
<td>Rangitikei DC</td>
<td>9.8%</td>
<td>47% (rev)</td>
<td>$0M</td>
</tr>
<tr>
<td>Ruapehu DC</td>
<td>4.5%</td>
<td>-</td>
<td>$27.8M</td>
</tr>
<tr>
<td>South Waikato DC</td>
<td>3.9%</td>
<td>44%</td>
<td>$4.6M</td>
</tr>
<tr>
<td>South Wairarapa DC</td>
<td>14.99%</td>
<td>36.6% (tot)</td>
<td>$7.5M</td>
</tr>
<tr>
<td>Stratford DC</td>
<td>5.93% (rev)</td>
<td>71% (rev)</td>
<td>$5.9M</td>
</tr>
<tr>
<td>Tararua DC</td>
<td>6.8%</td>
<td>46%</td>
<td>$14.4M</td>
</tr>
<tr>
<td>Waimate DC</td>
<td>4.46%</td>
<td>39%</td>
<td>$3.1M</td>
</tr>
<tr>
<td>Wairoa DC</td>
<td>0.08%</td>
<td>45.7% (rev)</td>
<td>$0.5M</td>
</tr>
<tr>
<td>Waitaki DC</td>
<td>3.4%</td>
<td>36.6%</td>
<td>$0M</td>
</tr>
<tr>
<td>Waitomo DC</td>
<td>13.5% (rev)</td>
<td>79% (rev)</td>
<td>$38M</td>
</tr>
<tr>
<td>Westland DC</td>
<td>-</td>
<td>52.5%</td>
<td>$5.8M</td>
</tr>
</tbody>
</table>

* all figures as determined from council summaries & worksheets

4 Short-term only
**Buller District Council**

**Title:** Buller District Council Long Term Plan 2009-2019  
- Volume 1 – 293p.

**Byline:**

**Financials**

- No significant increases in general rates.
- Significant increases in targeted water rates associated with DWS upgrades (up to 150%) – the increase also associated with funding depreciation related to the upgrades
- Introducing new targeted rate for District Marketing & Promotion
- Changing to mix of capital (for ‘people’ activities) & land (for ‘land’ activities) value rating

### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$60.8M</td>
<td></td>
</tr>
</tbody>
</table>

### Rates (10 year)

<table>
<thead>
<tr>
<th>Debt (10 year)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$17.4M to 24.6M (y3) then 24M (y10)</td>
<td></td>
</tr>
</tbody>
</table>

### Audit opinion

- Unqualified

### Issues and challenges

- Difficult to balance affordability against community demands for service delivery & any cutback in services would add to difficulties. Taking a steady approach.
- Close scrutiny of base budgets has been undertaken
- Council believes West Coast well placed to weather economic recession
- Looking to develop a 50-year plan for District to reduce reliance on extractive industries
- Compliance with DWS will cost council – Need to receive DWAP or small schemes upgrades will be unaffordable for small communities
- Council looking at options for waste disposal – may look at out-of-district disposal (by y3)
- Consulting over the future of Reefton Pool (replacement $4M in y10)
- Establishing new CCO (Buller Arts & Leisure Limited) to take ownership of Solid Energy Centre
- Transferring harbour assets to Westport Harbour Ltd

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Runway reseal ($0.2M y9)</td>
<td>New Performing Arts Theatre ($1.5M y1) - $0.7M external contribution</td>
</tr>
<tr>
<td>Rough River Bridge &amp; Atarau Rd ($3.8M y2-4) - to cater for coal transport</td>
<td>Develop cultural hub ($1.5M y1-3) – $1.5M external contribution</td>
</tr>
<tr>
<td>Derby St upgrade ($0.9M/10y)</td>
<td>Additional pensioner housing for Karamea &amp; Westport &amp; replace two Reefton units ($1.5M y4-10)</td>
</tr>
<tr>
<td>Drinking water upgrades ($6.8M y1-3) – Westport UV ($1.1M y1); to be funded by DWAP; Punakaiki ($1.9M y1); Reefton ($0.9M y1) + 6 others</td>
<td>Develop new Reefton Pool ($4M y10)</td>
</tr>
<tr>
<td>Westport ($M y1), Reefton ($M y1) &amp; Little Wanganui ($M y1) WW</td>
<td>Three new rural fire engines</td>
</tr>
<tr>
<td>Westport Landfill development ($3M y1-3)</td>
<td></td>
</tr>
</tbody>
</table>

### Proposed plans and studies

- 50-year strategic plan

### Major projects cancelled/deferred

- 

### Changes from draft

- Nothing indicated.
### CARTERTON DISTRICT COUNCIL

**Title:** *Towards 2019 – Carterton District’s Ten Year Plan*
- Volume 1 – 184 p; Volume 2 – 31p (policies).

**Byline:**

#### Financials

- Rates increases more than councillors wanted. Mostly due to loan repayments & need to fund more depreciation with asset revaluations (depreciation = 6.7% of rates increase)
- Considering changes to future revaluation to offset size of future rates increases
- Depreciation fully funded except - roading (extra to NZTA subsidy) & pensioner housing (replacements funded externally)
- Changing parks & reserves funding from 90% UAGC to full general rate so Events Centre can be funded by UAGC (& still be under 30%). Everyone will contribute equally to the Events Centre
- Borrowing limit revised to mirror similar-sized councils (advice from PWC)

#### Rates (2009/10) CAPEX (10 year)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>$9.4%</th>
<th>CAPEX (10 year)</th>
<th>$38.7M</th>
</tr>
</thead>
</table>

#### Debt (10 year)

<table>
<thead>
<tr>
<th>Rate</th>
<th>$0.9M to $5M (y5)</th>
<th>$3.8M (y10)</th>
<th>416% increase (to max)</th>
</tr>
</thead>
</table>

#### Audit opinion

- Unqualified

### Issues and challenges

- Most projects in the LTCCP relate to the ongoing provision of current services. This plan is based largely on “Business as usual”.
- Recognise government subsidies (Rates Rebate) help affordability for some residents
- Carterton Events Centre is a major project. Funded 50% from council (Major Projects Fund & sale of property). Remainder raised from community (to be assessed after y1).
- Council will review impact of climate change. No specific provisions made.

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Limited seal extension ($0.45M y2-4)</td>
<td>Carterton Events Centre ($3M y2) – a 50% council contribution to $6M total</td>
</tr>
<tr>
<td>UV water treatment ($0.3M y1) – funded from subsidy</td>
<td>New South End park ($0.3M y6)</td>
</tr>
<tr>
<td>Upgrade WWTP ($1.6M y1-2)</td>
<td>Carrington Park toilet upgrade ($0.15M y2)</td>
</tr>
<tr>
<td>Sewer pipe renewal to cut infiltration &amp; improve efficiency of treatment plant ($3.7M/10y)</td>
<td>Stage 3 CBD revitalisation ($0.4M y4-5)</td>
</tr>
<tr>
<td>More proactive cleaning of water races</td>
<td></td>
</tr>
</tbody>
</table>

### Proposed plans and studies

- Comprehensive review of rating system & of pensioner housing
- Developing structure plans
- Roading Standards Policy
- Water Demand Strategy

### Major projects cancelled/deferred

- Deferred most rural road sealing (as no subsidy) – link to Road Standards Policy for future funding

### Changes from draft

- 192 submissions received
- Events Centre is a major topic for consideration
CENTRAL HAWKE’S BAY DISTRICT COUNCIL

Title: Central Hawke’s Bay Long Term Council Community Plan 2009/19

Byline: Challenge 2019

Financials

- Over the last three years council has run cash deficits & has not been setting aside funds to repay public debt. Due to the challenge of the recession on ratepayers, council will extend cash deficit budgets to 2011.
- $2.7M of debt repayment remains unfunded to keep rate increases down
- Moving from “onerous” user-pays targeted rates for wastewater & water (full cost recovery) – looking to spread costs for these services over all households connected to council systems
- Similarly looking to spread roading costs from rural areas - across all ratepayers

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.1%</td>
<td>$134.4M (72% on roading)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>47.5% (average 4-5%)</td>
<td>$11M to $18.8M (y5) then $16.3M (y10)</td>
</tr>
<tr>
<td></td>
<td>70% increase (to max)</td>
</tr>
</tbody>
</table>

Audit opinion
- Unqualified

Issues and challenges

- Describe this plan as “lean & mean” - a challenge to retain and maintain assets and continue to deliver all services we’ve come to enjoy
- Planning is important – this plan focuses on sustainability & balance between services & affordability
- Current archive storage needs upgrading due to compliance with Public Records Act
- Lease cost of library also increasing - looking at options for new building. A ‘Friends of CHB District Library’ has been formed to raise funds for a new library/archive building. Funding shortfall ($0.25M) must be secured before development.
- Sale of section at Otane (from Trust) will be used to fund new Waipawa library
- Fund raising committee also set up to raise $2.5M to restore Waipawa Town Hall for 150th – council contribution ($0.4M) is from maintenance (including deferred maintenance pending refurbishment)
- Water treatment upgrades are imposed on community by central government through DWS. Similar feeling about wastewater consent compliance. Only works to comply with standards are programmed. Compliance with government standards is a burden.
- Looking to take waste from Tararua DC to reduce the cost of landfill operation – will still preserve the 50-60 life for CHBDC residents
- Rationalising Waipukurau public toilets (from 4 to 3) due to vandalism
- Looking for feedback on continued involvement in some halls & other community facilities

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Most roading CAPEX on renewal (88% of $95M/10y CAPEX budget)</td>
<td>New Waipawa Library/Archive</td>
</tr>
<tr>
<td>Total water upgrades for 4 schemes to meet DMS compliance ($1.3M) – max = Waipukurau ($0.9M)</td>
<td>Replace pool filter ($0.1M y5)</td>
</tr>
<tr>
<td>Waipukurau &amp; Waipawa WW upgrade ($8.1M y2-6)</td>
<td>Upgrade Russel Park ($0.4M y5-7)</td>
</tr>
<tr>
<td>Other small WW schemes ($1.3M)</td>
<td></td>
</tr>
<tr>
<td>Coughlan Rd Stormwater ($1M y6) – only SW project funded for 10y</td>
<td></td>
</tr>
<tr>
<td>District landfill cell extension ($1.3M y2 &amp; $1.5M y8)</td>
<td></td>
</tr>
</tbody>
</table>

Proposed plans and studies
- A number of stormwater improvements (worth $2.1M) to address areas prone to flooding not in 10 year plan (to keep rates down). Only one project ($1M) funded.
- No allowance for abnormal remedial work on bridges
- Delaying expenditure on water treatment. Improvements to be completed just in time for 2011 DWS
- $3.7M of water & $2.7M WW extensions excluded

Changes from draft
-
# Summary of major points from 2009/19 LTCCPs

**CENTRAL OTAGO DISTRICT COUNCIL**

**Title:** Long Term Council Community Plan 2009/19

**Byline:**

## Financials
- Council currently has no external debt, however this will change. Likely to be up to $34M (y10).
- Depreciation on some community assets (e.g. pools) not funded, as replacement will be funded by community contributions (or buildings are over-valued)
- Council reviewing endowment land & will sell if not deemed to be ‘strategic’
- More effective to do unsubsidised seal extension in one year, from funds collected over three
- Requirement for depreciation funding indicated as compliance cost.

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.6%</td>
<td>$172.2M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>no debt ($0.3M) to $34.1M (y10)</td>
</tr>
</tbody>
</table>

## Audit opinion
- Qualified draft & final – Departure from FRS-42. Intended levels of service for groups not been identified. No clear link between outcomes & measures.

## Issues and challenges
- Council’s core business must continue despite the recession – have tried to cut costs but some factors beyond council control (impact of legislation, price of materials & number of ratepayers)
- Looking to promote a “regional” identity for district
- Council applying ‘systems thinking’ to deal with customers & future issues – has resulted in cost savings up to $0.75M/y to date. Reviewing road activity using ‘systems thinking’.
- Cost of meeting DWS is significant ($8M). Also dealing with water use by installing water meters.
- Some wastewater schemes need consenting which will add cost. Council advocating that the impact of these regulations is excessive.
- Continuing to work toward waste minimisation and ‘sustainability’
- Some cost may be incurred by council as part of hosting RWC teams in lower South
- Possible redevelopment of Molyneux Park (up to $13.6M) not included in Plan
- Council looking to “get out” of social housing if suitable buyer found – not funding depreciation

## Major projects

### Infrastructure
- Alexandra water treatment ($6M y4) (DWS approx. 50% total) - note total water CAPEX ($51M/10y) only slightly less that total roading ($56.3M/10y)
- Roxburgh ($0.9M y1-2); Ranfurly ($0.9M y3-4); Naseby ($0.5M y4-5); Clyde ($0.6M y5-6) & Pateroa ($0.4M y6-7) water upgrades – DWS component
- Cromwell ($0.6M y1-2 & $10M y4-5) & Clyde ($7.2M y7-10) WW treatment
- Extend Bannockburn Community Centre ($0.14M) - $60k community board contribution
- Minor improvements to three libraries ($0.5M/10y)
- Public toilet upgrades ($0.6M y1)
- Roxburgh pool improvement ($1.1M y3)
- Upgrade Cromwell Golf Course ($0.7M y1) – funded by sale of land
- Commercial property ($6.3M y1-2) – funded by sale of land
- Cromwell Mall upgrade ($5M y2-6)

### Proposed plans and studies
- Develop a strategy on commercial use of water in district
- Reducing Alexandra promotions budget

## Changes from draft
-
Summary of major points from 2009/19 LTCCPs

CHATHAM ISLANDS DISTRICT COUNCIL

30 June 2009

Title: Vision Chathams Long Term Community Plan 2009-19
- Volume 1 – 133p.

Byline: Vision Chathams

Financials
- $9M funding required for y1, with $0.78M from on-island sources & $8.22M from government sources
- Councils “dues” on imports/exports are an important source of revenue ($0.25M/y)
- Majority of income is from NZTA grants for roading (approx. $4.3M/y = 87% subsidy) & grants for regional functions (approx. $1M/y)
- Ratepayer contributions to increase by rate of inflation (as will other fees & charges)
- Rates increase for y2 due to likely one-off inflationary impact of Emissions Trading Scheme
- Extensive use of targeted rates (raising approx $0.2M/y)
- Council has insufficient revenue to fund depreciation (network & community facilities) & will look to government for assistance as required
- Looking to recover funds ($0.18M) from IRD (with DIA assistance) if this is not forthcoming it will impact on programme

Rates (2009/10) CAPEX (10 year)
- 5.8% $42.1M

Rates (10 year) Debt (10 year)
- 43.2% $0.30M to $0.38M (y1) then $0.2M (y10)
- high for y2 (7.5%) due to ETS - then consistent 3.8% 26% increase (to max) -34% to y10

Audit opinion Other
- Emphasis of matter (draft & final) – assumption of ongoing government support

Issues and challenges
- Retaining Chatham Islands lifestyle is important
- Working toward a sustainable development future – recognising the importance of working with other agencies
- Without participation of other agencies there is little chance of progress on the islands. Council requires government contribution to be able to carry out its functions.
- Seeking additional funding for sealing road from Waitangi to the airport – this has not been approved & is not included in the plan
- Implementing a solid waste plan
- Looking at alternatives to operating a morgue (only council in NZ to do this)
- May consider sale of works yard (to Downer EDI)

Major projects
Infrastructure Other
- Port Hutt Rd realignment ($0.5M y1) New civil defence vehicle ($25k y1)
- Roading – remetalling ($2M/y)
- Develop a reticulated water supply for Owenga township ($0.5M) – funding application made to Ministry of Health
- Replace Owenga Wharf ($1M y1)

Proposed plans and studies
- Infrastructure Project
- Social & Economic Project

Major projects cancelled/deferred
- 13 submissions received.
- Funding from DIA ($0.3M) will be spent from y1-3 (not to y10 as in draft), as a result council will run cash deficits for y1-3 & some operating costs have been reduced
- Provision to upgrade 2 councils houses at $0.3M (funded by mortgage)
- Review of resource document removed in line with expected changes to RMA
**CLUTHA DISTRICT COUNCIL**

**Title:** Clutha District Council 2009/19 Long Term Council Community Plan  

**Byline:** Mapping our direction

**Financials**
- Half-charges (for empty sections) will be phased out over next 3 years in some communities
- Council looking at extensive use of internal borrowing ($5.8M in y1; $2.7M in y2 & $3.8M in y3)
- Some fees & charges increasing to reflect benefit to individuals
- Increased user-pays component for resource & building consents (leading to a 20-25% increase in charges)
- Looking at harmonising rates for water & WW to spread costs across all users rather than individual schemes (not set into plan as yet)

**Rates (2009/10)**  
**CAPEX (10 year)**
- 6.94%  
**$184.7M**

**Rates (10 year)**  
**Debt (10 year)**
- 44.14% (7-8.6% to y4 then 2-4%)  
**No external debt**
- Internal borrowing $8.7M to $19.9M (y3) then $18.2M (y10) which is a 128% increase

**Audit opinion**  
- Unqualified

**Issues and challenges**
- This is not the time to be hesitant – council is running efficiently. Promoting projects & infrastructure in the district shows the council has confidence in the future.
- **Impact of government standards** means communities have little choice as to the level of service they are willing to pay for (as in past)
- Looking to establish WW schemes in Benhar & Tokoiti (seeking government subsidies)
- Council has received $2M DWAP assistance for 4 water schemes
- Council proposing to introduce wheelie-bin recycling from y3 ($0.6M/y = $113/property) & kerbside organic from y4 – cheaper with neighbouring councils ($18/property). Driven by community demand, Waste Minimisation Act & Emission Trading Scheme (which would still $0.5M after kerbside organic).
- Options for refurbishment of pools (expensive to operate) include community ownership. Looking at option for community ownership of Kaitangata Hall.
- Council will continue to contribute to Warm Homes ($30k/y) & youth co-ordinator ($40k/y)
- New Waipahi rural water scheme ($2.7M) to cater for rise in dairying – further consultation needed
- Ongoing modernisation & improvement of Community Housing (self-funding)

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roading over 77% of CAPEX</td>
<td>Extend Milton Service Centre ($0.2M y10)</td>
</tr>
<tr>
<td>New &amp; renewal footpaths ($2M y1)</td>
<td>Balclutha Town Hall refurbishment ($0.3M y2-6)</td>
</tr>
<tr>
<td>Balclutha ($1.4M [$0.3M DWAP]); Kaitangata ($0.43M [$0.27M DWAP]); Lawrence ($0.83M [$0.75M DWAP]) &amp; Tapanui ($0.75M [$0.6M DWAP]) water upgrades</td>
<td>Clutha Recreation Centre ($1.2M y2-3 subject to other funds raised) – remaining 70% ($3.7M) from community/other</td>
</tr>
<tr>
<td>Immediate WW upgrades ($3.9M y2) - Lawrence ($0.6M y3); Kaitangata ($0.6M); Clinton ($0.4M) &amp; Kaka Point ($0.7M) oxidation ponds - to meet more stringent requirements</td>
<td>Balclutha ($1M y1); Lawrence ($0.2M y1-2); Milton ($0.35M y1-3) &amp; Kaitangata ($0.35M y5-10) Pool upgrades – to comply with safety &amp; address falling patronage</td>
</tr>
<tr>
<td>Later WW upgrades ($5M y5+); Milton stormwater upgrade ($1M y1-2)</td>
<td>Balclutha CBD improvements ($2M y4+) - 80% by Balclutha ratepayers</td>
</tr>
<tr>
<td>Mt Cooee recycling drop-off centre ($0.29M y1-2)</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

**Major projects cancelled/deferred**
- Cease funding for community co-ordinator ($33k/y) & reduced museum curation ($28k/y)
- Urban & rural road sealing on hold ($0.44M/y) till y3 to reduce rates impact

**Changes from draft**
- 180 written submissions & 500 returned questionnaires (also 400 people participated in telephone survey)
- All planned renewals for pools left in with exception of Lawrence where community will work toward new facility (council will fund 55% of $1.5M cost)

---

**Summary of major points from 2009/19 LTCCPs**
### Summary of major points from 2009/19 LTCCPs

**GORE DISTRICT COUNCIL**

**Title:** Long term council community plan 2009-2019  

**Byline:** Financials

- Want to ensure funding from different activities is not mixed or cross-subsidised

#### Financials

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.3% (general) 3.15% (targeted)</td>
<td>$43.6M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>26.7% (general)</td>
<td>$10.8M to $11.4M (y1) then $8.1M (y10)</td>
</tr>
<tr>
<td>3.91% average/y (12% spike in urban rates in y4 for introduction of recycling)</td>
<td>5% increase (to max) -25% to y10</td>
</tr>
</tbody>
</table>

**Audit opinion**  
- Unqualified

#### Issues and challenges

- Draft plan reflects a cautious & conservative approach
- Council will focus on delivering high quality services in traditional areas
- 2009 LTCCP not a radical departure from 2006 Plan, rather it is a review of that plan factoring in asset management. The 2006 Plan served the council well & major amendments have not been needed.
- Council in consolidation phase for wastewater & solid waste. More work needed on water (UV treatment) to be compliant with DWS. This can be done at modest expense.
- Introduction of kerbside recycling from y4 will spike rates by 12%
- Will need to expand council building/archive - aware this is a sensitive issue with ratepayers
- Some dissatisfaction with [rural] roading levels of service so increasing spending ($66k)
- Continuing arts & heritage spending (developing old Smiths City site). Taking an active role in community development.
- No specific plan for sustainable development but concept present through plan – also considering the impact of climate change

#### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roading approx. $3M/y (more on rural)</td>
<td>Extend Gore civic building ($0.75M y2)</td>
</tr>
<tr>
<td>Castiron water main renewals ($1.5M/10y)</td>
<td>Add hydroslide to pool ($0.75M y5)</td>
</tr>
<tr>
<td>Hilbre Ave TP water reservoir ($0.5M y4)</td>
<td>dependent on community raising same</td>
</tr>
<tr>
<td>Introduction of kerbside recycling from y4</td>
<td></td>
</tr>
</tbody>
</table>

#### Proposed plans and studies

- Water Supply Bylaw

#### Major projects cancelled/deferred

- 53 submissions received.
- Hydroslide removed from budgets ($0.75M council & $0.75M community)
- Minor changes to grants
**Grey District Council**

**Title:** Grey District Council 2009-2019 Long Term Community Outcomes Plan

- Volume 1 – 185p ; Volume 2 – 131p

**Byline:**

**Financials**

- Some years council will incur a deficit (not a cash deficit) mainly due to requirement for depreciation.
- Council deferring depreciation payments on assets with significant life remaining. Deferring depreciation (up to $8.8M/10y) will require additional funding to be phased in future – council will monitor assets & develop strategies for their replacement as required.
- Some activities have operating deficit [roading, stormwater ($0.3M/y) & port operating ($0.5M/y)]
- Financial strategy is to focus on affordable services & limit general rates increases to the rate of inflation (council strategy for previous 4 years)
- Stormwater/flood protection will run at a loss, once sewerage schemes paid off (30 yrs) will direct more funding to stormwater
- Reducing cross-subsidy required to keep small water/WW schemes more affordable

**Rates (2009/10)**

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.8% (general rate)</td>
<td>$121M</td>
</tr>
<tr>
<td>Targeted rates up from -19% to 44%</td>
<td>$10.2M to $27.4M (y10)</td>
</tr>
<tr>
<td><strong>46%</strong> (total revenue) 42.8% general rate</td>
<td><strong>168% increase</strong> (to max)</td>
</tr>
</tbody>
</table>

**Audit opinion**

- Emphasis of matter (draft & final) – financial prudence
- Options to fund port deficit may include rates (currently from special funds)

**Issues and challenges**

- Over-riding message is "Business as usual" with primary focus on maintaining existing assets & passing on minimal cost increases. Little new CAPEX.
- Feel the LTCCP is too big & no-one will read it. However support the basic principles of the LGA & feel previous LTCCPs have benefited the district by introducing a long-term focus & involving public (although goal of increased participation has not been achieved).
- Council is still addressing deferred CAPEX from previous councils (i.e. investment in new sewerage) therefore uncertain. While it operates in deficit ($0.5M), this has no impact on rates.
- Council will continue to have a strong focus on diversifying the local economy
- Commencing recycling (through depot) – kerbside will have short-term costs but longer term-benefits
- Roading renewals remain at current levels on ‘as needed’ basis ($1M less depreciation than needed). Recognise there will be a decrease in levels of service over 10 yrs, with additional funding needed later.
- Council opting not to upgrade water schemes to DWS (except Blackball) as this is unaffordable, even with subsidies. Recognise may incur fines & will consult with communities if this risk is too high
- New aquatic facilities (Greymouth) will require increased future operational spending (general rate)
- No additional staffing signalled – focus on retention

**Major projects**

**Infrastructure**

- Blair Rd ($0.5M y2) & Armour Creek ($0.7M y3) seal extension
- Stillwater Railway Overbridge ($0.9M y9)
- Blackball water filtration ($0.8M y1) DWS
- Moana water scheme ($1.2M y3)
- Taylorville ($2.4M y1); Dobson ($2.8M y2) & Kaiata ($1.3M y2) WW schemes
- Moana WWTP upgrade ($1.7M y3)
- Greymouth WW – Stage 2 ($24.9M y1-5)
- McLeans landfill recycling ($0.2M y1)
- New Landfill cell ($4.5M y10)

**Other**

- Upgrade Creek Aquatic Centre (Runanga) ($M y) – includes community component
- New retirement rental units ($2.25M y3)

**Proposed plans and studies**

- Major projects cancelled/deferred
- Reducing levels of service for new parks & reserves (saving 0.5% general rate) & looking at low maintenance planting for all parks

**Changes from draft**

- Over 100 submissions received.
- Coastal pathway included in final
- Stormwater improvements in Greymouth ($0.1M/y y1-3) – prompted by 27 April 2009 flood
- New footpath for Raleigh St extension (intention of plan was for no more new footpaths)
**Summary of major points from 2009/19 LTCCPs**

**Title:** Hauraki Community Plan 2009-19  

**Byline:**

**Financials**

- Focus on rate reduction has been for 2009/10 year
- Have taken unprecedented step of using $160k investment income to reduce general rate (usually applied to Community Assistance Project Fund)
- Uniform annual wastewater rate increasing by $30 next 2 years & $40/y after
- Adopted DevCon policy in 2008, now amended to remove land drainage (no planned CAPEX)
- More targeted rating of some services (ie. stormwater for Waihi Urban not ward)

**Rates (2009/10)**

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$3.2% (general rate)</td>
<td>$128.7M mostly DWS &amp; ‘drought’ roading</td>
</tr>
<tr>
<td>- $9.9M to $39.5M (y5) then $14.7M</td>
<td></td>
</tr>
<tr>
<td>- <strong>299% increase</strong> (to max)</td>
<td></td>
</tr>
<tr>
<td>- New debt ($29.6M) raised only in y1-5</td>
<td></td>
</tr>
</tbody>
</table>

**Audit opinion**

- Unqualified

**Issues and challenges**

- Economic situation has made completion of this plan challenging as costs increase while community has less money. Council will concentrate on a value for money approach.
- Council does not wish to stand still, retrench or dramatically reduce services as this would extend difficult times for everyone
- Emphasis on ongoing maintenance. Expenditure delayed where this would increase levels of service
- Seal extensions delayed to reduce short-term costs – recommencing in y2
- Meeting increasing environmental standards is a challenge (particularly DWS). Capital programmes have changed & programme been staged as council believes affordability *outweighs* DWS requirements.
- Completion of town centre upgrades have given heightened feeling of pride
- Major programme to reinstate parts of roading network following 2007/08 drought – emergency subsidy only available for two years
- Since 2006 have been working to develop [social] community outcomes. Advocacy is the key to support organisations working in this area. Over next 3 years will be developing Local Community Plans.
- Council has a leadership & advocacy role in promotion of all four well-beings – examples of collaborative projects given

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reinstatement of drought-affected roads ($0.6M y1) – 80% subsidy from $4m total</td>
<td>Extension of Waihi Library ($0.7M y1)</td>
</tr>
<tr>
<td>Seal extensions ($4M/y0y)</td>
<td>Redevelopment of Hugh Hayward Domain ($0.25M y1 &amp; $0.2M y2+)</td>
</tr>
<tr>
<td>Water capital ($41M most in y1-5) - Kaimanawa ($2.7M y5); Paeroa ($4M y3) &amp; Waihi ($2.3M y2) treatment upgrades</td>
<td>Continue with apprenticeship scheme</td>
</tr>
<tr>
<td>Alternate water for Waihi ($4.8M y1-2)</td>
<td></td>
</tr>
<tr>
<td>District WW CAPEX ($11.4M)</td>
<td></td>
</tr>
<tr>
<td>Paeroa stormwater renewal ($1.4M y3-10)</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

- Reviewing provision of public toilets & relationship with Hall Committees
- Developing a policy on walking & cycling

**Major projects cancelled/deferred**

- Changes from draft

- 75 submissions received. Clear indication of changes resulting from submissions.
- Opening hours for Paeroa Transfer Station changed
- Establishing a working group to look at how sustainability implemented through plan
- Paeroa Toilets to open all year
- Council will support development of Waihi Social Development Village
- Investigate operating Waihi College Pool on same basis as Ngatea & Paeroa Pools
- Sustainabiz programme removed
**HURUNUI DISTRICT COUNCIL**

**Title:** Hurunui long term community plan 2009-2019  
- Volume 1 – 309p

**Byline:**

**Financials**
- Decision not to fully fund depreciation confirmed
- Expecting less revenue from DevCons due to downturn
- Using internal financing to fund major projects (have now formalised a policy for this)

**Rates (2009/10)**
- 4.2% (average total rate increase)
- 0.29% (general rate increase – compares to 3.26% in previous LTCCP)

**CAPEX (10 year)**
- $90.9M
- Most major spending for activities only given for 3 year period

**Rates (10 year)**
- 28.75% (total rate increase)
- 18.9% (general rate increase)

**Debt (10 year)**
- No debt to $9.5M (y3) to no debt (y10)
- All debt to be repaid by 2017

**Audit opinion**
- Unqualified
- Unforeseen projects linked to flooding

**Issues and challenges**
- Continue to use criteria developed in 2004 (focus on core services & infrastructure; financial prudence & affordability; continuous improvement in customer service)
- Very mindful of affordability when developing the plan. However considering current economic conditions, have not allowed pessimism to dominate long-term outlook
- Introducing a concept of wellness. This is embedded into the Plan.
- Council funding the development of Hanmer Springs Thermal Pools to help offset rates (in future)
- Council has a role to provide medical facilities (not find staff) – funded through targeted rates
- Continue to facilitate (not fund) development of Broadband in District

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seal Amberley Beach Rd ($1.3M y2)</td>
<td>New Rotherham medical centre ($1M y1)</td>
</tr>
<tr>
<td>Bridge maintenance &amp; upgrades ($1.5M y1-4)</td>
<td>New Cheviot medical centre ($1M y8)</td>
</tr>
<tr>
<td>Cheviot water supply (DWS) ($0.6M y2) – <a href="#">hoping for offset from DWAP</a></td>
<td>Internal financing of expansion to Thermal Pool ($7.5M y1-2)</td>
</tr>
<tr>
<td>Renew Hanmer water pumps ($0.5M y2-3)</td>
<td>Replace Amberley Pool ($3M y5) – <a href="#">further consultation required</a></td>
</tr>
<tr>
<td>Upgrade Amberley stormwater (re. previous floods) ($0.85M y1)</td>
<td>Amberley town centre upgrade ($0.6M y1-2)</td>
</tr>
<tr>
<td>Hanmer stormwater ($0.3M y1)</td>
<td>Insulate pensioner flats ($0.1M y1-2)</td>
</tr>
<tr>
<td>Relocate Amberley recycling depot ($1.9M y1)</td>
<td>Queen Mary building maintenance ($1M y1-2)</td>
</tr>
<tr>
<td></td>
<td>Replace fire vehicles ($0.1M y2-3)</td>
</tr>
</tbody>
</table>

**Proposed plans and studies**
- Proposed Hurunui Water Management Strategy
- Implementing Amberley township growth strategy
- District Reserves funding
- Proposed recycling rate for businesses
- Review Development Contributions Policy

**Major projects cancelled/deferred**

- Almost 200 submissions.
- Most submissions on water strategy endorsed councils view
- Funding for Amberley stromwater increased (from $0.7M to 0.85M)
- Replacement of Amberley Pool bought forward to 2013/14 (from 2018/19)
- Development contributions for Amberley revised to be more "developer friendly"
**KAIKOURA DISTRICT COUNCIL**

**Title:** Kaikoura Long Term Council Community Plan 2009-2019

- Volume 1 – 368p.

**Byline:** Financials

- Significant changes to rating system - removing differential on general rate (was 300% for businesses) & introducing new targeted rates
- Capitalise on current low interest rates to keep local economy moving & be ready for future growth
- Establishing a charitable trust (CCO) to drive planning & funding for community facilities
- Council strategy is not to accumulate large reserves in anticipation of future capital spend (rather use loans)
- Ministry of Tourism subsidy for upgrading WWTP (in 2006)

**Rates (2009/10) CAPEX (10 year)**

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>• 1.5% to 4.4% (residential)</td>
<td>• $31.1M</td>
</tr>
</tbody>
</table>

**Rates (10 year) Debt (10 year)**

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>• $5.1M to $11.9M (y6) then $10.5M (y10)</td>
<td>• 133% increase (to max)</td>
</tr>
</tbody>
</table>

**Audit opinion**

- Unqualified

**Issues and challenges**

- Major challenge for the short-term is balancing pressures to keep rates affordable & enabling people to weather current economic downturn
- Petition for the abolition of District (currently with LGC) - assuming no amalgamation with Hurunui as part of planning process
- Costs kept down by maintaining status quo on levels of service, deferring CAPEX & not replacing staff
- Promote designation of inland route as State Highway (with Hurunui) to NZTA
- Some emphasis on cycling/walkways
- CCTV review of all water/WW networks has highlighted areas for renewal
- Landfill to capacity in 5 years – will then transport to Kate Valley Regional Landfill (so will need to divert as much as possible to reduce costs)

**Major projects**

**Infrastructure**

- Airport hangers ($0.15M y1)
- One-off seal extension programme ($0.5M y6)
- New footpaths ($0.5M y1)
- Increased water storage capacity ($0.2M y1 & $0.8M y8)
- New Kaikoura water main ($0.6M y6)
- Install water meters ($0.6M y4-8)
- Kincaid water treatment ($0.3M y2-7)
- New stormwater ($0.2M y1)
- Reconfigure recovery centre as transfer station ($0.3M y3)

**Other**

- Museum ($0.9M y3) & art gallery ($1.3M y5) upgrades
- New indoor pool & sports centre ($12.5M y5-6)

**Proposed plans and studies**

- Major projects cancelled/deferred
  - Indoor pool & sports complex (deferred to at least y5) – planning will continue
  - New council office deferred outside of 10 year plan – will need to be considered in the future
  - No provision for restoration of the old wharf

**Changes from draft**

- 32 submissions received. Summary of changes given.
- Additional funds ($50k) for domestic tourism promotion
- Confirmed support for Kaikoura Information & Tourism Inc. (loan guarantees of $0.25M for extension)
**Summary of major points from 2009/19 LTCCPs**

**KAIPARA DISTRICT COUNCIL**

**Title:** *Kaipara’s future – working together 2009/2019*

**Byline:**

### Financials
- In draft council preferred higher % rates increase to keep current service levels (consultation agreed & council set rates at 4%)
- Some targeted rates increasing significantly (water & stormwater)
- New targeted rate for two community halls
- No cross-subsidisation from targeted (for Water, WW & stormwater) rates

### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4% (was 1.5% in draft)</td>
<td>34% (general rate)</td>
</tr>
<tr>
<td>50M on Mangawhai WWTP (y1)</td>
<td>Targeted rates increasing by 5.7-9.7%</td>
</tr>
<tr>
<td>$22.6M to $81.7M (y4) then $74.6M (net)</td>
<td>$261% increase (to max)</td>
</tr>
</tbody>
</table>

### Audit opinion
- Unqualified
- Detailed activity expenditure only given for 3 years

### Issues and challenges
- Impact of government standards. DWS is signalling an increase however council prefers to maintain as is, and has fought against increased standards.
- Road maintenance above “standard” so council either picks up additional (or lowers its own standards). People prefer higher standards.
- Looking to lobby government to supply wastewater for smaller communities
- Examining options for funding community facilities (rates, sale of land, loan funded by CCTO)
- Proposing all coastal communities have liquor control (although only one in place at present)
- Community outcomes have helped to build relationships across the district
- Recognise importance of continued structure planning to shape district [+ District Plan Review]
- Regional economic development agency (Enterprise Northland) has folded, council recognises it needs to take more direct control over this activity

### Major projects

#### Infrastructure
- Renewal of Dargaville water reticulation
- New Mangawhai WWTP ($50.2M y1) - includes some SWSS subsidy
- New Baylys Scheme ($7.7M y2)
- New stormwater for Mangawhai ($0.5M) & Dargaville ($0.3M)
- Monitoring/maintaining ($0.2M/y) & capping (y4-5) closed landfills
- Mount Wesley Cemetery extension
- Skate parks in Dargaville & Mangawhai
- Complete Dargaville Pool ($2.2M y1)
- District planning review ($0.45M y1)
- Combine information centre with library (to reduce costs)
- Biodiversity fund

#### Proposed plans and studies
- Proposed new wastewater bylaw to promote consistent approach & review of dog control bylaws
- Develop stormwater catchment plans
- District economic development strategy ($ structure)

### Major projects cancelled/deferred
- No new street lights
- Options for funding rubbish collection
- Reduced budget for structure planning

### Changes from draft
- 309 submissions received (including 2 petitions of over 500 signatures)
- Submitters preferred increased rate expenditure. Resulted in reinstated seal extension ($0.15M), economic development ($60k) and footpath maintenance ($30k)
**Financials**

- Falling interest rates have impacted on returns from investments. As council has no debt this does not reduce cost either.
- Financial strategy aims to keep rates affordable for the community. Smoothing rates increases years by utilising cash reserves (up to +$0.27M in a particular year).
- Decided not to fund depreciation on some assets (subsidised roading & non-strategic property). Unfunded property depreciation based on assumption buildings unlikely to be replaced in present form (or value)
- Leaving approx $0.65M of unfunded depreciation per year.
- Revaluation of assets will result in increased depreciation in future years (3 yearly cycle)
- Under rates remission policies residential ratepayers will not pay more than $2,650 in y1

**Rates (2009/10)**

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>$16.8M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rates (10 year)</td>
<td>Debt (10 year)</td>
</tr>
<tr>
<td>6.1% (4.1% attributed to losses from investments)</td>
<td>33.7% (6.2% for 2010/09)</td>
</tr>
<tr>
<td></td>
<td>High (5-6%) increases to y5 then &lt;1%</td>
</tr>
<tr>
<td></td>
<td>No debt</td>
</tr>
</tbody>
</table>

**Issues and challenges**

- Plan represents another step in listening to community & trying to understand & respond to your needs
- Council is aware of tight economic conditions
- Detailed comparison given of performance & changes compared to 2006 LTCCP
- Council’s Regional Growth Advantage Strategy is the basis for long-term planning (communities regeneration aspirations)
- Recent review recognised council should take a role in economic (mainly industrial) development & community development
- Collaboration is critical to making progress on community outcomes

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Secondary WW treatment ($0.3M y2-3) - taking over from CHH</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

- |

**Changes from draft**

- 21 submissions received
- Council will fund co-ordination & project funding for Youth Council
- Contribute to ward community gardens project
- Continue to support eastern EBoP economic development agency
MACKENZIE DISTRICT COUNCIL

Title: Mackenzie District Council 2009-2019 Long-term Council Community Plan

Byline:

Financials
- Loss of income from investments has impacted on rating levels
- Introducing targeted rate to cover preliminary expenses related to Manuka Terrace water supply & new Albury refuse collection
- Reviewing policy on infrastructural improvements funded exclusively from advances from council reserves
- Some external debt may be appropriate (especially if reserves are not replenished through sale of surplus land) – looking to maintain reserves at $2M minimum

Rates (2009/10) CAPEX (10 year)
- 7.6% (revenue)
  - 2.4% to 4.6% residential increase
  - $39.1M

Rates (10 year) Debt (10 year)
- 24.1% (revenue)
  - No debt

Audit opinion
- unqualified
- qualified draft (performance measures)
  - Initially released plan un-audited. Audited plan posted later.

Issues and challenges
- Plan produced at a time of uncertainty (reflected in forecasts) - should be seen as a guide
- Time to look hard at what council does & to drive efficiency without sacrificing levels of service
- Unwise to defer essential improvements works, however some timeframes have been altered
- After period of rapid growth, assuming growth in rating base will slow over next 10 years
- Council believes the community does not get value for money from some aspects of the LTCCP process – needs to be reviewed by new government.
- Progress on road sealing declined lately as subsidy harder to obtain (only one road programmed).
- Rising cost of solid waste a concern
- Council concerned that DWS may make rates unaffordable
- Local roading needs not well catered for (in relation to national and regional priorities)

Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete Camp Valley bridge repairs ($0.6M y7)</td>
<td>Tekapo Community Hall ($1.6M y2-3)</td>
</tr>
<tr>
<td>Seal extension for Manuka Terrace ($0.3M y2)</td>
<td>Fairlie Cemetery extension ($0.2M y4)</td>
</tr>
<tr>
<td>Rural-residential water supply for Manuka Terrace ($0.3M y2)</td>
<td>Support Tekapo Regional Park - $60k contribution to public toilets.</td>
</tr>
<tr>
<td>Upgrade Fairlie ($1.3M y3-4) &amp; Twizel ($1.9M y3-4) water treatment</td>
<td>Replacement Fire Tankers ($0.3M y2-9)</td>
</tr>
<tr>
<td>Twizel trunk water main ($1.5M y3-4)</td>
<td></td>
</tr>
<tr>
<td>Fairlie water reticulation ($2M y6-10)</td>
<td></td>
</tr>
<tr>
<td>Twizel WW disposal ($0.9M y1-2)</td>
<td></td>
</tr>
<tr>
<td>Flood protection for Fairlie western catchment</td>
<td></td>
</tr>
<tr>
<td>Fairlie stromwater ($0.8M y10)</td>
<td></td>
</tr>
</tbody>
</table>

Proposed plans and studies
- Review of council solid waste operation

Major projects cancelled/deferred
- Decline in road sealing (dependent on subsidy)
- Flood protection for Fairlie (to y3)

Changes from draft
- Approximately 40 submissions received
OPOTIKI DISTRICT COUNCIL

Title: Opotiki District Community Plan – A Ten Year Plan From 2009 to 2019

Byline: Financial

Increasing development contributions by 12% (to provide 17% roading & some recreational CAPEX)
Rating levels driven primarily by levels of service
Rating differentials being phased out
Council had been working to reduce debt (2006-2009) - now able to undertake some capital work

Rates (2009/10) CAPEX (10 year)
- 3.66% $45.8M

Rates (10 year) Debt (10 year)
- 38% (3.82%/y average & 4.75%/y general rate increases) $3.1M to $7.5M (y7) then $7M (y10)
- 139% increase (to max) 139% increase
- Additional $5M if harbour undertaken

Audit opinion Other
- Unqualified

Issues and challenges
- Current recession will present challenges to a district that has a high level of deprivation & disfunction
- District looking to benefit from aquaculture & more development in primary industries (horticulture)
- Councillor considers many costs are “foisted” on council by central government, including the “demand” to do an LTCCP (with associated cost of audit). Compliance costs for regulatory activities also impact on council costs.
- Looking to improve harbour entrance. Seeking external funding which would mean $5M ratepayer funding (not included in plan to date) – for $42.7M project (y2-5)

Major projects

Infrastructure Other
- Rural & urban road sealing ($4.7M/10y)
- Te Kaha water supply ($0.2M y1)
- Upgrade Opotiki WW system (infiltration) ($1.4M y1-5)
- Extend & renovate library ($0.4M y)
- Sports & Events Centre ($9.2M) – council contribution of $4M (to be sited at Opotiki College)
- Memorial Park pavilion ($0.5M y3) – council contribution $0.3M
- Walkways

Proposed plans and studies

Major projects cancelled/deferred
- Deferring Sports & Events Centre (to y6) & other projects

Changes from draft
- 157 submissions received. Most submissions related to community sponsorship (70) and parks and recreation (46). Indication of changes due to submissions.
- Additional $21.5k for community sponsorship
- Net increase of $14.5k for Te Kaha water upgrade (moved forward to y1)
## Financials

- Quite high rates increases signalled for y1-4 are close to limit of affordability & may not provide for unforeseen events
- Kawhia water supply an issue due to seasonal nature of use. Looking to introduce seasonally metered water charges.
- Water & WW 95% funded by targeted uniform rates & user charges

### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.2%</td>
</tr>
</tbody>
</table>

### Rates (10 year)

<table>
<thead>
<tr>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>25.63% (increases of 4 to 6% for y2-3, then &lt;2.5%)</td>
</tr>
</tbody>
</table>

### CAPEX (10 year)

<table>
<thead>
<tr>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$95.2M</td>
</tr>
</tbody>
</table>

### Debt (10 year)

<table>
<thead>
<tr>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$13.6M to $15M (y1) then $4.3M (y10)</td>
</tr>
</tbody>
</table>

### Audit opinion

- Unqualified

## Issues and challenges

- Strong element of conservative "business as usual". Highest priority is the delivery of essential infrastructural services at existing levels indicated by ratepayers.
- Challenges exist as costs of service delivery increase while ratepayers ability to pay may decline
- District-wide survey of ratepayers presented options – status quo supported by most
- Council believes long-term well-being only assured through residential & economic growth to share cost of services across a larger number of ratepayers. The district must continue to grow.
- Focus on actions that will bring new residents & opportunities (6 key areas of focus)
- Council in consolidating phase after substantial water & roading upgrades in 1990-early 2000
- Community indicates satisfaction with drinking water so upgrades only required for compliance with DWS.

## Major projects

### Infrastructure

- Total roading improvements ($6.7M/10y)
- Kawhia wharf renewal ($0.14M y3 & 8)
- Otorohanga/Waipa ($1.56M y1-3) & Kawhia ($0.4M y1-3) water treatment upgrade
- New ($0.3M y2) & renewal ($0.4M y9) Otorohanga water reservoirs
- New Otorohanga WW pre-treatment ($0.48M y4)
- New & improved stormwater ($0.2M y2-3)

### Other

- Waipera Street subdivision development ($1.2M y1) – only proceed if it will provide direct economic benefit to community

## Proposed plans and studies

- Major projects cancelled/deferred

### Rate of road improvements reduced during early years of plan to reflect economic downturn

## Changes from draft

- No apparent change
## Financials
- Going from no debt to council maximum debt of $22.5M (maximum 15% rates applied for repayment)
- Looking to reduce rates increases by deferring expenditure, could mean a 15% increase in y3 if Marton water upgrade & council accommodation are to be addressed.
- Rates also impacted by “spike” in depreciation following 2011/12 revaluation

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.8%</td>
<td>$164.2M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>47% (revenue)</td>
<td>No debt to $12.7M (y4) then $9.5M (y10)</td>
</tr>
<tr>
<td>Increases of 7.4% (y2) &amp; 8.7% (y3)</td>
<td>Most borrowing for water management</td>
</tr>
</tbody>
</table>

### Audit opinion
- Unqualified

### Issues and challenges
- Recent flood events have highlighted problems (i.e. Hunterville stormwater)
- Due to increasing costs, may have to reduce levels of service for roading – aware that cutting costs in the short term has implications for future (believe they have little choice)
- Looking to rationalise community assets that have passed their “use-by” date
- Provision for alternative water supply for Marton
- Requirement to store archives properly means councils needs to consider (1) joining a regional project in Palmerston North; or (2) having a local facility.

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roading (approx $7.5M/y) – main area of expenditure</td>
<td>New Civic Building in Marton ($3.5M y1-2)</td>
</tr>
<tr>
<td>Bridge replacement ($1.5M y4 &amp; $1.6M y6)</td>
<td>Council accommodation ($3M y2)</td>
</tr>
<tr>
<td>Increase Marton water storage ($M)</td>
<td>Support for Astroturf ($75k y4)</td>
</tr>
<tr>
<td>Renew main Taihape pumping station</td>
<td></td>
</tr>
<tr>
<td>WW treatment process upgrades for Hunterville ($2.9M y1-2), Taihape ($1.1M y2-3) &amp; Bulls ($1.8M y4-5)</td>
<td></td>
</tr>
<tr>
<td>Hunterville stormwater ($1M y1-2)</td>
<td></td>
</tr>
<tr>
<td>Closed landfills ($0.1M/10y)</td>
<td></td>
</tr>
</tbody>
</table>

### Proposed plans and studies
- Proposing change to community outcomes (from 15 to 6)

### Major projects cancelled/deferred
- Over 400 submissions (approx. 2000 individuals)
- Will not be proceeding with new administration building (have retained $3M in y2 to address council accommodation). Library add-on also cancelled ($1.5M y5).
- Strong support for review of roading
- Will not sell Duddings Lake (consider management options during 2009)
**Summary of major points from 2009/19 LTCCPs**

**RUAPEHU DISTRICT COUNCIL**

**Title:** Future Ruapehu Long Term Plan 2009-19 (LTP)

**Byline:** Financials

- Proposing to keep rates to a minimum by reducing funding to Asset Management (otherwise unaffordable). Council considered raising debt to defer rate increases but this was not viable.
- Assuming future costs essentially static, with increases due only to inflation adjustment
- Council will reconsider level of spending over next 3 years & re-consult community on extras
- Funding community boards from district-wide rates (UAGC & general rate). Stormwater funding also to district rate/UAGC (rather than ward-based charge) to improve the whole network.
- Changing general rate to capital value (from y2 onward) to reflect a more equitable format
- Changing to “limits on borrowing” in Liability Management Policy to reflect ‘acceptable’ ranges

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.5%</td>
<td>$127.7M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$27.8M to $36.3M (y6-7) then $35.2M (y10)</td>
</tr>
<tr>
<td></td>
<td>30% increase (to max)</td>
</tr>
</tbody>
</table>

**Audit opinion**
- Unqualified

**Issues and challenges**
- Over-riding challenge to chart (with the community) a balanced path toward sustainability
- A lot of money needed just to fund basic services (roads, water & sewerage)
- Tourism creates high demand on council – while resident population remains static
- Council has worked hard to keep rates requirement as low as possible. This has meant deferring renewals or higher rates to fund renewals – proposing to defer to keep rates low particularly for y1
- Need to balance community expectations against cost of government standards (DWS upgrades at minimum for compliance) – growth considerations also need to be factored into water upgrades.
- Land transport network feeling effects of deferred works (rehabilitation, renewals & bridge maintenance) – bring-forward programmes as circumstances permit
- Considering impacts of climate change
- Looking at options for unitary authority & more shared services (bringing Resource Management activities back “in-house” which was outsourced to Wanganui DC)
- Removing Taumaranui Airport & forestry assets from Significance Policy
- Looking to focus on solid waste (zero waste 2015) – extending transfer station hours. Need to address options for solid waste disposal outside of district.

**Major projects**

**Infrastructure**
- Over half CAPEX is on roading ($7-8M/y) & 90% on ‘core’ infrastructure
- Ohakune Mountain Road bridge ($1M y1)
- Seal extensions for Okahukura Saddle ($1.3M y4-6); Whanganui River ($2M y1-3); Soldiers ($1M y6) & Waitaanga Rds ($3.9M y7-10)
- Ohakune Reservoir ($0.25M y)
- Upgrade National Park water ($0.15M y3)
- Piriaka water supply (DWS) – unaffordable to small community so applying for government assistance
- Upgrade Raetihi WWTP ($0.3M y1) & Soldiers Rd WW reticulation ($0.2M y8)
- Taumarunui Transfer Stn ($0.4M y5-6)

**Other**
- Improvements to Taumarunui District Hall
- Public two toilet upgrades ($75k y2 & 5)
- Purchase green reserve at National Park ($0.3M y10)

**Proposed plans and studies**
- Stormwater investment needs further studies

**Major projects cancelled/deferred**
- Reduction in sewerage main renewals by 35-50% (y1). Upgrades at Raetihi & National Park deferred.
- Road maintenance budget reduced by one-third (to $1M) for y1
- CBD security cameras. Footpaths.

**Changes from draft**
- Changes due to consultation given
- Additional land transport funding ($0.3M y1)
- Kerbside composting removed from solid waste work programme
- Added purchase of emergency generators for Taumarunui Sewage ($0.15M)
<table>
<thead>
<tr>
<th>SOUTH WAIKATO DISTRICT COUNCIL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Title:</strong> Vision - the ten year plan 2009-2019</td>
</tr>
<tr>
<td>- Volume 1 – 257p; Volume 2 – 164p</td>
</tr>
<tr>
<td><strong>Byline:</strong> Financials</td>
</tr>
<tr>
<td><strong>Rates (2009/10)</strong></td>
</tr>
<tr>
<td>- 3.9%</td>
</tr>
<tr>
<td><strong>Rates (10 year)</strong></td>
</tr>
<tr>
<td>- 44% (4.4% average per year – 7% spike in y2)</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td><strong>Audit opinion</strong></td>
</tr>
<tr>
<td>- Unqualified</td>
</tr>
<tr>
<td><strong>Issues and challenges</strong></td>
</tr>
<tr>
<td>- Council’s job to balance needs &amp; aspirations of community with affordability – this is a ‘sticking to basics’ budget</td>
</tr>
<tr>
<td>- The draft’ Vision” not just an annual plan but covers 10 years</td>
</tr>
<tr>
<td>- Primary focus for next few years is to implement new asset management plans (core service delivery) – clear focus on asset management process &amp; linkages</td>
</tr>
<tr>
<td>- Expecting stable population over next 10 years (neither growth nor decline)</td>
</tr>
<tr>
<td>- Most expenditure intended to maintain current levels of service</td>
</tr>
<tr>
<td>- Description of sustainability &amp; council’s role</td>
</tr>
<tr>
<td>- Council will continue to look to partnerships to promote change</td>
</tr>
<tr>
<td>- Proposing to phase out council delivery of rubbish bags (after June 2010 these will be purchased from outlets) – also proposing to introduce recycling bins (from y2)</td>
</tr>
<tr>
<td><strong>Major projects</strong></td>
</tr>
<tr>
<td><strong>Infrastructure</strong></td>
</tr>
<tr>
<td>- Tokoroa Airfield network connections ($0.5M y2)</td>
</tr>
<tr>
<td>- Upgrade Tokoroa ($0.4M y1) &amp; Putaruru, Arapuni &amp; Tiraun ($0.7M y2) water - to meet DWS</td>
</tr>
<tr>
<td>- Replace Tokoroa water pipes ($3.1M y3+)</td>
</tr>
<tr>
<td>- Tokoroa WWTP ($1.2M y2-5)</td>
</tr>
<tr>
<td>- Tokoroa landfill access road ($0.3M y1); development of new cell &amp; cap current cell ($3.1M y7-10)</td>
</tr>
<tr>
<td><strong>Proposed plans and studies</strong></td>
</tr>
<tr>
<td>- Investigating improvements to town entrances &amp; CBD areas (no $ identified in LTCCP)</td>
</tr>
<tr>
<td>- Review refuse &amp; recycling options</td>
</tr>
<tr>
<td><strong>Major projects cancelled/deferred</strong></td>
</tr>
<tr>
<td>- No additional funding for district promotion &amp; events ($50k)</td>
</tr>
<tr>
<td>- Reduced economic development funding ($150k)</td>
</tr>
<tr>
<td><strong>Changes from draft</strong></td>
</tr>
<tr>
<td>- 189 submissions received. Clear indication of changes.</td>
</tr>
<tr>
<td>- Solid waste/recycling created most responses. Resolved not to change current system (ratepayer funded collection which will add $0.4M in y2 &amp; $0.5M y4+).</td>
</tr>
<tr>
<td>- Revised thresholds for Significance Policy</td>
</tr>
</tbody>
</table>
Summary of major points from 2009/19 LTCCPs

**SOUTH WAIRARAPA DISTRICT COUNCIL**

**Title:** South Wairarapa Council Community Plan 2009-2019


**Byline:**

**Financials**

- Introducing rates postponement scheme for people aged over 65
- Council using sinking funds to repay debt. Except for one payment in 2010 not planning to repay debt but to build cash reserves for future repayment.
- Fully funding depreciation on all assets except land transport & [community] assets that would not be replaced

**Rates (2009/10)**

- 14.99% (level of rates still less than other Wairarapa councils)

**CAPEX (10 year)**

- $52.4M

**Rates (10 year)**

- 36.6% (average 3.2% over 10 years)

**Debt (10 year)**

- $7.5M to $13.2M (y6-10)
- 75% increase (to max)
- Debt is steady at $13.2M for latter half of plan

**Audit opinion**

- Unqualified

**Issues and challenges**

- Building plan on firm base
- Linked to both Wellington Regional Strategy & Wairarapa Growth Strategy
- Council will continue to encourage business development in the district (introducing a targeted rate)
- Water conservation is a major issue (moving to full urban metering)
- Consulting on provision of similar services to three towns of similar size (3 pools & 3 libraries)
- Major costs involved in upgrading water (DWS) & WW (GWRC consent) to meet standards. These are some of the sustainability issues that need to be addressed by council.
- Will continue to look at shared services between Wairarapa councils
- Climate change recognised as an issue but no specific provisions made
- Impact of Emissions Trading Scheme uncertain
- Lobbying NZTA/GWRC for replacement of some strategic roading assets
- Council may have a role (with other councils) in Wairarapa Irrigation Project under development
- Council has limited area for growth of current water & WW reticulation around townships
- Stormwater to be given greater priority due to recent floods

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Replace Western Lake Rd culvert ($0.4M y3)</td>
<td>Work on council offices ($0.3M y1)</td>
</tr>
<tr>
<td>Martinborough water bore &amp; reservoir ($1.2M y1-3)</td>
<td>Featherston public toilet ($0.1M y1)</td>
</tr>
<tr>
<td>Greytown bore UV ($0.2M y2)</td>
<td>New Featherston Cemetery</td>
</tr>
<tr>
<td>Greytown ($2.3M y1-3) &amp; Featherston ($1.3M y2-3 &amp; 1M y4+) WW oxidation ponds &amp; disposal</td>
<td></td>
</tr>
<tr>
<td>Martinborough oxidation ponds ($0.5M y1)</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

- Review of rubbish collection & recycling – linked to combined Wairarapa Waste Plan
- Review of funding policy (including use of targeted rates)
- Developing reserve management plans

**Major projects cancelled/deferred**

- 155 submissions received
- Investigate targeted rates for economic development & amenity as part of funding review
**Financials**

- General rate increase will be within rate of inflation
- Community services funding now from UAGC (reducing General rate & increasing UAGC)
- New targeted rate for roading (for transparency as doesn’t alter level of rates paid)
- Increasing user charges to reduce subsidisation by ratepayers
- Council doesn’t fund depreciation when paying off a loan (75%)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.93% (revenue)</td>
<td>$68.5M</td>
</tr>
<tr>
<td>residential 13%</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>71% revenue</td>
<td>$5.9M to $12.8M</td>
</tr>
<tr>
<td></td>
<td>$12.6M (y10)</td>
</tr>
<tr>
<td></td>
<td>116% increase (to max)</td>
</tr>
</tbody>
</table>

**Audit opinion**

- Unqualified

**Issues and challenges**

- Recognise need to plan, however rules have turned this into a large document likely to be read by only a few. Cost of audit is also high.
- Looking to maintain levels of service across the district
- Trying to keep rates within inflation, however cost indices for infrastructure are greater than for consumers
- Compliance with standards will impact on council. Stratford/Midhurst/Toko water supply doesn’t meet DWS (reservoir also unsafe). Council required to upgrade but would rather not. Currently only has $0.2M in reserves, funding shortfall of $9.35M.
- Small town survival is a challenge – council will work with community to promote this. Issues include retaining/attracting labour & activities for youth & affordability
- Emissions Trading Scheme will impact on council through solid waste management & need to fund emissions (impact likely to be $95k/y from y4)
- Council considering interest free loan ($0.4M) to facilitate a “one-stop” medical centre.
- Rationalising use of sportsfields
- Looking at options for [non-council ownership of some community facilities (ie. housing)
- Will not replace pool roof, but will look at options for an externally funded replacement ($5.8M)
- Holiday park for sale (no redevelopment by council).

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forestry road upgrading ($7.2M y4-10)</td>
<td></td>
</tr>
<tr>
<td>Bridge replacement ($0.3M y6)</td>
<td></td>
</tr>
<tr>
<td>New Stratford water reservoir ($1.7M y2)</td>
<td></td>
</tr>
<tr>
<td>Replace Stratford water treatment ($3M y5 &amp; $2.3M y8)</td>
<td></td>
</tr>
<tr>
<td>Upgrade Midhurst ($2M y5) &amp; Toko ($0.5M y8) water treatment</td>
<td></td>
</tr>
<tr>
<td>WW treatment &amp; pond upgrade ($0.4M x3)</td>
<td></td>
</tr>
<tr>
<td>Pool roof replacement ($0.25M y1)</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

**Major projects cancelled/deferred**

- Reducing

**Changes from draft**

- Clear description of changes
- Will look for external funding for pool redevelopment
- Decided not to consider sale of farm in next three years, will re-consult in 2012.
- Reducing emergency roading budget by $0.1M.
### TARARUA DISTRICT COUNCIL

#### Title: 2009-2019 Ten Year Plan
- Volume 1 – 282p

#### Byline: Your vision for Tararua’s future

## Financials
- Rates rise reflects shortfall in revenue partly from deferring rates rises for the last two years (+ lower interest rates)
- Rates for 2008/09 were suppressed by not funding reserves - council needs to continue this into 2009/10 (by $0.6M)
- Council recognises affordability is an issue & welcomes submissions
- Reviewing staffing & considering a wage freeze for y1

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>6.6%</td>
<td>$114M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>46% (y2 6.9% &amp; y3 6.5% - was 12% for y2 in draft)</td>
<td>$14.4M to $16.1M (y1) then $10.2M (y10)</td>
</tr>
<tr>
<td></td>
<td>11% increase (to max) -29% to y10</td>
</tr>
</tbody>
</table>

#### Audit opinion
- Qualified (draft & final) – incomplete underlying information

#### Issues and challenges
- Need to balance district progression with economic uncertainties, particularly around the need to fund “big-ticket” infrastructure.
- Will focus on strategic priorities of core services, financial prudence & support for communities
- Most rates incomes goes on maintaining district assets (54% on 2,000 km of roading network)
- Looking to improve Asset Management Plans over next 2 years - in line with Audit concerns
- District water supplies are E-grade. Meeting mandatory standards requires a large investment – while recognising change must happen, this is a large amount ($3.5M y1-2).
- DWAP important for council to be able to complete these schemes – only subsidised costs are given
- Government waste levy ($10/tonne) will impact on council costs. Uncertain about impact of ETS.
- Looking to combine service centre & information centre to reduce operating costs
- Eketahuna & Pahiatua swimming pools reaching end of life (schools use these as they are unable to fund their own facilities). Council will make a contribution & communities will raise the rest.
- Bringing water/WW plant & parks/reserves operations back “in-house” to save money & give better control

#### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pahiatua Track upgrade ($8.8M - $1.2M council contribution) - <strong>roading 74% CAPEX</strong></td>
<td>Contribution to Eketahuna ($0.2M) &amp; Pahiatua ($3M) pool replacement – deferring for 2 years</td>
</tr>
<tr>
<td>Dannevirke ($1M y4) &amp; Eketahuna ($0.3M 2) water upgrades (no subsidy)</td>
<td>Town centre redevelopment for Eketahuna ($0.5M y5-6) &amp; Pahiatua &amp;$2.4M y10)</td>
</tr>
<tr>
<td>Pahiatua ($1.9M y1 @ 75% subsidy) &amp; Woodville ($0.2M y2 @ 95% subsidy)</td>
<td><strong>Continued input to Tararua Healthy Homes project ($20k)</strong></td>
</tr>
<tr>
<td>Dannevirke stormwater capacity upgrade ($0.6M y1-2)</td>
<td>Replace rural fire engines ($86k x2) – some subsidy</td>
</tr>
<tr>
<td>Dannevirke ($0.6M y1) &amp; Pahiatua ($0.8M y1) solid waste transfer station</td>
<td></td>
</tr>
</tbody>
</table>

#### Proposed plans and studies
- Major projects cancelled/deferred
  - No sewerage/water schemes for Herbertville
  - Street-scaping
  - Archives building cancelled (looking at options with other councils)
  - Reduced district marketing
  - Capping library renewals (recognising below “standard”)

#### Changes from draft
- 161 submissions received. Summary of changes given.
- Rates levels reduced (particularly for y2 by 5.5%)
- Recycling remains. Deferring need to truck waste for first 3 years
- Woodville CBD upgrade deferred until funds from sale of land available. Defer Eketahuna town centre upgrade by 2y (to y5) & Pahiatua by 3y (to y10).
- Reducing roading maintenance by $0.3M/y for y1-3
- Shifting Dannevirke water upgrade by 2y (continue with storage)
- Deferring pool replacements, only purchasing one new rural fire appliance, cancelling 2 years of footpath development and extensions
**WAIMATE DISTRICT COUNCIL**

**Title:** Waimate District Council Long Term Council Community Plan 2009-2019

- Volume 1 – 228p; Volume 2 – 144p; Appendix 135p.

**Byline:** Financials

- Investigating sale of some forestry assets
- Council helping community groups purchase council assets (Regent Theatre & Museum) as will help them access charitable funding
- Looking to fund CAPEX through debt, however council has a conservative approach to debt & has deferred $1.5M CAPEX (will be reviewed in 2012)

**Rates (2009/10)**

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$32M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.46%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>39% (max. increase to 6.2% y2) average 3-6% per year</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Audit opinion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Qualified (except for) final – incomplete information in draft as basis for consultation</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Issues and challenges</th>
</tr>
</thead>
<tbody>
<tr>
<td>Due to unforeseen difficulties the LTCCP has been delayed, this means the first instalment of rates for 2009/10 will be calculated on the basis of last year</td>
</tr>
<tr>
<td>All four audit qualifications in draft have been addressed in the final</td>
</tr>
<tr>
<td>Expecting growth associated with hydro &amp; dairy development (still to see impact of credit-crunch)</td>
</tr>
<tr>
<td>The planned new library will not be going ahead due to economic turmoil (extra 2.4% rates)</td>
</tr>
<tr>
<td>Council will contribute $2.5M (from loan in y3) to the proposed multi-purpose Stadium contingent on the Trust raising $1M</td>
</tr>
<tr>
<td>Compliance with drinking water will cost %0.3M (1.09% rates).</td>
</tr>
<tr>
<td>Cost of waste disposal is increasing, looking at options to reduce cost (lower service levels)</td>
</tr>
<tr>
<td>Imposition of central government compliance is a burden that increases the workload of council staff – ratepayers question why such regulations exist?</td>
</tr>
<tr>
<td>Council has been proactive in seeking alternative funding. Staff numbers have been reduced.</td>
</tr>
<tr>
<td>Council will be exiting the Waimate Medical Centre (selling to the current GP)</td>
</tr>
<tr>
<td>Continuing to look at shared services (already have library &amp; rural fire)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Major projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure</td>
</tr>
<tr>
<td>- Bridge replacement</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proposed plans and studies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investigating opening a landfill in the District</td>
</tr>
<tr>
<td>Rural urban boundary</td>
</tr>
<tr>
<td>Investigating formation of South Canterbury Regional Council</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Prospective projects/issues for consultation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major projects cancelled/deferred</td>
</tr>
<tr>
<td>- New library</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Changes from draft</th>
</tr>
</thead>
<tbody>
<tr>
<td>187 submissions received</td>
</tr>
<tr>
<td>Majority of submissions on refuse disposal and options. Councils resolved to reintroduce the option of bags or an 80litre bin</td>
</tr>
</tbody>
</table>
### Financials
- Decrease in rates for y1 due to greatly reduced Mahia WW rate
- Using reserve funds to offset rates increases in y1 will lead to increases of 9.5% & 8% in following years (otherwise increases of 7.1% over all three years)
- Income impacted by significant loss in income from investments & difficult trading conditions for CCO (reduction of $0.4M is equivalent to 4.5% rates increase)
- Introduced a new rural township differential (1.25) for low property values in relation to services received
- Seeking feedback on introducing uniform WW charge (so small scheme costs are reduced)

### Rates (2009/10)
- 0.08% (not for all ratepayers)
- $48.7M

### CAPEX (10 year)
- 0.08%
- $48.7M

### Debt (10 year)
- 45.7% (from revenue)
- (12.6% y2 & 9.7% y3 to redress low rates for y1)
- $0.5M to $6.1M (y10)
- 1120% increase (to max)

### Audit opinion
- Unqualified

### Issues and challenges
- Recognise final Plan was presented after statutory deadline, however council felt it was prudent to ensure the plan was robust
- Key challenge has been to work up a budget that reflects depressed economic climate while allowing service standards to be maintained moving forward
- Recession may not hit Wairoa as hard as other areas
- A number of roading projects identified but costs not included (out for consultation). These include devolving responsibility for maintaining roads to the “last house” on a road (i.e. acts as a private driveway).
- Options for solid waste include, (1) close landfill & truck out waste ($120/ratepayer); (2) develop new cell every 5-6 years ($160/ratepayer); or (3) accept waste from “Gisborne” to off-set cost ($60/ratepayer). Will be maintaining status quo.

### Major projects

#### Infrastructure
- Airport resurfacing ($0.45M y4)
- Gateway to Mahia ($0.5M y)
- Water treatment upgrade ($0.4M y2)
- Mahia WW ($11.9M y2-3 – council contribution $7.4M) + plus $4.5M subsidy
- Desludge Wairoa WWTP ($0.2M y4) & tertiary treatment ($0.3M y6)
- New Mahia stormwater ($0.2M y1)
- New landfill cell & recycling centre upgrade ($0.6M y1)
- Mahia Archeology Project ($0.15M y1-3)

#### Other
- WATER treatment upgrade ($0.4M y2)
- Desludge Wairoa WWTP ($0.2M y4) & tertiary treatment ($0.3M y6)
- New Mahia stormwater ($0.2M y1)
- New landfill cell & recycling centre upgrade ($0.6M y1)

### Proposed plans and studies
- Major projects cancelled/deferred
- Changes from draft
  - 176 submissions received. Clear outline of decision made.
  - Maintaining status quo on many projects.
---

**WAITAKI DISTRICT COUNCIL**  
30 June 2009

**Title:** The Waitaki Community Plan 2009-2019  
- Volume 1 – 275p; Volume 2 – 166p.

**Byline:**

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### Financials

- Council aiming to keep rates levels <5% of income (re. Shand Report). Most rates increase over next 10 years due to inflation.
- Council has reviewed spending & identified $3M savings over the next 10 years.
- Reinstituting local amenity rates so communities can improve their local infrastructure
- Water meter rates increasing to cover 100% of costs
- Introducing targeted rates (e.g. new Tourism Rate) for a more equitable spread - those who benefit paying a greater share (this is not necessarily an increase in the actual cost of the service)
- Community preference is for user pays (6:1 in favour) – this will see rates revenue fall from 64% to 56% total expenditure over 10 years
- Will charge a UAGC for every SUIP (rather than property as at present)
- Rating boundaries changed so all properties now rated for a local hall (30 of them)
- Looking to increase fees from users to cover costs, rather than from rates (e.g. campgrounds)
- Full user-pays “black bag” rubbish collection (no rates contribution)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.4% average (revenue)</td>
<td>$138.7M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>36.6% (up to 6.2% y3)</td>
<td>From 0 to $6.3M (y3) then no debt from y5</td>
</tr>
<tr>
<td></td>
<td>Short-term borrowing</td>
</tr>
</tbody>
</table>

**Audit opinion**

- Unqualified

**Issues and challenges**

- Common thread through LTCCP is “what we want versus what we can afford”
- A range of service level reductions outlined in document (ie. roading)
- Council has 23 water schemes to run - DWS makes it compulsory to upgrade rural water schemes
- Community housing (108 units) aren’t covering their own costs. Looking at options.
- Looking to leverage NZTA subsidies where possible ($121M spending on roading). Some walking & cycling tracks will only proceed if NZTA subsidy is available.
- Some new facilities (Hydroslide) will impact on rates through ongoing operating costs
- Starting to look at sustainability
- An increasing expectation council will consult & involve the community in decision-making

**Major projects**

**Infrastructure**

- **Wainakarua Road realignment ($0.75M y1)**
- **Water scheme upgrades ($6.8M y1-5) – equivalent to 5 schemes each year from y2-5 to comply with DWS**
- **Transfer stations ($1.1M y4)**
- **Harbour protection ($1.8 y2-3), deferred maintenance ($0.6M y2-3), amenity development ($1M/10y) and wharves**
- **Redevelop Forrester Gallery ($0.7M y1) – dependent on $3.1M outside funding**
- **Redevelop Museum/Library & include storage of archives ($8M y3) - partly to comply with standards**
- **Upgrade social housing ($3.6M y3) - funded from loan & government subsidy**
- **Construct civil defence HQ ($0.5M y3)**
- **Hydroslide ($0.6M y4) – funded from grants**
- **Facilities at Blue Penguin Colony ($0.5M y1)**
- **Replace Financial Management System ($0.5M y1)**

**Proposed plans and studies**

- Options for solid waste disposal - Oamaru Landfill reaching capacity (regional landfill/new landfill etc.)
- Coastal Roading Strategy ($0.25M y1) to guide future spending

**Major projects cancelled/deferred**

- Cost of roading means some projects cancelled (no public transport/parking areas/dust suppression)
- 10 year cuts to economic development ($0.1M), grass mowing, some culture & heritage projects.
- One year cuts to township amenity, bridge & structure maintenance & training
- Reducing ongoing improvement budgets for some facilities (Botanic Gardens)

**Changes from draft**

- 410 submissions received. Clear summary of changes & process.
- Strong preference for “user pays”
- Depth of feeling against compulsory upgrades to meet water standards ($10M). Council will review spending in response to extended timeframes for compliance.
- Some additional road sealing. Deferred replacement of Kakanui Bridge.
- Some amendments to Development Contributions Policy.
- Accelerate Gallery redevelopment to y1 (from y3) & library/museum upgrade to y3 (from y7)
- Public wanted social housing to be self-funding but were not keen for councils to “privatise”

---
## Financials
- Final LTCCP received an “emphasis of matter” audit with regard to financial prudence over a $2M financial contribution for restructuring Inframax (CCTO) to enable dividends to return to previous levels.
- Focus is on financial sustainability. Final LTCCP reflects a more conservative approach than in draft.
- Have been working to reduce councils reliance on debt (particularly to fund road operations) – some rates have had to be significantly increased (e.g. roading rate).
- Decline in expected revenue from investments has placed pressure on council. Proposing to use investment fund to repay existing debt (with reduced contribution to general rates).
- Will continue to use debt, but only for major funding of water & WW infrastructure.
- Increasing trade waste charges to cover actual costs & bulk water meter charges. Also increasing user charges for waste disposal (to reflect benefits).

## Rates (2009/10) & CAPEX (10 year)
- **Rates (2010 year)**
  - 79% revenue
  - $38M to $54.6M (y6) then $51.9M (y10)
  - 43% increase (to max)
  - Debt is $46M less than 2006 LTCCP
- **CAPEX (10 year)**
  - $108.3M

## Audit opinion
- Emphasis of matter (capital payment to CCTO)
- unqualified draft

## Issues and challenges
- This plan culmination of 5 years work to address shortcomings of financial plans revealed in 2006 LTCCP. Has been a period of consolidation & moving to prudent financial management.
- Affordability an important issue to consider. Council has taken a conservative approach.
- Through waste minimisation levy, building accreditation & emissions from landfills, Government has imposed significant costs on council.
- Any reduction or deferral of CAPEX needs to be managed to ensure short-term savings do not lead to greater costs in future. Some deferred maintenance (water) is now needing to be addressed.
- Shift from upgrading the roading network (seal extensions – 2006 LTCCP) to maintenance.
- Looking to review council involvement in rural halls (y2).

## Major projects
### Infrastructure
- Roading approx ($77M/10y) - $3.4M in bridge renewals
- Upgrade Te Kuiti water ($0.7M y1) – comply with DWS
- Mokau water ($1M y1)
- Additional Te Kuiti water storage ($1.5M y9)
- Improve Benneydale ($2.4M y2) & Piopio ($3M y1-3) WW
- Stage 2 of Te Kuiti WWTP upgrade ($7.4M y) & reduce infiltration of Te Kuiti WW network ($0.8M/10y)
- Upgrade of Te Kuiti Airport ($0.8M in 2006 LTCCP) not included

### Proposed plans and studies
- Strategic service review of roading (area of financial ‘difficulty’)
- Investigate extension of Benneydale WW & new Mokau-Awakino WW scheme
- Walking track strategy & reserve management plans
- Solid waste management plan

## Major projects cancelled/deferred
- Some waste management & promotional programmes deferred (increased level of service)
- Reduce Te Kuiti Pool season from 12 to 7 months (reduce operating)
- Reduce funding to Waitomo Caves Discovery Centre (part reduction for 1-2 years), Sport Waikato & local events
- Upgrade of Te Kuiti Airport ($0.8M in 2006 LTCCP) not included

## Changes from draft
- 114 submissions received (up from 29 for 2006). Special page in LTCCP.
- Funding for Sport Waikato restored to 50% of that in 2008/09 (no funding in draft)
- Changes to KPI’s around Community Development to reflect reduced capacity & deferred implementation

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**WAITOMO DISTRICT COUNCIL**

**Title:** 2009-2019 Long Term Plan
- Volume 1 – 279p.

**Byline:**

### Financials
- Final LTCCP received an “emphasis of matter” audit with regard to financial prudence over a $2M financial contribution for restructuring Inframax (CCTO) to enable dividends to return to previous levels.
- Focus is on financial sustainability. Final LTCCP reflects a more conservative approach than in draft.
- Have been working to reduce councils reliance on debt (particularly to fund road operations) – some rates have had to be significantly increased (e.g. roading rate).
- Decline in expected revenue from investments has placed pressure on council. Proposing to use investment fund to repay existing debt (with reduced contribution to general rates).
- Will continue to use debt, but only for major funding of water & WW infrastructure.
- Increasing trade waste charges to cover actual costs & bulk water meter charges. Also increasing user charges for waste disposal (to reflect benefits).

**Rates (2009/10) & CAPEX (10 year)**
- **Rates (2010 year)**
  - 79% revenue
  - $38M to $54.6M (y6) then $51.9M (y10)
  - 43% increase (to max)
  - Debt is $46M less than 2006 LTCCP
- **CAPEX (10 year)**
  - $108.3M

**Audit opinion**
- Emphasis of matter (capital payment to CCTO)
- unqualified draft

### Issues and challenges
- This plan culmination of 5 years work to address shortcomings of financial plans revealed in 2006 LTCCP. Has been a period of consolidation & moving to prudent financial management.
- Affordability an important issue to consider. Council has taken a conservative approach.
- Through waste minimisation levy, building accreditation & emissions from landfills, Government has imposed significant costs on council.
- Any reduction or deferral of CAPEX needs to be managed to ensure short-term savings do not lead to greater costs in future. Some deferred maintenance (water) is now needing to be addressed.
- Shift from upgrading the roading network (seal extensions – 2006 LTCCP) to maintenance.
- Looking to review council involvement in rural halls (y2).

### Major projects
#### Infrastructure
- Roading approx ($77M/10y) - $3.4M in bridge renewals
- Upgrade Te Kuiti water ($0.7M y1) – comply with DWS
- Mokau water ($1M y1)
- Additional Te Kuiti water storage ($1.5M y9)
- Improve Benneydale ($2.4M y2) & Piopio ($3M y1-3) WW
- Stage 2 of Te Kuiti WWTP upgrade ($7.4M y) & reduce infiltration of Te Kuiti WW network ($0.8M/10y)
- Upgrade of Te Kuiti Airport ($0.8M in 2006 LTCCP) not included

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### Major projects cancelled/deferred
- Some waste management & promotional programmes deferred (increased level of service)
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- Reduce funding to Waitomo Caves Discovery Centre (part reduction for 1-2 years), Sport Waikato & local events
- Upgrade of Te Kuiti Airport ($0.8M in 2006 LTCCP) not included

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- 114 submissions received (up from 29 for 2006). Special page in LTCCP.
- Funding for Sport Waikato restored to 50% of that in 2008/09 (no funding in draft)
- Changes to KPI’s around Community Development to reflect reduced capacity & deferred implementation
WESTLAND DISTRICT COUNCIL

Title: Long Term Council Community Plan 2009-19
• Volume 1 – 276p.

Financials
• Financial strategy is to move from general rates to greater use of targeted rates, fees & charges.
• 1% decrease in district-wide general rate for 2009/10 is less than 2.2% increase from previous LTCCP
• 26.8% increase in targeted rates for 2009/10 less than 45.6% increase in 2006 LTCCP
• Compliance with DWS will see water rates rise by 20%.
• Reviewing rating system next year
• Clear summary of expenditure & rates impacts given for each ward

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1% decrease (general rate)</td>
<td>$77.4M</td>
</tr>
<tr>
<td>26.8% increase (targeted rates)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>52.5% (32.7% general rate)</td>
<td>$5.8M to 14.7M (y7) then $12.8M (y10)</td>
</tr>
<tr>
<td></td>
<td>153% increase (to max)</td>
</tr>
</tbody>
</table>

Audit opinion
• Unqualified

Issues and challenges
• Size of document reflects information required for LGA. Cost of preparation is an issue ($0.3M preparation including $0.08M audit fees).
• Recognise late production of LTCCP has breached statutory deadlines
• Foremost in consideration is the current economic climate, although ability to pay is also a key focus.
• Expert advice is to maintain spending rather than cut programmes or trim capital programme (particularly where this may impact on operational spend)
• Council will be reviewing services to all towns (often accused of not doing anything). Asking communities what they want and what this would cost.
• Interest being generated in having a West Coast Unitary Authority (supported by Grey District). Community will be consulted.
• Waste management is potentially “financially unsustainable” (transport costs) 48% increase in rates.
• Much of the proposed debt needed for water & wastewater. Planned debt would reduce if DWS changes (other water issues also identified – demand, pressure etc.).
• Joining with Buller & Grey to create cycleways (using Government funding). Will cost $3.2M y1-3 (with $3M subsidy)
• Provision of sewage schemes in Ross & Harihari only viable if there is government subsidy

Major projects

### Infrastructure

- Widen Hokitika Gorge ($0.3M y1), Hau Hau Rd ($1.1M y2-3) & Lake Kaniere Road ($1M y3+) – subsidised
- Southern seal extensions ($1M y3+) - subsidised
- Hokitika ($1.1M y2 & y3+) & Arahura ($0.2M y3+) reservoir
- Hokitika water pump & main ($0.8M y3+)
- DWNZ compliance for Arahura ($0.2M y3+), Kumara ($0.4M y3+), Ross ($0.6M y1) – subsidised
- Kumara ($5.9M y3+) & Arahura ($1M y3+) WW - depends on 90% subsidy
- Hokitika SW ($1.5M y1+)
- Ross WW ($4.9M y2) - subsidised
- Hokitika Transfer Station ($0.4M y1) & Butlers waste development ($1M y1-2)
- Harihari community centre ($0.7M y1-2)
- Upgrade Hokitika Library to accommodate Westland Business Unit ($0.4M y1)
- Hokitika township development ($0.1M y1)
- Contribution to Fox Glacier Community Center ($1M)

### Proposed plans and studies
- Rating review

### Major projects cancelled/deferred
- 241 submissions received. Summary of changes given.
- No change to proposed rates strike
- Resolved to undertake review of policy in dogs
- Removed mobile library project (y5)
## REGIONAL COUNCILS

<table>
<thead>
<tr>
<th>Rates increase</th>
<th>Debt</th>
<th>CAPEX</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009/10</td>
<td>10 year</td>
<td>Year 1</td>
</tr>
<tr>
<td>Auckland RC</td>
<td>3.92%</td>
<td>44%</td>
</tr>
<tr>
<td>Bay of Plenty RC</td>
<td>-0.2% (gen)</td>
<td>-</td>
</tr>
<tr>
<td>Canterbury RC</td>
<td>6%</td>
<td>55% (rev)</td>
</tr>
<tr>
<td>Hawke's Bay RC</td>
<td>11.7 (rev)</td>
<td>43% (rev)</td>
</tr>
<tr>
<td>Manawatu-Wanganui RC</td>
<td>4.72% (gen)</td>
<td>38% (rev)</td>
</tr>
<tr>
<td>Northland RC</td>
<td>12.6% (rev)</td>
<td>42% (rev)</td>
</tr>
<tr>
<td>Otago RC</td>
<td>1.02% (gen)</td>
<td>28%</td>
</tr>
<tr>
<td>Southland RC</td>
<td>13.9% (rev)</td>
<td>65% [rev]</td>
</tr>
<tr>
<td>Taranaki RC</td>
<td>5%</td>
<td>28.9%</td>
</tr>
<tr>
<td>Waikato RC</td>
<td>4.4%</td>
<td>29.8%</td>
</tr>
<tr>
<td>Wellington RC</td>
<td>3.8%</td>
<td>-</td>
</tr>
<tr>
<td>West Coast RC</td>
<td>1.5% [gen]</td>
<td>27.5% [rev]</td>
</tr>
</tbody>
</table>

* all figures as determined from council summaries & worksheets

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5 includes capital grants for rail system
**AUCKLAND REGIONAL COUNCIL**

**Title:** Long-Term Council Community Plan (LTCCP) 2009-10  
- Volume 1 – 268p.

**Byline:**

**Financials**
- Auckland Regional Holdings (ARH) providing $52M to cover ARTA operating costs, decreasing to $22M (y10)
- Reduced “distributions” from ARH mean share of income from rates increases from 64 to 78% (y10)
- 6% increase in funding to ARTA (y1)
- Additional debt of $89M to fund public transport capital projects (rates will be higher in middle part of plan)
- Extend rates remissions on land where people voluntarily protect open space

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.92%</td>
<td>$432.7M (includes $289.7M for ARTA)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>44% (from 2 - 4.9% - average 4.49%)</td>
<td>$38.6M to $185M (y8) then $177.6M (y10)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Audit opinion</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emphasis of matter - final (Auckland)</td>
<td>Uncertainty over funding &amp; ownership of rail</td>
</tr>
<tr>
<td>Emphasis of matter - draft (assumptions &amp; uncertainty)</td>
<td></td>
</tr>
</tbody>
</table>

**Issues and challenges**
- While ARC may cease to exist in the future – the challenges for the region remain
- Plan is as prudent and sensible as possible during this period of change. Have worked hard to keep increases down.
- Councillors declining a 3% pay rise from remuneration authority
- Declining investment returns & slower growth means spending under pressure
- Withdrawal of regional fuel tax left a shortfall of $202M, this has been partially made up by NZTA contributions to rail station development. Funding gap remains.
- Big commitment needed for public transport (incl. ferry & integrated ticketing) particularly rail. Still assuming transferral of rail projects to KiwiRail (Jul 09)
- Urging Aucklanders to hold the government to its commitment to electrify the rail system.
- Continuing to be involved in urban development (Wynard Tank Farm & Onehunga rail station site)
- Will continue to purchase parkland & develop Shakespear Open Sanctuary (in partnership) - construction of fence delayed (to y3) due to budget
- Transferring responsibilities for Dam inspections to EnvWaikato (like other councils in North Island)
- Expecting major shifts in council-Maori relationships in next 10 years

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rail stations ($83M) &amp; rolling stock ($77M)</td>
<td>$20M Joint purchase of Queens Wharf (with Government) – funded by drawdown from ARH</td>
</tr>
<tr>
<td></td>
<td>$10M contribution to upgrade of Eden Park for RWC 2011 (from ARH)</td>
</tr>
<tr>
<td></td>
<td>Contribution to regional promotion package for RWC.</td>
</tr>
<tr>
<td></td>
<td>Mt Smart offered for team training</td>
</tr>
<tr>
<td></td>
<td>Purchase of land for regional parks ($17.2M y1; $15.7M y5; $20.7M y8)</td>
</tr>
<tr>
<td></td>
<td>Coastal enhancement fund ($0.3M y1)</td>
</tr>
</tbody>
</table>

**Proposed plans and studies**
- Reviewing Regional Parks, Mt Smart & Auckland Botanic Gardens Management Plans
- Continue working to develop One Plan
- Finalise Regional Plan: Sediment Control
- Scoping future cruise ship facilities

**Major projects cancelled/deferred**
- Awareness campaign on domestic fires (air quality) ending due to budget constraints
- Scaling back stormwater Programme of Action (reduced grants to councils & education)
- Deferring ferry service improvements (except new service) & no new rural bus routes – interpeak & late night week rail services also deferred to y2-3

**Changes from draft**

---
### BAY OF PLENTY REGIONAL COUNCIL

**Title:** Ten Year Plan 2009-2019  

**Byline:**

**Financials**
- All flood protection scheme management/advice funded by scheme members + more targeted rates
- Increased expenditure due to inflation ($1.2M) not able to be covered by investments. Large rates rises in y2 & y3 are concerning, therefore undertaking a rating review.
- Examining using nutrient loss for rating Rotorua Lakes (polluter pays). In the interim using land use (dairy) & area as basis for targeted rate
- Investigating using rates postponement help fund heating conversion (Rotorua)
- Tauranga & Rotorua councils have stopped contributing to public transport (10%) – council has to absorb this
- Increasing cost recovery for consents
- Resolved not to balance budget for y2-y7 due to contributions to regional projects

**Rates (2009/10)**
- CAPEX (10 year)
  - -0.2% (general)
  - $184.3M

**Rates (10 year)**
- Increases of 9% (y2 & 3)
  - No debt

**Audit opinion**
- Unqualified
- 33% of income from investments

### Issues and challenges
- Taking a prudent approach to planning with commitment to transparency & accountability
- Reduced work in some areas to keep rates down, used more investments & deferred other work
- While keeping costs down, council recognises it has a role as regional leader & can help stimulate regional economic growth
- Establishing a regional infrastructure fund (leveraging off shares offered in CCTO) for CAPEX
- Rotorua air quality a new area of focus (mostly funded by targeted rates) – introducing loans for heating conversion
- Significant work on Rotorua Lakes ($39.8M for duration of project)
- Continuing to examine options for relocating main office to Tauranga (pending judicial review)
- Believes landowners should take more responsibility over landuse, therefore stopping subsidising work to exclude stock from waterways. Increasing support for biodiversity protection on private land.
- No change to level of service for flood protection, using more targeted rates
- Will be sponsoring an iwi representative to undertake RMA decision-making training
- Removing regional parks from list of strategic assets (Policy on Significance)

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contribution to accelerated State Highway funding ($10M/y y3-7) – from investment funds</td>
<td>Papamoa Hills Cultural Heritage Regional Park ($0.3M y1-3)</td>
</tr>
<tr>
<td>Improving public transport ($19M/10y)</td>
<td>Regional infrastructure fund ($5M/y from y2) – from investments</td>
</tr>
<tr>
<td>Rotorua Lakes – Tikitere diversion ($2M y2); sediment capping ($30M y5-10); Hamarana Diversion ($16M y9-10)</td>
<td>Regional Tsunami warning system ($1.4M y2-3)</td>
</tr>
<tr>
<td>Kaituna coastal diversion ($1.4M y4)</td>
<td>Increased funding for clean heat ($0.5M by y3)</td>
</tr>
<tr>
<td>Flood control ($24.8M/10y)</td>
<td>Rotorua air quality ($9.7M/10y)</td>
</tr>
</tbody>
</table>

### Proposed plans and studies
- Rating review (after submissions) in 2009/10
- Reviewing Regional Policy Statement
- Complete Western Bay of Plenty Water Sustainability Strategy
- Produce socio-economic profiles of region after census
- Review council role in economic development

### Major projects cancelled/deferred
- Purchase of existing office block in Tauranga means no budget needed for new office
- Contract work (by 20%)
- Events & awards expenditure
- Waste & energy strategies & other transport studies now not funded

### Changes from draft
- 199 submissions received.
- Two main changes are, (1) increased focus on Tauranga Harbour; (2) targeted rate to Dairy in Rotorua Lakes catchment will be $0 in y1
- Increased investigations to allow for implementation of Kaituna estuary strategies ($0.1M y4)
### Financials
- Have kept rates down to meet public expectations for low increases
- Introducing a UAGC for core services (representation & public information) = $8.63
- Enhanced Waimakariri flood works 85% funded from targeted rates
- Reducing level of Clean Heat targeted rate (Christchurch) by $7M/10y by changing eligibility
- Targeted rate for energy efficiency to repay interest free loan for those using the “service”
- Changes to rating areas for public transport to all urban population of Selwyn
- Major increase in grants being paid (funded from loan) – e.g. energy efficiency

### Rates (2009/10)
- 6% overall increase

### CAPEX (10 year)
- $56.8M

### Debt (10 year)
- 55% (revenue)
  - $9.5M to $39.2M (y4) then $21.2M (y10)
  - 312% increase (to max)

### Audit opinion
- Unqualified

### Issues and challenges
- Role of working toward sustainable environment must be done in consultation with the community
- Aware of need to keep rates affordable. Increasing pressure means council has examined all options & taken a prudent approach to planning.
- Prosperity of region strongly linked to rural sector – this has put pressure on resources, particularly water. An area of focus for the council.
- Air also remains a focus. Clean Heat programmes across the region will help meet NES by 2013.
- Planning for a 5% increase in public transport use
- Continuing to move the Natural Resources Plan forward
- Implementing Greater Christchurch Urban Development Strategy
- Focus on adaption to the impacts of climate change

### Major projects

#### Infrastructure
- Increased funding from public transport raised from user charges & other (from $55M/y by y10)
- Additional flood mitigation for Waimakariri River ($34M/10y) – to protect urban areas

#### Other
- Create Ashley/Rakahuri Regional Park ($0.8M y2-6)
- Work on Lake Tekapo Regional Park
- Energy efficiency incentives ($8.5M Grants/y1-3)

### Proposed plans and studies
- Canterbury Water Management Strategy (on behalf of Canterbury Mayoral Forum)
- Adopt Canterbury Regional Energy Strategy
- Develop a dam register

### Major projects cancelled/deferred
- 360 submissions. Explanation of changes given.
- 320 submissions against seeking $2.2M from consent holders for water management – defer decision for 1 year to allow for consultation
- Reinstated contribution bovine Tb for 2 years (to see outcome of National Pest Management Review), and funding for waste exchanges ($20k/y)
HAWKE’S BAY REGIONAL COUNCIL

Title: Ten year plan 2009-19
- Part 1 – 17p; Part 2 – 12; Part 3 – 81p; Part 4 – 38p; Part 5 - 49p; Part 6 – 19p.

Byline:

Financials
- Council policy is to directly charge those who benefit. General rate (11%) & targeted rates (30%) of total expenditure.
- Nil general rates rise has been achieved by discretionary reducing spending – y2&3 increases required to ensure council can fund predicted increases in costs. Income from ‘other’ regional sources will enable council to keep future general rates rises to nil.
- Targeted rates increasing (e.g. Pest management by 5%, Flood protection by 4.9%)
- Forecasting reduction in investment income & dividends with shortfall funded using reserve & operating balance
- New strategies (e.g. strategic water) funded by sale of property
- Introducing a targeted rate for economic development (taking over from collection by TA’s)

Rates (2009/10)
- 11.7% (including new rates)
- 0% (general rate)

CAPEX (10 year)
- $100.5M

Rates (10 year)
- 43% (revenue)
- 7% general rate [3% (y2), 4% (y3) then nil]

Debt (10 year)
- $13.6M to $30.6M (y10)
- 383% increase (to max)
- Most new debt for clean heat

Audit opinion
- Unqualified

Other
- Forecasting $58M increase in financial assets to $214M (over 10y)

Issues and challenges
- Continue to deliver essential services & adapt to meet regions needs
- Council has ‘embraced’ futures thinking. Six key areas = water; land; climate change; regional infrastructure; investments & regional leadership. Using the “right debate”.
- Seeking greater value for money - looking to fund a local government efficiency study for the Hawke’s Bay ($50k) in light of Auckal re-orgainsation. Areas of joint-council activity given in Plan.
- Taking a more proactive approach to investment (purchasing 8% Port from Horizons)
- Recognise Treaty Settlements will provide broader scope for relationship with Maori ($0.15M/y)
- Council proposing to take greater role in developing regional assets (eg. Museum & Gallery) – establishing a contestable fund ($3.7M/3y)
- Estimated RWC spend for region $620k – HBRC contribution approx. $200k
- Will provide assistance with “healthy homes” through household loans (council would borrow $37M/10y with loans repaid & interest from targeted rate – total cost to council = $11.6M/21y)
- Staged approach to public transport (between cities) – maintain service (y1) followed by gradual increase in hours (y2) & frequency (y3)
- Climate change is important, however major issue at present related to water – looking to enhance management & understanding of this resource including options for water harvesting

Major projects

Infrastrucutre
- Public transport from $2.6 (y1) up to $4.3M (y3)
- Land drainage & river control ($23.5M/10y)
- Strategic water programme ($2.6M additional over 2008/09 funding)

Other
- Increased partnerships with Maori (+$150k/y)
- Strategic water programme (extra $0.8M/y for 3 years)
- Clean heat/healthy homes advances ($11.5M/10y)
- Establishing a contestable regional facilities fund ($2.5M/3y - $1M from loan) & further $7.9M subject to reviews.
- Possible RWC contribution ($0.2M)

Proposed plans and studies
- Strategic Water Programme

Major projects cancelled/deferred
- Cuts made

Changes from draft
- 94 submissions received
### MANAWATU-WANGANUI REGIONAL COUNCIL (HORIZONS RC)

**Title:** Horizons Regional Council Community Plan 2009-2019  
**Volume 1 – 336p.**

#### Financials

- Most rates increase coming from Sustainable Land Use Initiative (SLUI), drainage & transport
- Lower rates increases in future due to completion of river drainage schemes
- Spending cuts have been made (reduced $0.3M from general rate in y1)
- Using more UAC’s (rather than general rate) to even out affordability & transparency (for activities such as pest control, environmental education & RMA liaison)
- Some reduction in general rates for river control – offset by increases in specific schemes & introducing new targeted rates as schemes are started
- Pegging cost increases in SLUI UAC to $8 (y1), $6 (y2) & $3.40 (y3) then at level of inflation

#### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.72% general (6.15% revenue)</td>
<td>$87.2M</td>
</tr>
<tr>
<td>38% (revenue)</td>
<td>$10.9M to $21.1M (y4) then $10.7M (y10)</td>
</tr>
<tr>
<td>Large increases in y2 (8.5%) &amp; y3 (7.85%) followed by rate of inflation to y6, then lower</td>
<td>93% increase (to max)</td>
</tr>
</tbody>
</table>

#### Audit opinion

- Unqualified

#### Issues and challenges

- Have made good progress on plans agreed in 2006. Economic situation has meant council will be taking a prudent approach on future spending.
- Making reductions in areas such as science, pest control, living heritage & emergency management
- Focus remains on river control & drainage - mainly funded by those who benefit repaid over 30 year model
- Additional focus on water quality monitoring
- Investigating selling Port of Napier shares (8%) & forming CCO to hold CentrePort shares
- Looking to increase public transport frequency & run road safety programmes
- Spreading some land use programmes over 15 (rather than 10 years) to reduce cost impact
- Collaborating in local authority shared services venture
- Proposal to establish an IRIS CCO with other regional councils
- Increasing spending on information provision & management
- Looking to adapt to climate change

#### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Frequency of public transport ($0.3M/y)</td>
<td>Repaying $4.1M/10y to reserves to cover costs of One Plan</td>
</tr>
<tr>
<td>Major river works ($60M/10y)</td>
<td>Enhanced public record storage ($0.27M y1-3)</td>
</tr>
</tbody>
</table>

#### Proposed plans and studies

- Review of pest plant strategy

#### Major projects cancelled/deferred

- Delay further stages of Lower Whanganui flood works (after consultation with community)
- Reduce air quality monitoring in Palmerston North & Taihape
- Cut-back ‘living heritage’ spending & reductions to some land use initiatives (grants for land improvement & monitoring)
- Reduce contribution to Animal Health Board Tb control by $0.1M (to $0.4M) with no further funding – vector control programme may be affected as a result
- Reduced level of service to Rivers & Drainage by $12% (saving $70k y1)

#### Changes from draft

- 118 submissions received. Summary of changes given.
- Council took longer than normal to consider submissions & therefore missed 30 June deadline
- Reinstated ($85k) & gave additional funding for weed control ($125k)
- Additional funding for Palmerston North public transport
- Extending target for SLUI to 15 years to ease financial pressure
**NORTHLAND REGIONAL COUNCIL**

**Title:** Your Northland Community Plan 2009-2019  
- Volume 1 – 18p; Volume 2 – 190p.

**Byline:** Creating a region of choice

### Financials
- Intending to hold future rates increases at or below rate of inflation
- Two targeted rates being introduced for Whangarei bus service regional contribution to the rescue helicopter
- Fees & charges being revised to reflect increases costs
- Inflation a large part of future cost increases
- Proposing to set some rates using projected value to set some environmental rates (smoother)
- Detailed activity data only given for 3 years
- Transferring councils shares in Port to council-owned company (Infrastructure Development Agency)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>12.6% (revenue) – increase in targeted</td>
<td>$17.7M (major spend in y1 &amp; 2)</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>42% (revenue)</td>
<td>Essentially no debt ($01.1M in balance sheet)</td>
</tr>
<tr>
<td></td>
<td>Does not plan to have any debt</td>
</tr>
</tbody>
</table>

**Audit opinion**  
- Unqualified

### Issues and challenges
- Community Plan is the councils contract with the community
- Sustainable development & growth are key issues for the region – climate change also important
- Council looking to make contributions to regional sports/events facilities across the region using a Recreational Facilities Rate (which will then be disestablished)
- Looking at partnerships with private sector over provision of broadband (through CCO)
- Continuing to investigate options for shared services with other councils (particularly around single RMA Plan)
- Proposing be part of joint regional council CCO software partnership (IRIS) – to reduce costs over time
- No CAPEX for river control until plans completed & communities consulted

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Additional stock truck effluent disposal facilities ($0.1M y2)</td>
<td>Contribution to regional Events Centre in Whangarei ($13M)</td>
</tr>
<tr>
<td></td>
<td>Contribution to Dargaville pool ($0.7M) &amp; Kerikeri Sports Complex ($0.5M) – funded by Recreational Facilities Rate (est. 2006)</td>
</tr>
</tbody>
</table>

### Proposed plans and studies
- Regional Growth Plan – (will consider social alongside economic & infrastructure needs)
- Working on flood risk reduction plans
- Updating water allocation regime

### Major projects cancelled/deferred

- Changes from draft

- Some indication of changes
### OTAGO REGIONAL COUNCIL

**Title:** 2009/2019 long-term council community plan

**Financials**
- Four new targeted rates, for clean heat, stadium, Queenstown public transport & Shotover Delta
- Council will not rate for new building
- Port Otago dividend calculated to increase from $7M (y1) to $12.4M (y10) used for offset increased requirement for general rate (+ $15M special dividend for Stadium)
- Stadium contribution loan repaid by $15M special dividends from Port Otago
- Increasing use of fees & charges (holding general rate requirement steady for many activities)
- Increasing Dunedin bus fares by 25%

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
<th>CAPEX (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.02% (general rate)</td>
<td>$33.1M</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rates (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average 3% (range 0.5-4.95%)</td>
<td>No debt to $36.4M (y3) then $12.6M (y10)</td>
</tr>
</tbody>
</table>

**Audit opinion**
- Unqualified

**Issues and challenges**
- Will need a new council building (flagged in 2006) was to be part funded by special dividend & sale of existing site. After consultation this will now not go ahead.
- Increasing bus fares by 25% (following on from 25% increase last year). Additional services for Queenstown.

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public transport expenditure from $10M to $15.9M (y10)</td>
<td>Awatea Stadium ($37.5M contribution – repaid by y3 then use dividend y4-7)</td>
</tr>
<tr>
<td>Shotover Delta ($1.2M y1-2)</td>
<td>Air quality grants ($0.8M/y y1-4)</td>
</tr>
<tr>
<td>Leith Lindsay flood ($21.4M) – likely to be insufficient &amp; will be revising costs</td>
<td></td>
</tr>
<tr>
<td>Lower Taieri ($4.4M y1-4) lower Clutha ($1M y1-4) flood protection</td>
<td></td>
</tr>
<tr>
<td>West Taieri ($2M y1-4) &amp; East Taieri ($1.4M y1-5) drainage</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**
- Regional Plan: Climate (to address climate change)
- Groundwater studies

**Major projects cancelled/deferred**
- Changes from draft

**Changes from draft**
- Summary of changes given.
- Decided not to fund new council building on waterfront ($21M)
Summary of major points from 2009/19 LTCCPs

SOUTHLAND REGIONAL COUNCIL

Title: Environment Southland Long-term Council Community Plan 2009-19

Byline:

Financials
- Introducing a differential to cover dairy sector & new water charges (from y2) to shift cost from general ratepayers to those generating work or using resources
- Amalgamating Te Anau basin rating (from individual catchments)
- Drawing on South Port share reserves to ease rates impacts (mainly due to programmes altered after consultation)

Rates (2009/10) CAPEX (10 year)
- 13.9% (revenue)
- -12% to 4% (residential) & 150% for dairy
- Rates (10 year) Debt (10 year)
- 65% (rates revenue)
- No debt

Audit opinion Other
- Unqualified
- 3 year activity details given

Issues and challenges
- Region benefiting from dairy expansion - also experiencing environmental costs of more intensive landuse. Time for debate on these issues as council needs to “catch-up”.
- Fiscal prudence is expected from public bodies – however this does not automatically mean cuts in programmes. Sometimes prudence means more activity, not less.
- Core risks for future are poor regulation & inadequate enforcement
- Impact of dairy industry needs to be addressed (>250% increase in herd over last 15 years).
  Planning increased monitoring, advice & policy development in this area (differential will generate an additional $1M/y).
- New water charges for consumptive users (i.e. $117k for Invercargill CC municipal water supply)
- Expanding compliance division (7 additional staff with dairy liaison from y2) & land sustainability advice (2 additional staff – linked to ‘Living Streams’ programmes)
- Looking at options to house increased staff numbers
- Establishing a CCO to deal with shared software (IRIS)

Major projects
Infrastructure Other
- Additional water monitoring & research ($0.5M/y)
- Additional land use compliance & education ($0.8M/y)
- Additional coastal compliance & education ($0.5M/y)

Proposed plans and studies
- Continuing review of Regional Policy Statement & regional plans
- Review level of flood protection (in view of climate change)

Major projects cancelled/deferred
- Reducing possum control - due to the success of programme ($0.5M/y)

Changes from draft
- Over 200 submissions received.
- Reduced proposed income from Dairy differential to $0.25M (from $2.2M)
- Deferred implementation of proposed water charge to y2 (for more consultation)
- Retained support for Tb vector control (reduced proposed funding for ‘self-help’ programme)
### Financials

- Intend to maintain a strong financial position with no public debt & minimal rate increases
- Since 1996 council has been using dividends to reduce general rate requirements, however recognise that dividends from Port may be lower than expected & taking a conservative approach (6% return)

<table>
<thead>
<tr>
<th>Rates (2009/10)</th>
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<tbody>
<tr>
<td>• Up to 5% (less than $10/residential)</td>
<td>• $10.7M</td>
</tr>
<tr>
<td>Rates (10 year)</td>
<td>Debt (10 year)</td>
</tr>
<tr>
<td>• 28.9%</td>
<td>• No debt</td>
</tr>
</tbody>
</table>

### Issues and challenges

- Believe council can be most effective by concentrating on environment – business as usual approach
- No new major activities planned
- Looking at options for enhanced New Plymouth bus services
- Proposing to establish a CCO, Integrated Regional Information Software (IRIS) with other regional councils

### Major projects

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Improvements to Waiwhakaiho flood protection scheme</td>
<td></td>
</tr>
</tbody>
</table>

### Proposed plans and studies

- Investigate increasing flood protection for Waiwhakaiho scheme
- Complete review of Regional Land Transport Strategy

### Major projects cancelled/deferred

- 39 submissions received. Brief summary given.
- Result of changes additional $30k general funding (for Taranaki Garden & Rhododendron Festival - $5k)
- Additional $75k targeted rate funding (increasing level of service for New Plymouth bus services)

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**Summary of major points from 2009/19 LTCCPs**

**TARANAKI REGIONAL COUNCIL**

**Title:** 2009/2019 Long-term Council Community Plan
- Volume 1 – 120p.

**Byline:**

**Financials**

- Intend to maintain a strong financial position with no public debt & minimal rate increases
- Since 1996 council has been using dividends to reduce general rate requirements, however recognise that dividends from Port may be lower than expected & taking a conservative approach (6% return)

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<tr>
<td>Rates (10 year)</td>
<td>Debt (10 year)</td>
</tr>
<tr>
<td>• 28.9%</td>
<td>• No debt</td>
</tr>
</tbody>
</table>

**Audit opinion**

- Unqualified

**Issues and challenges**

- Believe council can be most effective by concentrating on environment – business as usual approach
- No new major activities planned
- Looking at options for enhanced New Plymouth bus services
- Proposing to establish a CCO, Integrated Regional Information Software (IRIS) with other regional councils

**Major projects**

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Improvements to Waiwhakaiho flood protection scheme</td>
<td></td>
</tr>
</tbody>
</table>

**Proposed plans and studies**

- Investigate increasing flood protection for Waiwhakaiho scheme
- Complete review of Regional Land Transport Strategy

**Major projects cancelled/deferred**

- 39 submissions received. Brief summary given.
- Result of changes additional $30k general funding (for Taranaki Garden & Rhododendron Festival - $5k)
- Additional $75k targeted rate funding (increasing level of service for New Plymouth bus services)
### WAIKATO REGIONAL COUNCIL

#### Title:
- Volume 1 – 183p.

#### Byline:
- Your Waikato

#### Financials
- Despite cuts to some services, rates have to increase due to inflation & loss from investments.
- Investment fund returning <$3M than expected from $5M to $2M (overall fund down by $17M).
  - Needs to be balanced against need to keep rates increases down. Many programmes funded from investment income have been removed or cut.
- Looking at balance of fixed vs. equity investment to reduce risk. Moving to have more equities on NZ/Australian markets.
- Depreciation adds $0.9M in y1 & inflation will add $3M each year.
- Targeted rate for mangrove removal.

#### Rates (2009/10)

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average 4.4% (after growth)</td>
<td>$84.5M</td>
</tr>
</tbody>
</table>

#### CAPEX (10 year)
- **Infrastructure**
  - Increasing public transport spending (by $2.8M)
  - IRIS [shared] software ($3.9M y1-3)

#### Debt (10 year)
- 29.8% (2.4 to 4% per annum – inflation driven)
- **Other**
  - Emphasis of matter (Auckland)
  - unqualified draft
  - Inflation will add $3M in y1
  - Collecting new rates from farmers on behalf of Animal Health Board ($0.6M)

#### Audit opinion
- Unqualified draft

#### Issues and challenges
- Region is facing difficult challenges, balancing economic downturn against sustainability.
- Clear indication of changes to levels of service due to budget cuts.
- Agreement on co-management of river creates problems – agree with need to improve health of river, unsure of details. Increase of $0.4M in ‘relationships with iwi’ to cater for change.
- Recognise need to cater for climate change.
- Support for agriculture as key to prosperity needs to be weighed against water quality.
- Cost of NES (air quality) too great for community, so council cutting programmes. Some towns may not meet standards by 2013.
- Proposing to establish a CCO, Integrated Regional Information Software (IRIS) with other regional councils.
- Proposing to increase spending on Maungatautari Ecological Island (funded from regional rate).

#### Major projects

<table>
<thead>
<tr>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increasing public transport spending (by $2.8M)</td>
</tr>
<tr>
<td>IRIS [shared] software ($3.9M y1-3)</td>
</tr>
</tbody>
</table>

#### Proposed plans and studies
- Growth management strategy (Hamilton, Waipa, Waikato & Morrinsville sub-region)
- Land & harbour management for Kawhia-Aotea
- Coromandel Peninsula Blueprint

#### Major projects cancelled/deferred
- Reducing Clean Streams (was to be cancelled in draft)
- Reducing natural heritage spending ($0.5M)
- No agrichemical waste pickup or research into waste
- Scaling back community initiatives & partnerships [surveys & websites] by $0.9M/y
- Reducing spending air quality (by $0.3M) & pest management by $1M
- Reducing waste management (by $0.4M) - not seen as core function

#### Changes from draft
- 1889 submissions received. Clear indication of changes made.
- Many submitters accepted that cuts needed to be made in short-term
- Increase in catchment-related works
- More funding for Beachcare
## WELLINGTON REGIONAL COUNCIL

### Title:
Ten Year Plan 2009-19

- Volume 1 – 220p; Volume 2 – 74p (policies).

### Byline:
Financials

- Expenditure predicted to increase significantly from y2 due to commitments already made for trains & flood protection work. Recognise that central government is contributing to this cost.
- Improvements to public transport mean public transport rate doubles over next 10 years
- CentrePort dividend reduced ($0.9M/y for 3y) due to revised forecasts
- Reduced finance costs factored into plan
- Water levy to increase next year (2.9% increase)

### Rates (2009/10)

<table>
<thead>
<tr>
<th>CAPEX (10 year)</th>
<th>Debt (10 year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$261.4M</td>
<td>$95.3M to $230.2M (y8) then $225.4 (y10)</td>
</tr>
<tr>
<td>$946.2M (incl. rail grants)</td>
<td>141% increase (to max)</td>
</tr>
<tr>
<td></td>
<td>Internal debt funding extra $70M/year</td>
</tr>
</tbody>
</table>

### Audit opinion

- Unqualified
- Detailed modelling of inflation impact on rates – most graphs presented without inflation

### Issues and challenges

- As well as economic downturn, need to consider impact of longer-term change (sea-level rise/climate change etc)
- Slowing proposed developments around public transport & flood protection would be seen as “false economy”
- Stretching time-frame on some regional parks to reduce some immediate costs
- Under law councils have to produce a 10-year plan, even if this were not the case, GWRC would still have a strategic plan
- Could take a more aggressive approach to water conservation (in collaboration with local councils) to offset planned water infrastructure
- Maintain current service levels in parks, biodiversity & funding for Tb programme ($0.6M/y)
- Continued commitment to promote work around climate change – developing regional plan

### Major projects

#### Infrastructure

- Public transport improvements ($729M/10y) - including new trains ($218M); stock refurbishment ($99M) & lines upgrades ($117M)
- Raise Stuart Macaskill Lakes ($11.5M y1-4)
- Central Wellington reservoir (by y7)
- Complete Upper Hutt aquifer wells, treatment plant & pumping station ($16.9M y4-7)
- Development of Whaitikitei Dam & plant (from y5 on - completion in 2022 at $135M total)
- Wainuiomata mini-hydro ($1.6M y1)
- River protection work (59.2M/10y) – Waiwhetu ($6.3M); Hutt River CBD ($20M); Hutt River Boulcott ($11.4M)
- New Masterton regional office ($5.9M) – final decision in 2010/11 Annual Plan
- Develop Lake Wairarapa Regional Park & Whitirea Regional Park

#### Proposed plans and studies

- Developing Draft Regional Water Strategy to address water supply across region
- Develop Regional parks network strategy as basis for future investment ($ reflected in next LTCCP)
- Further flood risk investigations & protection
- Review Charter of Understanding between iwi & council

### Major projects cancelled/deferred

- Upgrade of Haywards pumping station delayed 3 years to allow for work on dams

### Changes from draft

- List of changes given.
- Funding for regional Enviroschools co-ordinator ($60k)
WEST COAST REGIONAL COUNCIL

Title: Long Term Council Community Plan July 2009 to June 2019

• Volume 1 – 115p.

Byline:

Financials

• Council will continue to take ‘user-pays’ approach to meeting cost of RMA & other mandatory functions
• Will use interest (40-60% income) & surpluses from vector control business unit to offset general rate increases
• Reduction in investment income (from 7.5% to 7%) likely to mean marginal increase in general rate for a few years ($2 per $200,000 capital value)
• Increasing Greymouth Floodwall Rate to cater for start of project (31%)
• No new borrowing expected during 10y except to meet flood protection for communities
• Liability Management Policy reviewed to enable larger scale of borrowing likely over term of the plan (internal borrowing limit increased from $0.25M to $2M; borrowing for infrastructure 20% of total asset value (was 10%); security from general rate (previously only targeted rates).

Rates (2009/10)

CAPEX (10 year)
• 1.5% (general rate) – equates to nil due to increased numbers of ratepayers
• $4.2M

Rates (10 year)

Debt (10 year)
• 27.5% (total rates)
• $2.5M to $4.2M (y2) then $3.1M (y10)
• 68% increase (to max)

Audit opinion

Other
• Unqualified

Issues and challenges

• Council focus is on fiscal prudence – trying hard not to put additional costs on ratepayers & still deliver affordable services
• Not proposing any new activity areas for next 10 years, only significant change is departure from Tb vector management functions (continue to collect the regional share of the Tb rate at least until 2013)
• Many council functions are mandatory & there is little scope to substantially alter these
• Council likely to be approached for assistance with future sea or river erosion – council will support as long as community is unified & all costs met by the community (usually by special rate)
• Council required to develop Passenger Transport Plan – looking for NZTA assistance & no budget for this (given there is no demand in the region)
• Looking to be part of joint RC software project (IRIS)
• Council runs quarries to supply rock for flood protection (each quarry paid by the rating district)

Major projects

Infrastructure Other
• Greymouth Floodwall upgrade ($4M y1-2) – $1.3M funds already from special rate + $2.7M loan (paid by special rate)
• Inchbonnie flood works ($0.2M y1) – special rate
• Lower Waiho flood works ($1M y2) – special rate
• Franz Josef flood works ($0.2M y2) – special rate
• Punakaiki seawall ($0.6M y10)

Proposed plans and studies

• Looking at merging several water & discharge related plans
• Review of Regional Policy Statement & some other plans – looking to streamline planning

Major projects cancelled/deferred

Other comments

• No clear summary of changes
### Glossary

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAPEX</td>
<td>Capital expenditure</td>
</tr>
<tr>
<td>CBD</td>
<td>Central business district</td>
</tr>
<tr>
<td>CC</td>
<td>City Council</td>
</tr>
<tr>
<td>CCO</td>
<td>Council-controlled organisation</td>
</tr>
<tr>
<td>CCTO</td>
<td>Council-controlled trading organisation</td>
</tr>
<tr>
<td>DC</td>
<td>District Council</td>
</tr>
<tr>
<td>DevCon(s)</td>
<td>Development Contribution</td>
</tr>
<tr>
<td>DWS</td>
<td>Drinking Water Standards</td>
</tr>
<tr>
<td>ETS</td>
<td>Emissions Trading Scheme</td>
</tr>
<tr>
<td>NES</td>
<td>National Environmental Standard (eg. air quality)</td>
</tr>
<tr>
<td>NZTA</td>
<td>New Zealand Transport Authority</td>
</tr>
<tr>
<td>OPEX</td>
<td>Operating expenditure</td>
</tr>
<tr>
<td>RC</td>
<td>Regional Council</td>
</tr>
<tr>
<td>RWC</td>
<td>Rugby World Cup 2011</td>
</tr>
<tr>
<td>UAC</td>
<td>Uniform annual charge (rates)</td>
</tr>
<tr>
<td>UAGC</td>
<td>Uniform annual general charge (rates)</td>
</tr>
<tr>
<td>WW</td>
<td>Wastewater/sewerage</td>
</tr>
<tr>
<td>WWTP</td>
<td>Wastewater Treatment Plant</td>
</tr>
<tr>
<td>y</td>
<td>Year (of plan), ranges from y1 (2009/10) to y10 (2018/19)</td>
</tr>
<tr>
<td>/10y</td>
<td>Over the ten years of the plan</td>
</tr>
<tr>
<td>$M</td>
<td>Millions of dollars</td>
</tr>
<tr>
<td>$k</td>
<td>Thousands of dollars</td>
</tr>
</tbody>
</table>